



EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

SALE OF ROVER

Lord Young says why deal was done

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Wednesday March 7 1990

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## World News

### Afghan coup attempt fails after heavy fighting

A COUP attempt against the Soviet-backed Afghanistans Government of President Najibullah appeared to have failed after heavy fighting in which rebel air force pilots bombed the presidential palace.

The coup attempt was led by General Shaukat Ullah, who belongs to a faction traditionally opposed to President Najibullah's group within the ruling communist People's Democratic Party of Afghanistan. General Ullah is reported to have fled.

Page 20

### Kaifu challenged

Toshiki Kaifu, Japan's Prime Minister, fresh from a meeting in California with President George Bush, returned to Tokyo amid controversy over what promises he made while in the US.

Page 20

### Czech poll date

The Czechoslovak Parliament set the date for the first free elections in more than four decades for June 29.

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### Soviet property law

The Soviet Parliament passed a law which is regarded as an important step towards legalising the concept of private property, long considered taboo in a communist society.

Page 2

### Sea dump opposed

Britain's proposals for cleaning up the North Sea were strongly criticised by Mrs Hanja Mat-Weggen, of the Netherlands.

Page 2

### US aid to Panama

President Bush is to ask Congress for an additional \$500m in new bilateral assistance for Panama to help its economic recovery.

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### Peace plan thwarted

Israel's Labour Party rejected conditions set down by Likud for taking part in US-sponsored peace talks with Palestinians, threatening a break-up of the national unity government.

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### Enrile on bail

Philippine opposition leader Juan Ponce Enrile, facing rebellion and murder charges, was freed on bail.

Page 4

### No jobs for Contras

Nicaraguan President-elect Violeta Chamorro said there would be no jobs for US-backed Contra rebels in her government or army.

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### Israeli disguised

Israeli security men disguised as Arabs drew their guns and fired in the air when youths started stoning a passing army jeep in occupied Gaza City, Palestinians said.

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### Oil barge explodes

A barge loaded with 100,000 barrels of heating oil exploded and broke in half in New York harbour, shooting flames 1,000ft into the air. Intense heat hampered firemen.

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### Yeltsin to run

Communist Boris Yeltsin said he would run for president of the Russian Republic, provided the other reformist candidates won 50 per cent support in last weekend's election.

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### Libyan chief resigns

Libyan Transport Secretary Muhsen al-Shamekh resigned after telling parliament that "criminals" had seized control of a state-owned shipping firm infested with corruption.

Page 4

### HK bill approved

A consultative draft of Hong Kong's proposed Bill of Rights was approved by the colony's executive council.

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### Iran cancels oath

Iran abandoned the Hippocratic oath for doctors, saying they should take an Islamic one instead.

Page 4

## Business Summary

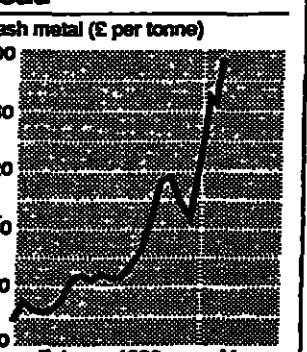
### De Beers to spin off its overseas interests

De Beers, South African mining group, said it would spin off its overseas interests into a new Swiss-registered company, in a move apparently intended as a hedge against nationalisation.

Announcing sharply higher pre-tax profits for the year to December 31, 1989, Julian Ogilvie Thompson, chairman, said the group's foreign interests would be housed in a new Swiss company to be called De Beers Centenary, while its South African interests would continue to be held through De Beers. See Page 20; Story, Page 21

**MARKETS:** Lead prices continued last week's strong advance on the LME. The premium for cash metal over three-months widened to £129.50 (£212) a tonne. Commodities, Page 32.

### Lead



A rebound in the US bond market and dip in interest rates strengthened stock prices in New York, pushing up the Dow Jones Industrial Index 27.25 points to 2,676.80. The Nikkei average finished down 54.12 at 23,291.08. Paris was barely changed in light turnover, as bond prices weakened, with the CAC 40 index slipping 2.15 to 1,872.80. Frankfurt's DAX index fell 12.14 to 1,822.22 after a drop of 6.61 to 762.50 in the first half of the session.

Page 2

### EUROPEAN Commission will reach full-scale trade and co-operation agreements with all east European countries except Romania by the end of next month, its top negotiator forecast.

Page 2

### AEROSPATIALE, French state-owned aircraft producer, expects this year to agree on a joint helicopter-making venture with Daimler-Benz.

Page 3

### POLISH privatisation plans took a step forward with the approval of a draft outlining the legal framework under which sales of state-owned companies will be able to take place.

Page 3

### BANK of Thailand governor, Mr Ratchanon Sathirakul, was sacked following a decline in relations between the central bank and Finance Minister Praporn Sathavarn.

Page 4

### FATHE Communications, Hollywood film studio, has agreed to buy MGM/UA, Hollywood film and television studio, in a \$1.9bn deal.

Page 21

### EUROPEAN telecommunications industry is to abandon a voluntary price-setting arrangement covering international leased telephone lines, following EC intervention.

Page 20

### SOUTH KOREA is to start importing Soviet enriched uranium to diversify its energy sources and promote trade with Eastern Europe.

Page 6

### TOYOTA, leading Japanese car maker, began its assault on the west European luxury car market with the launch in Switzerland of its Lexus saloon car.

Page 22

## Kohl drops demand linking borders to Polish war claims

By David Marsh and David Goodhart in Bonn

MR HELMUT KOHL, the West German Chancellor, yesterday backed down in the controversy over Germany's border with Poland as President Richard von Weizsäcker launched an appeal against an over-hasty merger of the two Germanys.

Mr Kohl's move came as Mr Mikhail Gorbachev, the Soviet leader, dealt a new blow to German hopes of speedy unity when he emphatically rejected membership of Nato for a united Germany and stressed Europeans had the right to demand a supervised step-by-step approach to bring the two German states together.



Helmut Kohl: under pressure

"We cannot give our agreement to this (Nato membership) until it is absolutely excluded," he said after talks with Mr Hans Modrow, the East German Prime Minister.

Soviet leaders have repeatedly pressed for a unified Germany that would be neutral. Mr Kohl, under pressure from coalition partners and public opinion overseas, waived his demand that a united Germany would only recognise Poland's existing western borders if Warsaw renounced all second World War reparations claims against Germany.

The Bonn move came as the two German states and the four former war-time allies prepared for their first formal talks on unity here next week.

It was given a cautious welcome by Poland and the Soviet Union.

Mr Gorbachev earlier welcomed that Mr Kohl appeared to have "corrected some of his positions" on the border issue.

US officials said yesterday that the March 14 meeting in Bonn would discuss the procedures for further substantive discussions.

Mr Kohl defused tensions in the centre-right coalition which had built up after his surprise statement on reparations last week. After meeting with senior members of the government he said: "Mistakes were made on all sides, including by me."

Mr Kohl's climb-down coincided with a call from Mr von Weizsäcker for moderation from West German politicians over the unity question. He refused to say how quickly unity could take place and warned that it would have to be meshed with complex questions of disarmament and the security interests of Nato and the Warsaw Pact.

## US urges more emphasis on private sector in E Europe

By Peter Riddell, US Editor, in Washington

THE US is pressing for a stronger emphasis on helping the private sector in the policy goals of the proposed European Bank for Reconstruction and Development to aid economic change in eastern Europe.

The US worry is that the bank could end up lending to state-owned enterprises and reinforcing the current industrial structure.

A senior Administration official in Washington said that discussions continuing this week in Europe will affect whether the US agrees to be a shareholder in the bank.

The probability is that for political reasons the US will decide to be a founding member to express its support for reform in eastern Europe.

However, US officials are arguing that the bank should focus on the private sector and provide the money for the Marshall Plan. The new bank "reflected today's European realities," a French initiative said.

The plan is that the bank will be capitalised at Ecu10m (\$13.3m), of which 30 per cent would be paid in at the start with the US, Japan, West Germany, Britain, France and Italy each having 6.5 per cent stakes. The US has said it is willing to take a larger share, around 10 to 10.5 per cent.

Nevertheless, the dispute underlines the change in America's role since the late 1940s, as the Administration never served to gain credit for the Marshall Plan.

The biggest US concern is that the bank should promote a market economy with emphasis on the private sector. The official said there was a danger of the bank offering infrastructure lending, duplication of what the EC does.

The Japanese car market was now "fully open" with more per cent tariffs compared with 10 per cent in the EC.

Nissan, the second largest Japanese car maker, said it was "fully open" with more per cent tariffs compared with 10 per cent in the EC.

## Nissan chief attacks EC car import restrictions

By Kevin Done in Geneva

NISSAN yesterday launched the most outspoken attack yet by a Japanese car maker against attempts by European vehicle makers to maintain barriers against Japanese cars.

Mr Yoshikazu Kawano, president of Nissan Europe, said at the Geneva motor show that the European industry could "become competitive in world terms only after it also accepts competition in its home markets."

The issue of Japanese car imports and car assembly in Europe is one of the most sensitive issues still to be solved by the EC as it prepares for the creation of the single European market. A meeting of EC ministers on Monday again ended in disarray on the issue.

Several countries, including France, Italy and Spain, which have quotas on Japanese car imports, are seeking to protect their markets from Japanese cars. The European car industry for at least 10 years from 1992.

Leading European car makers such as Peugeot, Renault and Fiat, and some EC-member governments, are also calling for the end of Japanese car imports, as has been the case with some other much-heralded discussions in the past.

However, the talks are at an early stage and may not lead anywhere, as has been the case with some other much-heralded discussions in the past.

The four Mitsubishi companies involved - Mitsubishi, the trading company, Mitsubishi Motors, Mitsubishi Electric and Mitsubishi Heavy Industries - are among the core members of the Mitsubishi group of 380 companies, the largest in Japan. Daimler-Benz is West Germany's largest industrial group.

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## Mitsubishi and Daimler consider joint ventures

By Stefan Wagstyl in Tokyo and David Marsh in Bonn

THE MITSUBISHI industrial grouping of Japan is in talks on possible wide-ranging technological and commercial collaboration with West German conglomerate Daimler-Benz.

Exploration by the two of possible ventures in the automotive, aerospace, electronics, and service sectors could represent the beginning of a significant international industrial alliance.

The greatest attraction for the Japanese partners could be the chance of fulfilling a long-cherished dream of entering the international aerospace industry. They could also enhance their access to European markets just as western Europe is on the verge of economic integration and eastern Europe is preparing for its reconstruction.

Daimler-Benz could secure greatly improved access to Japanese markets. Both sides could benefit from a marriage of Japanese strengths in electronics with German skills in mechanical engineering.

However, the talks are at an early stage and may not lead anywhere, as has been the case with some other much-heralded discussions in the past.

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## GM picks Britain as site for engine plant

General Motors of the US has chosen Britain rather than West Germany as the site for its planned European engine plant. GM, the world's leading vehicle manufacturer, will build the 100,000-unit-a-year factory at Kilsnoe Park in north-east England, where the British subsidiary Vauxhall has a car plant. Page 20

The Mitsubishi companies similarly declined to indicate the possible form that collaboration might take, but ruled out cross-shareholdings for the foreseeable future. One senior official said business deals were envisaged but not an exclusive relationship.

The companies said in a statement: "The talks were held to encourage mutual understanding and to explore potential for co-operation." The companies are already involved in some small joint ventures signed in 1988 and 1989 for Mitsubishi Motors to sell Mercedes-Benz cars and Daimler-Benz trucks and buses in Japan.

The new initiative started with an approach by Daimler-Benz to Mitsubishi Corporation last autumn. Mitsubishi said the weekend talks were a "far-reaching exchange of ideas" about ways to expand the relationship beyond the automotive industry.

The areas explored included high-growth industries such as aerospace, electronics and service sectors that would benefit from development on a global scale and make effective use of the skills of both groups.

Even though both sides are big defence contractors, the defence industry is specifically excluded from the discussions. Japanese companies are barred by policy of the Tokyo Government from exporting defence equipment and from exchanging defence technology with foreign companies apart from those from the US.

Japanese commentators were quick to highlight the talks' potential significance and speculate on possible projects.

Japanese analysts said the joint development of jet engines could be high on both groups' agendas. There could also be co-operation in mobile telephones, television telephones and vehicle marketing. Door to the west, Page 18

## RAISED IN THE HIGHLANDS.



THE FAMOUS GROUSE  
FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.

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## Australia's politicians face an unenthusiastic electorate

Mr Bob Hawke, Australia's Labor Prime Minister, has called an election only to find it is the voters, not the politicians, who are facing the toughest test - summing enough enthusiasm for a largely uninspiring election contest.

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## MARKETS

<b>STERLING</b> New York close \$1.648 London \$1.6500 (1.650) DM2.8075 (2.7925) FF9.4875 (9.4325) Sfr2.4750 (2.4575) Y27.25 (26.50) £ index 88.0 (87.7)	<b>GOLD</b> New York: Comex Apr \$406.9 London \$404.75 (403.25) N SEA OIL (Argus) Brent 15-day \$19.375 (+0.25)	<b>DOLLAR</b> New York close DM1.704 FF5.7355 Sfr1.5006 Y150.0 London DM1.7010 (1.7035) FF5.7300 (5.735) Sfr1.4995 (1.499) Y149.00 (148.75) £ index 88.0 (88.1) Tokyo close: 149.50	<b>US Long-Term Rates</b> Fed Funds 8.25% 3-mo Treasury Bill yield: 8.16% Long Bond 88.1 yield: 8.63%	<b>STOCK INDICES</b> FT-SE 100: 2,216.0 (-14.5) FT Ordinary: 1,746.71 (-8.9) FT-A All-Share: 1,102.28 (-0.8%) New York close DJ Ind. Av. 2,676.8 (+27.25) S&P Comp 334.31 (-0.35) Tokyo: Nikkei 33,791.08 (-54.12)	<b>LONDON MONEY</b> 3-month interbank closing 15.2 (15.1) 1.5% long gilt future Mar 82-2 (82.1)
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## EUROPEAN NEWS

## Bonn tries to work out the hidden costs of unity

By David Goodhart and Andrew Fisher

FOR both political and psychological reasons it looks increasingly probable that East Germany will take over the Deutsche Mark at a 1:1 conversion rate, with some restriction on the conversion of savings to reduce the inflationary impact.

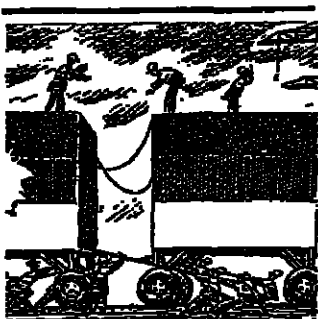
West Germany will then pick up the bill for the social and industrial fall-out when the "shock therapy" of suddenly moving to an open economy takes effect.

"The trouble is that nobody in Bonn knows how the East German economy will respond to such therapy," says Mr Helner Flassbeck of the DIW economic institute in West Berlin.

Various guesses will be made in some of the papers being presented today by six sub-committees of the Bonn cabinet committee on unification. But they will not be able to speculate with any confidence.

What, for example, will happen to East German imports and exports? Will West German and other foreign goods come flooding in, or will prices be too high for workers receiving less than half West German wages? And will the Common countries, which receive 70 per cent of East German exports, still want those exports if they have to pay in D-Marks?

The West German Government has given the Soviet Union assurances about East



ROAD TO UNITY

Germany continuing to honour import and export contracts, but it is not clear in what currency or at what prices. This is a potential hidden cost of unity for Bonn.

More transparent is the decision to go ahead with the 1:1 currency conversion itself in the hope of reproducing the take-off achieved by the 1948 West German currency reform. As at least one-third of East German savings are reckoned to be "forced savings", because of the lack of decent goods, some care will need to be taken with the conversion. It is likely that people will be allowed to convert between 2,000 and 5,000 East German Marks into D-Marks at once with the rest frozen until the East German economy picks up steam.

More uncertain is the bill for

The first sign that West Germany's planned reduction in corporate tax levels may be a victim of the cost of unifying with East Germany came yesterday in a report from a group of academic advisers to the Bonn Finance Ministry, writes David Goodhart.

The report says that recent political developments have reduced the room for manoeuvre for a net reduction in corporate tax. German corporate tax levels are among the highest in the world,

although they are qualified by some favourable tax breaks.

A cut of about DM25bn had been planned for some time in the next legislative period.

The Bonn Government has so far been shy about admitting that taxes may have to rise to pay for unity. Recently Mr Norbert Blum, Employment Minister, suggested that taxes might have to rise, but after pressure from cabinet colleagues he withdrew the statement.

month at the rate of 500 Marks a month, the average monthly pension is 400 Marks.

Mr Zimmer says increasing contributions from about 6 per cent of wages to over 10 per cent will be made less painful by the fact that East German workers will receive between a third and a half of average West German pay and will therefore pay virtually no income tax after unification.

The Finance Ministry estimates the cost of German division at DM40bn a year - roughly half from the money that is pumped into West Berlin. Those costs will not all disappear quickly, even after unity, but some will.

Right: a boy reads East German election posters in the village of Trebbin, near Potsdam.



## Soviet parliament approves reform of property laws

THE Soviet parliament yesterday approved a broad range of new property laws, a vital plank of President Mikhail Gorbachev's economic reforms and a reversal of decades of rigid practices, Kater reports from Moscow.

In five hours, often heated, debate the lawmakers approved a fundamental law on property authorising small-scale private ownership of factories but barring exploitation of workers.

The legislation moves beyond a government proposal introduced last month and could open the way to Western-style private property ownership, traditionally taboo in communist states.

By a vote of 350 to three, with 11 abstentions, the Supreme Soviet, or standing parliament, established the equality of all forms of property in the Soviet Union.

Passage of the bill, which begins dismantling the state's virtual monopoly on most forms of property ownership, was seen as crucial to the economic reform package.

The new law pointedly avoids the term "private property", referring instead to "citizens' property" to cover the ownership of capital goods, such as tractors and farm equipment. Properties such as small factories, restaurants and hairdressers can now be privately owned.

A companion bill, passed last week, bars private ownership of land but sets down broad provisions for leasing.

"This is a big step forward. This establishes the pluralism of property ownership," said radical deputy Alexander Yablokov. He said he and his fellow progressives were disappointed the bill did not specifically refer to "private property" but noted the new law was the next best thing.

A Western diplomat, who follows the issue closely, said after the vote that the question of private property had now been effectively broached. "Now it is just a question of magnitude - from small-scale to whatever the future brings. This is private property by another name," he said.

## Britain attacked over dumping proposals

By John Hunt, Environment Correspondent, in The Hague

BRITAIN'S proposals for cleaning up the North Sea were strongly criticised last night by Mrs Hanja Maj-Weggen, the Dutch minister who will chair the Third North Sea Conference which opens in The Hague today.

In a brief meeting with Mr Chris Patten, Britain's Environment Secretary, she made it clear that the deadline he has proposed for the phasing out of Britain's dumping of sewage sludge and industrial waste in the North Sea are too late.

The UK is the only one of the North Sea countries still dumping these types of waste in this way.

She urged him to come up with improved proposals at today's conference and warned that his package was unlikely to satisfy the other seven North Sea countries.

Mrs Maj-Weggen, who is Dutch Minister of Transport and Public Works, said she was "very unhappy" with Britain's offer to end the dumping of sewage sludge by 1998.

Mr Patten made his proposal on Monday in an attempt to avert criticism of Britain as "the dirty man of Europe" at the two-day conference.

After her meeting with Mr Patten last night, Mrs Maj-Weggen said: "I believe he will think about this point I made to him and maybe tomorrow he will come up with a more positive answer."

She said he had told him it was a matter that would be "criticised very much by all the other countries." She felt that sewage sludge dumping should cease as soon as possible.

ble.

The UK is also the only state still dumping industrial waste - mostly from chemical processes - in the North Sea. It was recently announced that Britain would phase this out by 1992 but that two dumping licences, for ICI and Stirling Organics might have to continue into 1993. These two licences account for more than half the industrial waste put into the North Sea.

The Dutch Minister conceded that this was a move in the right direction for Shakespeare's "precious stone set in a silver sea".

But it was still too late. However, she was pleased that Britain had agreed to stop incineration at sea by the end of this year, four years before the agreed deadline.

Mr Patten said in The Hague last night that he hoped that Britain's earlier deadlines for the ending of dumping would be well received by the others at the conference. He recognised their concern over sewage sludge dumping but Britain treated more sewerage sludge than the other North Sea countries with the exception of Germany.

At the conference he will urge the other states to deal with the disposal of toxic waste within their own boundaries and cease sending it abroad for treatment. This is part of the initiative that is already stated with the EC and the OECD in an attempt to end the import and export of toxic waste for treatment between the industrialised nations.

Background, Page 8

## Czechoslovakia sets date for elections

THE CZECHOSLOVAK Parliament yesterday set the date for the first free elections in more than four decades for June 8-9 this year, AP-DJ reports from Prague.

The president of the Federal Assembly declares the elections to the Federal Assem-

by on June 8-9," said CTK, the state news agency.

After more than 40 years of Communist monopoly of power, Czechoslovakia's peaceful revolution toppled the hard-line leadership of Mr Milos Jakes last year, paving the way for elections.

## East Europe deals with EC expected by May

By David Buchanan in Brussels

THE European Commission will reach full-scale trade and co-operation agreements with all East European countries except Romania by the end of next month, its top negotiator forecast yesterday.

Mr Frans Andriessen, the EC external affairs commissioner, said the agreement with East Germany would be initiated next Tuesday - even though elections the following Sunday may make it the world's shortest-lived trade deal - and basic agreements would be reached with Bulgaria and Czechoslovakia in time for the special Community summit in Dublin on April 28.

The EC Commissioner said that if the East German agreement was ready for initialling - formal signature requires Council of Ministers approval - there was no reason for delay, even though he conceded that the current East Berlin Government was likely to disappear after the March 18 poll. The agreement, similar to that struck or being struck with the Soviet Union and Bulgaria, would remove all import quotas on East German goods by the end of 1995.

The acceleration in trade diplomacy between the two halves of Europe was underscored by Mr Andriessen's prediction of a full trade and

co-operation agreement by next month with Prague, only a day after EC foreign ministers gave him a mandate to renegotiate the narrowly-based industrial accord reached in 1988. At the head of the queue for EC trade favours are Poland and Hungary, for which most quotas have already been removed this year.

By contrast, Mr Andriessen said negotiations were moving "rather less smoothly" with Romania, whose "actual government is more of a caretaker than others in the area".

## FINANCIAL TIMES

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## PUBLIC ANGRY OVER SECRET FILES

## Swiss to tighten controls on security police

By William Dufrance in Geneva

THE SWISS federal Government, confronting public furor over the "Kopp Affair" and the uncovering of secret police files, has promised to table a new law on state security which would put the activities of the security police firmly under the control of parliament.

The commitment came after about 30,000 Swiss demonstrated in protest against the secret files in front of the federal parliament in Bern on Sunday and voters elected a Socialist-Green majority to the city council in Zurich, the country's banking and business capital.

Mr Arnold Koller, the Swiss President, who has held the justice portfolio since the forced resignation of Mrs Elisabeth Kopp, said the Government understood and shared the consternation of the thousands of Swiss citizens who had discovered that they had been "watched, suspected and registered" for exercising their democratic rights.

He spoke during a debate on the report of the parliamentary commission, which discovered 900,000 secret files on Swiss citizens and foreigners in federal police archives during its investigation into the federal prosecutor's office and the Justice Ministry after the resignation of Mrs Kopp. Mrs Kopp was acquitted last month by the Swiss supreme court of a charge of breaking official secrecy by informing her husband about an investigation into a drugs money case.

More files on people's political activities and travels have since come to light in the justice and defence ministries.

Mr Koller said all the files which did not concern terrorism, espionage or organised crime would be removed from the police and consigned to the care of a person independent of the federal administration. People would be able to obtain photocopies of the files on themselves.

The Government is calling in a consulting agency to help it re-organise the public prosecu-



Elisabeth Kopp: acquitted on secrecy charge

tor's office, which is responsible for the federal police.

However, the Swiss centre and right-wing parties, which lost control of the Zurich city council on Sunday, had partial success yesterday in dampening parliament's reaction to the secret files disclosures, which have shaken public confidence in their long-standing administration of the confederation.

A Socialist motion to do away completely with the federal police was defeated. A large majority of parliamentarians accepted Mr Koller's argument that, like any other state, Switzerland needed protection against espionage, terrorism and organised crime.

Mr Koller's conciliatory line towards public indignation has not won the full approval of the police, however. Their trade union has asked for the rehabilitation of Mr Peter Huber, the federal police chief and head of the militia army's security service, who was sent on extended leave after the discovery of secret files in the defence ministry.

Mr Huber, who had on several occasions suggested to his superiors that the files be "cleaned up", was being made a scapegoat for the mistakes of the politicians, a spokesman for the Swiss association of police officials said.

## Italy's Communists duck the Wall's debris

Special congress will pull the PCI out the way — or help bury it, writes John Wyles

UNTIL the fall of the Berlin Wall last November, *La Cosa* (The Thing) was a new line in motor scooters manufactured by Piaggio. It now dominates the Italian political vocabulary, not as a means of motorised transport, but as a vehicle of still uncertain capacity for carrying the Partito Comunista Italiano out of the opposition ghetto in which it has dwelt for more than 40 years.

*La Cosa* is the brainchild — his critics have said brainstorm — of the PCI leader, Mr Achille Occhetto. By the weekend it should have acquired the embryonic shape of a new political party, sanctioned by the PCI special congress opening in Bologna today, whose ideology and name will be determined in the coming months.

As an exercise in political risk the project has no equal in post-war Italian politics, since the fractures which have already opened in the communist movement could easily alienate many of the 10m voters who rallied to the hammer and sickle at the last general election in 1987.

However, for Mr Occhetto, there is no alternative to the exercise he springs on his unsuspecting party during the extraordinary weekend last November when the world watched the events in Berlin with such disbelief. His vision of "a new large and radical political formation" in Italy that would offer an alternative to nearly 45 years of Christian Democrat governments is an attempt to create a political phoenix from a party which is otherwise destined to languish in the ashes of discredited communism.

Since he took over in the summer of 1988, Mr Occhetto had sought by more gradual means to prod his party out of the stale, bureaucratic sclerosis which, together with social changes in Italy, had caused its vote in general elections to tumble since 1976 from 34.4 per cent to 26.9 per cent.

But it was the sudden collapse of the despotic Eastern European regimes and the transformations taking place in Mr Mikhail Gorbachev's Soviet Union which prompted him to force the pace. The imminent danger was that the Italian party would be left like a beached whale, proclaiming in its dying anguish to be the only bearer of true communist ideals and without a single credible ally in either eastern or western Europe.

However, this is not a prospect which appears greatly to alarm the 34 per cent of the party which is bitterly opposing the Occhetto strategy. In provincial congresses and sectional meetings attended by about 400,000 of the PCI's 1.4m members, a 65.8 per cent majority has proved ready to leap in the dark with Mr Occhetto.

Mr Occhetto's most significant adversaries are the 76-year-old veteran Mr Pietro Ingrao and the PCI's former leader, 72-year-old Mr Alessandro Natta, whose proposals for renewal and dissolution of the party are supported by 30.5 per cent. A smaller, recalcitrant hard core of the former Stalinist left, led by Mr Armando Cossutta, has drawn 3.4 per cent.

The Ingrao-Natta axis has antagonised Mr Occhetto for dividing the party with a vague, ill-prepared proposal which, they allege, seeks to



● Achille Occhetto: attempting to create a political phoenix from a party which is otherwise destined to languish in the ashes of discredited communism

abandon both communist ideals and the party's proud history, including its two decades of independence and dissociation from both eastern European and Soviet communism.

The PCI left is not wrong. Mr Occhetto has not hidden his desire to see the abandonment of old ideological wrappings, but he has so far had little to say about which new groups and social forces he expects to rally to his new party. His opening speech to the congress today will need to be much

more specific if he is to begin to convince public opinion at large, let alone an anxious rank and file, about the viability of his project.

His aides — that group of 40-year-olds regarded with intense suspicion by the old guard — believe that a party free of its communist shackles and committed to promoting democratic procedures and social equality will attract support not only from radicals, environmentalists and women but also from middle class professionals and Roman Catholic groups for whom the PCI has been clerically and ideologically forbidden terrain.

In the absence of any commitments from the political forces it hopes to attract, including Mr Bettino Craxi's Socialists, the only external crumb of comfort for the PCI leadership has been the formation of a group of Occhetto supporters clubs around the country. These have signed up about 3,000 non-PCI members who include industrial managers, university teachers, a leading figure in Italian public relations and one of Sicily's most famous anti-Mafia Jesuits, Father Emilio Pizzanella.

Mr Occhetto should secure his majority in Bologna for opening what he calls a "constituent phase" which will see the definition in the coming months of the new party's political principles and the choice of a name. The formal launch would then take place at another congress before the end of the year.

The current, rather ominous, signs are that the new party may be a less disciplined version of the British Labour Party circa 1980-83.

The majority, led by Mr

Occhetto, will want to govern, while an influential Marxist left will refuse to compromise the purity of positions on defence and economic management which will be incapable of attracting broader support in the country.

In an interview with the Financial Times, Mr Ingrao said he wanted a campaign which would pull Italy out of the North Atlantic Treaty Organisation after US bases were first removed from the country. A motion along these lines has been adopted at more than one sectional conference, most recently in Milan, and has the full backing of the Young Communist Federation.

It is far from easy to see how such opinions can coherently co-exist with the moderates headed by Mr Giorgio Napolitano, the PCI's "foreign minister", who is a byword for his social democratic convictions and for his desire to build bridges with Mr Bettino Craxi's Socialist Party.

Since Mr Ingrao is determined not to walk out of the new party, but rather to fight for his line, and Mr Occhetto wants to avoid a schism, the outlook would seem to be one of damaging internal warfare lasting years rather than months.

Asked last week for whom the bell was tolling, Mr Occhetto replied that "it is not a bell of death but of a new beginning".

Creating a new non-Communist party without suffering a serious haemorrhage of old communist support is a political task as difficult as any being faced in eastern Europe. If it is not a new beginning, it could be the beginning of the end.

## Draft plan to sell Polish state companies

By Christopher Bobinski in Warsaw

POLISH privatisation plans have taken a big step forward with the approval by the Government of a draft outlining the legal framework under which sales of state-owned companies will be able to take place.

The entire process is to be monitored by parliament, in a concession to fears that earlier drafts left too much power in the hands of a government agency which is to be charged with choosing and then selling state companies.

Parliament will approve the overall value of state-sector enterprises to be sold year by year.

The legislation, which has yet to go through parliament, foresees however that decisions on which companies are to be privatised are to be left in the hands of the agency, which will be empowered to turn enterprises into 100 per cent state-owned joint stock companies, and then to dispose of the shares in an open sale.

Foreign investors are to be allowed to buy up to 10 per cent of the shares on sale in any company, but a bid for a more substantial stake will require permission from the head of the privatisation agency.

Repatriation of profits, however, is still to be conducted under a cumbersome formula covering existing joint ventures, where the difference between hard currency exports and imports plus a 15 per cent share of any dividend can at present be transferred.

The Government has a number of companies in mind for privatisation, but the list of the 10 or so which will be first is being kept a secret until the laws make their way through parliament.

The legislation will come in for criticism in parliament from supporters of Employee Share Ownership Schemes (ESOP), who argue that the upper limit on the sale of no more than 20 per cent of the shares to employees of privatised plants ought to be lifted if ESOPs are to become a reality.

## Aerospatiale expects helicopter deal with Daimler-Benz

AEROSPATIALE, the French state-owned aircraft producer, expects this year to agree on a joint helicopter venture with Daimler-Benz, the West German car and aerospace group, William Dawkins writes from Paris.

Aerospatiale officials say the helicopter negotiations, going on since 1987, have been given a fresh push by recent indications from the West German Government that it is prepared to participate in a separate European programme to build a tactical transport helicopter, code-named the NH90, for marine army use.

The French Government had set West German participation in the NH90 project as the condition for a merger of the helicopter operations of Aerospatiale and Daimler-Benz. "We now think we should finish negotiations this year," said Aerospatiale.

The pair had combined helicopter sales of \$1.5bn (\$200m) in 1988, which would make them the world's second largest producer after Sikorsky, part of United Technologies of the US, with \$1.6bn turnover.

Aerospatiale is currently the world's fourth largest producer, while Daimler-

Ben's aerospace subsidiary, Messerschmitt-Bölkow-Blohm (MBB), has helicopter sales of \$256m, making it the eighth.

This is the latest international alliance involving a French company since the French Government gave the go-ahead early this year to the formation of a missile group by Thomson-CSF, the state-controlled electronics group, and British Aerospace, which will create Europe's largest cross-border defence equipment venture.

The French company feels Europe does not need four producers, Aerospace-

tiale, MBB, Augusta of Italy and Britain's Westland, at a time when defence spending is being squeezed, intensifying the competition with larger US concerns such as Sikorsky and Bell Helicopter Textron.

Aerospatiale estimates it has 30 per cent of world helicopter sales, excluding the US military market and the Soviet Union, which it considers closed markets. MBB would bring their combined share to just over 37 per cent, by Aerospatiale figures. The pair are already collaborating on the development of the Tiger army attack helicopter.

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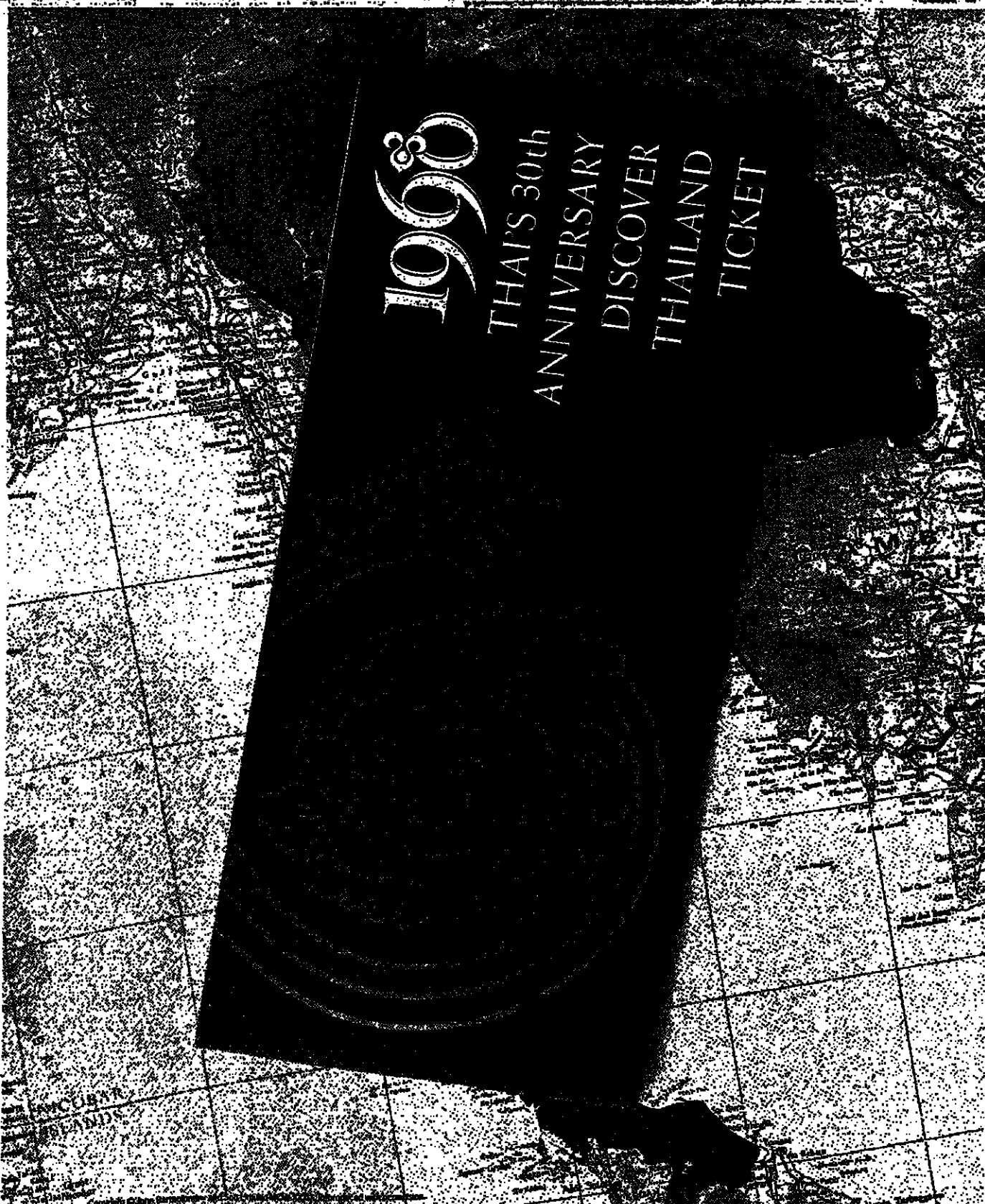
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## OVERSEAS NEWS

## Afghanistan coup attempt reflects deep split in ruling party

By Robin Pauley, Asia Editor

THE attempted coup yesterday against President Najibullah's regime in Kabul exposed the deep divisions within government, opposition and armed forces which have been simmering just beneath - and sometimes just above - the surface for many years. The only surprise is that they took more than a year after the Soviet withdrawal from Afghanistan to explode.

The leader of the coup attempt was apparently Gen. Shanawaz Tanai, the Defence Minister. He is

40, has a distinguished military record and rose quickly to the top during operations against the mujahideen during the Soviet occupation. A rapid deployment force was put together in 1983, the key element of which was Tanai's 37th Commando Brigade whose finest hour came later that year when it went into the city of Kabul by helicopter and prevented the city from falling. By 1988 he had become a major general in charge of general staff. He was appointed defence minister in 1988.

The ruling People's Democratic Party of Afghanistan comprises two bitterly opposed factions - the Parcham (flag) group, supported by students, intellectuals, and the predominantly Tajik professional classes, and the Khalq (masses) group, popular among the working classes and, crucially, the armed forces, particularly the air force.

President Najibullah and the majority of his government are Parcham; Tanai is a Khalq. The coup attempt appears to be Khalqis trying

again to wrest power from the Parchams and the level of fighting reported among the armed forces suggests major splits of loyalty. Reports that planes bombed and strafed President Najibullah's palace suggest the air force remains strongly Khalqi in its loyalties.

Before, during and after the Soviet invasion the main preoccupation of the PDPA government, apart from sending off the mujahideen, has been to try to keep the two factions together. President Najibullah lost

no time yesterday in naming another Khalqi, Lieutenant General Mohammad Aslam Watanjar, the Interior Minister, to succeed Tanai. Watanjar, a Pushtun from Paktia, is a former chief of staff and has been defence minister before, in 1979.

Since the Soviet withdrawal in February 1989 the mujahideen resistance has had similar unity problems to the PDPA, its field commanders and the seven main resistance parties based in Peshawar, across the border in Pakistan,

all disagreeing on strategy to take control of Afghanistan. Gulbuddin Hekmatyar, the most extreme fundamentalist of the seven leaders, was reported yesterday to be supporting the coup attempt and to have been in contact with the coup leaders.

As Hekmatyar is the most extreme of the Moslem leaders, this alliance with a communist faction would appear to be purely opportunistic and, had the coup succeeded, it is unlikely that it would have survived long.

## Peres to bring peace plan row to a head

By Eric Silver in Jerusalem

ISRAEL'S Labour Party yesterday rejected conditions set down by Likud for taking part in US-sponsored peace talks with Palestinians, threatening a break-up of the national unity government.

Mr Shimon Peres, Labour leader and Vice-Premier, summoned his ministers to discuss Likud's insistence that Arabs living in East Jerusalem be barred from any elections and that the Palestinian Liberation Organisation, even by proxy, be excluded from talks.

Proposals outlined by Mr James Baker, US Secretary of State, and supported by Egypt, offer a compromise formula on the make-up of the preliminary delegation to the preliminary peace talks. The Palestinians insist that East Jerusalem and exiled Palestinians must be included. Israel rejects both, arguing that the agenda is restricted to the procedures for holding elections in the occupied territories.

Washington tried to satisfy both sides by suggesting that one or two Jerusalem people with second homes on the West Bank should be nominated, along with one or two diaspora residents.

Labour has vowed to leave government if Likud blocks progress towards Israeli-Palestinian peace talks based on the US proposals.

The crisis in the coalition is expected to reach a climax today when the US peace proposals are debated in the 12-man inner cabinet.

"There is no reason to delay," Mr Shimon Peres, the party leader, said yesterday. Mr Yitzhak Rabin, his number two, the Defence Minister, was equally emphatic: "I see an urgent need to hold a cabinet meeting and take a decision tomorrow. Then we'll see who wants peace and who does not."

Mr Rabin had earlier been reluctant to bring the quarrel to a head. Labour last month had set today as a deadline for accepting the American formula. The ministers resolved last night to await the result of today's meeting before deciding their next step.

The inner cabinet is divided equally between the two parties. Labour insisted that the issue be brought to a vote today. Mr Yitzhak Shamir, the Likud Prime Minister, agreed that it would be discussed, but did not commit himself to an immediate decision.

Likud argues that the US formula is the thin end of a wedge that would lead to a Palestinian state and the loss of East Jerusalem, which was annexed by Israel after the 1967 war.

## Japanese confidence dips slightly

JAPAN'S economy is still growing at a strong pace, with the diffusion index, which measures corporate confidence in future business prospects, for leading manufacturing companies showing 52 in February against 53 in November, Bester reports from Tokyo.

Japanese prices are stable but bear careful watching, because there is potential upward pressure from the weaker yen and extreme tight labour conditions, a Central Bank official said, commenting on the central bank's quarterly survey of Japanese companies. The survey covered 7,500 companies for the report.

Companies overall expect average growth in capital investment in the year ending March 31, 1991 of 6.1 per cent, down from a predicted 15.6 per cent in the 1989/90 year, he said.

The official said the one point drop in the index was mainly due to a slackening of activity among limited numbers of industries such as steel and chemicals, but there is no sign of slowing in the economy.

The labour shortage is the worst in 16 years and the resulting tightness in the labour market affects almost all industries except for electricity and gas, he said.

## Enrile freed on bail in Manila

MR Juan Ponce Enrile, the Philippine opposition leader, facing rebellion and murder charges, was freed on bail yesterday after the Supreme Court granted a petition for his temporary release, Reuters reports from Manila.

The Supreme Court ordered Mr Enrile freed on bail of 100,000 pesos (22,800) rejecting a government plea that he was a threat to the state. Ten judges voted in favour, and four opposed the bail petition.

Mr Enrile has been charged with rebellion coupled with murder following his alleged role in a December attempt to remove President Corason Aquino from office. He was freed pending a Supreme Court decision on the validity of the charges against him.

Mr Enrile, a prominent lawyer and businessman, was defence minister for 17 years until Mrs Aquino sacked him in November 1986.

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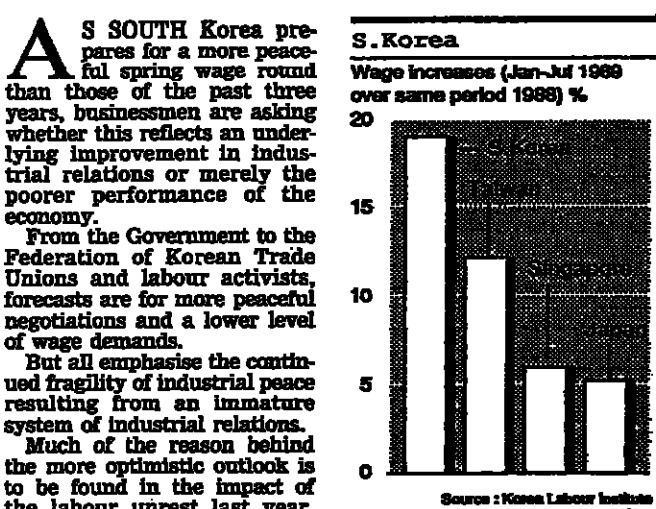
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## Slowdown calms S Korea labour relations

After three years of unrest, unions look set to take a breather, writes John Ridding



AS SOUTH Korea prepares for a more peaceful spring wage round than those of the past three years, businessmen are asking whether this reflects an underlying improvement in industry performance or merely the poorer performance of the economy.

From the Government to the Federation of Korean Trade Unions and labour activists, forecasts are for more peaceful negotiations and a lower level of wage demands.

But all emphasise the continuing fragility of industrial peace resulting from an immature system of industrial relations.

Much of the reason behind the more optimistic outlook is to be found in the impact of the labour unrest last year. The 1,500 strikes, while a lower number than in 1988, were of longer duration and analysts estimate that lost production amounted to almost 3.5 per cent of gross domestic product.

In conjunction with high wage awards, typically more than 20 per cent, the strikes were one of the main factors in the near halving of the growth rate to 6.5 per cent.

Relations between the economy and high wage claims, says a senior official at the FKTU, which has a membership of 1.7m, about 23 per cent of the industrial workforce. The FKTU has reduced its wage guidelines from the 27 per cent increase it recommended last year, although the 17 to 20.5 per cent range it prescribes for 1990 is still well above the level sought by the Government and employers.

A former labour activist who has set up a labour counselling centre says: "The Government has been successful in putting forward its claim that the economy is in crisis and at a crossroads. I don't think lengthy strikes will be possible this year."

There is also a feeling that the Government and business community will pursue a 'middle way' against industrial action. The formation of a large ruling coalition at the end of January gives the Government more than two-thirds of the seats in parliament and puts it in a stronger position to implement a series of policy measures announced at the end of last year.

Under these measures, police will intervene in illegal strikes or in disputes in which a third party is involved. In addition, union members will not receive pay for the period during which they undertake industrial action.

According to the Ministry of Labour, there have been 38 strikes so far this year, compared with 169 for the same period last year.

Mr Kang In Koo, assistant secretary of the FKTU, believes there has been an improvement in the conduct of industrial relations. "Management has changed its attitude towards unions," he says. "Before, they wanted no unions in their companies and lockouts and mass sackings

were common. But most now accept the reality of trade unions."

The unions too are less prone to sudden action. "Before, they just felt that a strike was the best way of getting what they wanted," says Mr Kang. "But most local unions have a better understanding of the negotiating process and are coming to regard strikes as the last resort."

Despite this progress, however, there is still a long way to go. Samsung, South Korea's largest company, still refuses to recognise trade unions. Meanwhile, new labour groups are emerging to challenge the monopoly of the FKTU. Chonchohyop, which was formed earlier this year, draws support from more radical unions and is attempting to develop a broader appeal.

There is disagreement about how the structure of industrial relations should evolve. The FKTU, which claims to have the backing of the Government, is calling for industry-wide wage negotiations, similar to the system in West Germany. This has the advantage of eliminating competing wage claims from unions in the same sector, hence reducing a source of cost-push inflation.

However, the economy is dominated by large conglomerates which compete directly in most industries and are unlikely to co-operate in pay negotiations.

Mr Park Young Bum, a fellow of the Korean Labour Institute, believes enterprise-based unions, similar to those in Japan, may be more appropriate. He argues that they would provide the flexibility necessary for the structural adjustment which Korean industry needs to implement.

Until these questions are resolved and the process of negotiations is better established, "any improvement will result from the downturn in the economic cycle and a tougher government line," argues one senior official.

Representatives of South Korea's industrial relations problem.

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Representatives of South Korea's industrial relations problem.

## S KOREAN STRIKES

Year	Average duration (days)	Production lost (billion Won)
1987	5.4	2,788
1988	44.8	3,398
1989	18.5	4,390

Source: Korea Labour Institute

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## Hong Kong passes draft Bill of Rights

By John Elliott in Hong Kong

A CONSULTATIVE draft of Hong Kong's proposed Bill of Rights was approved yesterday by the Executive Council.

The bill is intended to protect basic liberties after 1997 when Hong Kong reverts to Chinese sovereignty. China does not recognise international human rights conventions but has agreed that the conventions should be written into Hong Kong's post-1997 Basic Law.

The UK and Hong Kong governments decided last year to go a stage further and spell out the rights set out in a separate bill, but they have had to abandon attempts to entrench the legislation and make it supreme above all other laws.

This is partly because China insists the Basic Law is supreme. Provisions approved by the executive council yesterday include a requirement for an attorney general to issue a certificate saying whether a new law is or is not compatible with the bill. Lawyers and judges responsible for drafting new and developing case law will also be encouraged to take the Bill of Rights into account.

Hong Kong's attorney general's office yesterday won a victory in the legal battle with Mr Ronald Li, former chairman of the colony's stock exchange, when the Court of Appeal overturned a High Court decision that two corruption charges brought against him should be discharged.

Three appeal court judges yesterday unanimously decided Mr Li should go for trial by jury in the High Court. The two charges allege he is or is not compatible with the bill. Lawyers and judges responsible for drafting new and developing case law will also be encouraged to take the Bill of Rights into account.

Mr Kam-chorn's failure to press charges for lending rates to be raised last year. Central Bank officials felt this was a post for some months as he is due to retire in September, although his tenure might be extended. If conflict continues with the Finance Minister, the authority of the bank could be weakened.

Mr Kam-chorn was appointed in 1984 after his predecessor's refusal to remove a credit squeeze and to devalue the currency incurred the displeasure of the minister at the time.

outsider favoured by the Finance Minister.

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## Thailand's central bank governor sacked

By Peter Ungphakorn in Bangkok

THE governor of the Bank of Thailand, Mr Kamchorn Sathirakul, was sacked yesterday following a decline in relations between the central bank and Mr Pramual Sabhavas, the Finance Minister.

Surprised bankers, economists and officials reacted with mixed feelings. They approved of his replacement, Mr Chavalit Thongchai, the widely-respected deputy governor, who has spent most of his career in the central bank. But the sacking also raised concerns about the way the Finance Minister has tried to

dictate to the bank, considered one of Thailand's most respected agencies.

They were also shocked by the harsh treatment of Mr Kamchorn, 56, who has not been offered a new position. Those critical of the mild-mannered former governor's professional performance, nevertheless consider him to be honest and well-meaning.

In a crisis meeting in January that only came to light at the end of February, 10 senior Bank of Thailand officials pleaded with the governor to be more decisive. Among their

complaints was Mr Kamchorn's failure to press charges for lending rates to be raised last year. Central Bank officials felt this was a post for some months as he is due to retire in September, although his tenure might be extended. If conflict continues with the Finance Minister, the authority of the bank could be weakened.

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## AMERICAN NEWS

SENIOR WHITE HOUSE OFFICIAL SAYS INFLATION UNDER CONTROL

## US interest rates 'need not rise'

By Peter Riddell, US Editor, in Washington

THE BUSH administration does not believe any increase in German and Japanese interest rates need push up US rates.

A senior administration official at the highest level of policy-making said yesterday there was "no reason for interest rates to go up in the US". He said inflation was "cool right now", an impression reinforced yesterday by sluggish factory orders.

The comments come at a time when the central banks of the Group of Seven industrial countries have been seeking to hold down the dollar and pressure has mounted for increases in West German and Japanese interest rates.

An early meeting of the G7 finance ministers and central bank governors is now expected before the regular spring meetings of the International Monetary Fund in two months.

Senior officials believe the need for such a discussion of economic policy surveillance and co-ordination has been accepted following talks which Mr Nicholas Brady, the US Treasury Secretary, held at the

end of last month with the four European G7 members.

One of the US aims has been to reinforce European thinking on broader questions of policy co-ordination, growth, interest rates and exchange rates at a time when Europe is preoccupied by internal issues.

The senior official indicated the Administration's belief that it may be possible to isolate the US from these developments. The official noted that "a good body of people, including the monetary authorities in this country, think there is no reason to push up interest rates here because they are higher in Germany or Japan".

Any increase in US rates would not be "helpful", the official said, adding that there was a lot of validity to the view that these moves need not necessarily track back to the US.

More generally, the official argued, following recent discussions between US and European policy-makers, that most of the economic impact of any reunification of Germany would be within Europe, affecting internal trade imbalances and inflation, rather than

externally.

● New orders for US manufacturers goods fell by 5.4 per cent in January, the biggest monthly decline for 16 years, though this in part reflected unusually sharp fluctuations in demand for aircraft, cars and motor parts.

The fall was only slightly larger than market expectations following last week's announcement of a 10.5 per cent drop in durable goods orders in January.

Around one-third of the overall decline in factory orders was concentrated in cars and another third in aircraft, with about one-fifth of the drop in shipbuilding and tanks.

Excluding these transportation categories, factory orders fell 1 per cent after a decline of 0.3 per cent in December.

Many economists, and Mr Alan Greenspan, the Federal Reserve chairman, believe that the underlying trend of orders is flat, supporting the Fed's view that the worst of any slowdown may be over.

However, shipments of manufactured goods fell by 1.9 per cent in January, and inven-

tory/stock levels rose by 0.7 per cent, mostly offsetting a previous small decline. The inventory to shipments ratio is now at the highest level for three years. If inventory/stock levels rise without a gain in new orders it could point to later production cuts as factories attempt to clear stocks.

Various forward indicators, such as the purchasing managers' monthly survey, have pointed to a recovery in new orders in February, though the overall level of activity is expected to be at best sluggish in the current quarter.

● US car sales fell 6.7 per cent in late February amid signs that demand, especially among the big three US car makers, is softening. Dealer reports from Detroit

Ford reported the biggest drop, with late February sales falling 24.5 per cent. The company said higher fleet sales in the same period last year, distorted the comparison.

Chrysler had the second largest fall in late February, with sales off 11.6 per cent. General Motors followed with a decline of 3.8 per cent.

## Nicaragua reports new Contra attacks

Nicaragua yesterday reported new attacks by US-backed Contra rebels as envoys of President-elect Violeta Chamorro and the Catholic Church travelled to Honduras for talks with the rebels on laying down their arms. Reuter reports from Managua.

The Sandinista newspaper *Barrios* said one Contra had been killed and two Sandinista soldiers wounded in two clashes in northern Nicaragua over the weekend. Rebels had abducted 10 peasants in the southeast last Friday, it said.

The newspaper described the attacks as an open violation of a ceasefire declared unilaterally by the Sandinista government last week to encourage the rebels to disarm.

Both the government and the 14-party opposition alliance which defeated it in elections last week are calling for the immediate disbanding of the Contras.

President Daniel Ortega has said this is a condition for a peaceful transfer of power next month to Violeta Barrios de Chamorro, who defeated Mr Ortega in nationwide elections last week.

## Aid for Managua

A US aid plan for Nicaragua should go to President Bush in a week to 10 days, a top US official said after a meeting with advisers to President-elect Violeta Chamorro, Reuter reports from Washington.

But Assistant Secretary of State Bernard Aronson said the amount of US aid was not discussed during his meeting with State James Baker's meeting with the Nicaraguan officials, including Chamorro's son Pedro.

We want to have a package of recommendations from the president very quickly and hope to have that within a week to 10 days, Aronson told reporters.

Mr Aronson said the U.S. and Nicaraguan officials also discussed but not date for lifting the US embargo against Nicaragua imposed against the Sandinista government which was defeated by Chamorro in elections last week.

When asked if the embargo could be lifted before April 25, Aronson said, "It's possible."

## Argentine fiscal axe turns out to be a butter knife

Gary Mead examines 'painful' austerity measures

MR ANTONIO Erman Gonzalez, Argentina's Economy Minister, addressed the nation on Sunday night, having promised "shock treatment" on the country's bloated public sector, perpetually in deficit. The nation waited to see where the axe would fall.

Instead Mr Gonzalez wielded a butter knife. His 20-minute discourse ended with the description of the new measures as "painful and grave". Mr Gonzalez and President Carlos Menem's Government have a dangerously low pain threshold.

Mr Gonzalez said his latest adjustments were aimed at saving \$2bn from government spending. State companies officially lost \$5.5bn last year; unofficial estimates of losses are considerably higher. Early estimates suggest that the Treasury showed a \$40m deficit for February.

Mr Gonzalez's proposed cuts include: enforced immediate retirement for central government civil servants at or above compulsory retirement age; suspension of civil servants who are within two years of retirement age; and the immediate closing of one state bank, Banco Hipotecario Nacional.

The announced cuts do not look impressive on paper. Examined more closely, and in the context of a monthly 80 per cent and what Mr Gonzalez called "a bankrupt state", they look even less so.

Mr Gonzalez admitted that the Government was without either external or internal credit - no fresh loans are imminent from any source.

Despite that, he also announced that from April 1 the basic state sector wage would be reduced from its current monthly 100,000 australes to 450,000 australes (\$75 at current exchange rates), thus increasing (at a conservative estimate) the Government's public sector basic wage bill from \$16.8m a month to \$74.8m.

Among the 58 state sector secretaries and 80 others of sub-secretary level which are to go, all employees are entitled to one year's full pay under Argentine law. Again, much noise but no real cuts.

It is widely felt that the bureaucrats removed will

wage increase is likely to fail to satisfy public sector workers. Although it theoretically takes the individual basic wage up from roughly \$17, that is still far beneath the demand of the majority of Argentina's trades unionists, who seek a monthly \$100 as a basic. Schoolteachers across the country have failed to start the new term and will continue sporadic general strikes, in demand for the \$100.

Given that during February the austral depreciated by 80 much that April's increase, when it arrives, may end up being worth \$25; trade unionists will not have gained, but politically the Government will have further undermined, both domestically and overseas, its already shaky credibility.

In periods of stability the collapse of the austral against the dollar should have little effect on union wage demands. But contemporary Argentina is both economically and politi-

cally highly unstable: the dollar is used by everyone as at least a hedge against inflation. No-one wants to hold australes.

A further doubt about the spending cuts is that although several thousand central government bureaucrats now face forced retirement, (no actual figures have been given) those departing with still two years left before obligatory retirement age will have their full salaries paid until they reach that age; in other words, no cut in spending at all.

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## Devaluation wins approval in Honduras

By Philip Wearne in Tegucigalpa

THE Honduran Congress has approved emergency economic measures announced by the new National Party President Rafael Leonardo Callejas. They include a devaluation of the lempira, the currency, by 50 per cent and spending cuts and revenue-raising measures designed to reduce this year's expected fiscal deficit by nearly 45 per cent.

The lempira will now float freely against the US dollar. This legalises the parallel market on which the currency is currently trading at more than four lempira to the dollar, double the official rate. The old official rate will be retained for foreign debt payments.

Mr Callejas described the measure, unveiled last Friday, as an effort to recover some of the country's lost credibility in the international financial community. Last April the country was blacklisted by the World Bank.

## Collor nears completion of slim ministerial team

By Ivo Dawnya in Rio de Janeiro

BRAZIL'S new slimline government was nearing completion yesterday with the confirmation of an education minister and indications of a new central bank president.

But President-elect Fernando Collor de Mello, who takes office next week, still has to name his Foreign Affairs Minister, who will be charged with reorienting diplomatic allegiances from the developing to the industrialised world.

For the financial and business ministries, Mr Collor's expectation that Mr Ibrahim Eris, an economist, broker and former government tax consultant, would head the central bank which grabbed attention yesterday.

Mr Eris has advised ministers on fiscal policy since 1980 and recently devised new withholding tax laws aimed at closing holes in notoriously ineffective capital gains legislation. Mr Eris, 46, who is Turkish-born, also once acted as tutor to Ms Zelia Cardoso de

Mello, appointed last week to head the new Economy Ministry, at the University of Sao Paulo.

His appointment, which must be approved by Congress, was given a broad welcome in business circles.

"He is a well-prepared economist with a firm market orientation which may be very useful for the implementation of Collor's reforms," Prof Carlos Langoni, a former central bank president, said.

With only foreign affairs, agriculture and health left to fill, the new President's 13-minister government will be the most compact administration in Brazil's history, and compares with outgoing President Jose Sarney's 18-minister team.

The implicit message, directed firmly at the civil service, is that the Collor administration is seeking higher productivity from a smaller team. There are already strong rumours of mass dismissals of surplus staff.

## Interim chief found for thrifts office

By Peter Riddell

MR Salvatore Martocchio, the US Treasury's head of enforcement, has been appointed interim director of the Office of Thrift Supervision, the chief regulator of the savings and loan industry.

This follows an unsuccessful search in the past three months for a permanent successor to Mr Danny Wall, who said in early December he would resign as director. This came after intense criticism of his handling of the savings and loan crisis, especially the collapse of Mr Charles Keating's Lincoln group.

The Treasury has found it difficult to find a permanent replacement, in part because of concern over the lack of independent authority.

Mr Martocchio is a former US attorney and at present assistant Treasury secretary for enforcement responsible for the Secret Service, the Customs Service and anti-drug programmes.

## WORLD TRADE NEWS

## Time Warner will build giant cinema complexes in USSR

By Nancy Dunne in Washington

HOLLYWOOD is following the path trodden by Time Warner, manufacturing ventures and the Big Mac with plans to construct two giant state-of-the-art Soviet cinemas, complete with stereo sound, air conditioning, video game rooms and popcorn.

The two theatres, modeled after Warner Brother International Theaters in the UK and West Germany, will be constructed at an estimated cost of \$28m in Moscow and Leningrad. The American partner will provide most of the financing with Sovexport film contributing the leasing of prime real estate in both cities.

Vto Sovexportfilm, the State Committee of the USSR for Cinematography, is the state agency which exports, imports and domestically distributes films in the Soviet Union. It will own 40% of the venture, called Warner-Sovexportfilm USSR, with Time Warner owning 60%.

Construction, to be undertaken by Soviet and European contractors, is set to begin later this year with openings scheduled in 1992.

Mr Steven Ross, co-chairman of Time Warner, said profits will be reinvested in other venture activities, including co-productions, film festivals and seminars. The partnership will show both Western and Soviet films in the Soviet Union and bring Soviet films to the US.

The Moscow theatre, to be located on Novokirovsky Prospekt, near three train and two subway lines, is to contain 10 screens with a total seating capacity of 4,000. The Leningrad will have nine screens with a total seating of 3,400.

The project, announced yesterday at the Soviet embassy in Washington, was toasted by Mr Robert Mosbacher, the US Commerce Secretary.

It was blessed by a congratulatory message from President Bush, and hailed by Time Warner chief executive officers as "the start in the fulfilment of a corporate dream" to bring Hollywood to the world.

The Soviet Union is a good place to start, the Time Warner executives said. According to their market researchers, Soviets have the highest film attendance per capita in the world - viewing an average 14 films a year compared to four for the average American.

Many Venezuelan companies holding letters of credit and other foreign obligations have refused to repay international banks over the last year. They alleged that until the high court ruled on the law suit, filed by an industrial association called Comindustria which seeks to declare the government's actions regarding private sector obligations unconstitutional, they could not obtain foreign exchange from the government at special exchange rates and therefore could not immediately meet their obligations.

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## Boeing lifts forecast for jetliner market

By Paul Betts, Aerospace Correspondent

BOEING, the world's largest commercial aircraft manufacturer, has sharply increased its long-term forecast for the commercial jetliner market with demand totalling 9,535 aircraft worth \$330bn (\$380bn) between now and the year 2005, for all sizes of jetliners from all manufacturers. This is substantially higher than the US company's forecast last year for 1990-2005, totalling 7,555 jetliners worth \$480bn.

Boeing says its more optimistic outlook reflects expectations of prolonged air travel expansion, driven by continued growth in discretionary income and a decrease in the real cost of travel after allowing for inflation.

In spite of recent increases in the prices of fuel, Boeing expects relatively stable fuel prices over the long term and no US or world recession for the foreseeable future. Other factors likely to stimulate airline growth include deregulation and the opening up of Eastern Europe.

"While the impact of that market will not be great, it has added \$15bn to the 16-year forecast, largely because of business travel," Mr Richard Albrecht, a Boeing executive vice-president, said.

Air travel growth is expected to average about 5.5 per cent a year between now and 2005. The biggest traffic expansion is forecast to be in the Pacific area. Among risks facing the industry is the possibility of a mild US economic dip, heavier taxation of jet fuel, a shortage of pilots and mechanics, and congestion caused by inadequate ground and air traffic control facilities, Mr Albrecht warned.

"Congestion is a real problem and more of a risk than all the others combined," he said. Replacement of ageing aircraft is also likely to boost demand for new aircraft. Boeing now estimates the service life of all aircraft at 25 years.

It says nearly 2,000 jetliners in service are over 20 years old and may be retired in the current decade. The Boeing forecast indicates that 50 per cent of aircraft to be delivered after 1995 will involve jetliners with 300 seats or more.

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## E German machine output 'could triple'

By Andrew Fisher in Frankfurt

EAST Germany's machinery industry should be able to double its output, according to a forecast of between DM30bn (\$7bn) and DM25bn in the next few years, according to Mr Berthold Leiblinger, president of the West German mechanical engineering industry association (VDM).

Reporting on a buoyant year for the West German industry, he said it was rapidly developing contacts with East Germany to help in the country's economic revival.

Among the most viable sectors of the East German industry, VDMA experts cite textile machinery, presses and machine tools. They have already forecast West German machinery sales to East Germany could triple in the next two or three years to an annual level of DM15bn-DM20bn.

But Mr Leiblinger pointed out that although hopes of

increasing business with eastern Europe were high in the medium term, the region (excluding East Germany) accounted for only 6.2 per cent of the West German industry's exports, less than its business with the Netherlands, the fifth largest customer.

Total exports of the West German mechanical engineering industry, one of the main contributors to the country's continued economic growth, rose 13 per cent last year to DM11.5bn, with sales to the Soviet Union, Spain and Austria showing the fastest increases.

Reflecting the economic reconstruction efforts of eastern Europe, exports to the region jumped by 47.5 per cent to DM1.5bn. Sales to the Soviet Union, the industry's 10th most important customer country, advanced 33 per cent to DM3.5bn.

The biggest customer remained France, with exports increasing 11.5 per cent to DM11.5bn. Second was the US, with a gain of 10 per cent to DM3.4bn in its purchases from Germany. Price rises accounted for about 3 per cent of the industry's export growth. After a year of much faster than expected growth in production, the VDMA expects slower expansion in 1990 as capacity limits are reached. It

forecast that output of the West German industry would grow by 4 per cent in 1990, after 8.4 per cent in 1989, more than twice the 1988 rate.

The industry, which also includes computers and office equipment under the VDMA definition, enjoyed an export surplus of \$1.8bn last year, second only to the vehicle sector. Imports moved up by 24 per cent, with sharp increases from the US, Japan, and western Europe, especially Britain and France.

Mr Leiblinger said the continued buoyancy was mainly due to a real 11 per cent in 1989, with domestic business up more sharply than that from abroad. Orders books late last year contained orders worth to last year the average of 7.3 months against 6.3 months in 1988.

It has already instituted short-term credit insurance in Poland and expects to build the programme to medium-term credit by the middle of the summer.

Mr Macomber has just returned from a trip to Asia, during which he met Japanese officials "to develop devices" to follow the expenditures of \$600m which Japan says it has set aside for unified aid.

"If it doesn't happen," Mr Macomber declared, "the backlash will be tremendous".

## Foreign chip makers' sales rise in Japan

FOREIGN semiconductor manufacturers' share of the Japanese market increased by nearly one percentage point to 12.5 per cent in the final three months of last year, government officials said yesterday, APIM reports from Tokyo.

It was the fourth consecutive quarterly rise in the foreign semiconductor market share. However, this was still far below the 20 per cent goal set in negotiations for a 1986 semiconductor trade agreement between Japan and the US.

For more than three years, Japanese user companies have been making serious efforts to increase their purchases of foreign semiconductors, a Ministry of International Trade and Industry official said. "Some efforts take time, while others have immediate effect."

The growth of Japanese strength in the semiconductor industry has led to increasing concern in the US and elsewhere, that domestic manufacturers may be left behind in this crucial technology sector.

The main charge of US industry groups is that their limited sales success in Japan illustrates that restrictions exist against foreign semiconductor sales. However Japanese companies have called for US suppliers to make greater sales and quality-control efforts.

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## S Korea to buy Soviet uranium

SOUTH KOREA is to start importing Soviet enriched uranium to diversify its energy sources and promote trade with Eastern Europe, John Riddling reports from Seoul.

The uranium, to be used to develop stockpiles for nuclear power plants after 1995, is believed to be up to 30 per cent cheaper than the \$1,000 (\$923) a kilogram South Korea pays the US and France. Under the Soviet pact, up to 40 tonnes will be imported a year for the next 10 years.

Figures from the South Korean Economic Planning Board (EPB) show a 15 per cent rise in trade last year with Communist states, to \$4,250m, and a sharp rise in trade with Moscow. Up to a third of the uranium payment will be by bartering South Korean electronics products.

The Soviet deal will be the first time South Korea has imported finished nuclear fuel. Until now, it has bought uranium ore from Australia and Canada, enriching it in the US and France. The existing contracts will not be affected.

The EPB says exports to the Soviet Union rose 86 per cent to \$205m last year, while imports more than doubled to \$391m.

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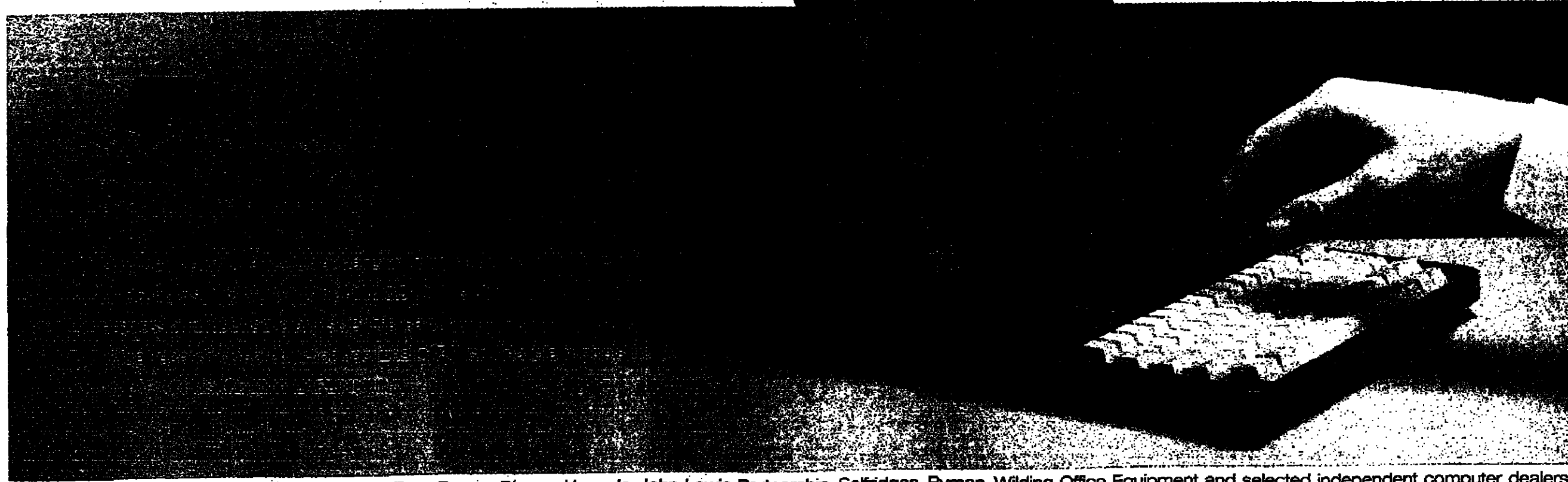
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## UK NEWS

## Investors in Berisford to raise issue of subsidiary

By Clay Harris, Consumer Industries Editor

THE FUTURE of the chief executive of Berisford International's US subsidiary - and perhaps even of veteran chairman Mr Ephraim Margulies - will be raised by institutional investors in talks with directors of the sugar and property group.

Disquiet about Berisford's New York property investments, which accounted for half the \$99.9m of extraordinary provisions Berisford took in 1988-89, emerged at the company's annual meeting on Monday.

Pension and options arrangements for Mr Howard Zuckerman, US chief executive, also figured prominently in questions asked by Associated British Foods, the group owning nearly 23 per cent of Berisford. So far, large institutions are planning to express their concerns to Berisford independently this week and next, although a concerted approach may be mounted under the auspices of investor protection committees.

"There may be a strong consensus of views, but so far we have not had a meeting to establish one," one fund manager said yesterday. Like his counterparts, he was sensitive about premature publicity for any shareholder initiative.

Nevertheless, most are determined to coax - or force - changes on the Berisford board. ABF's intervention on Monday followed a similar episode at last year's annual meeting, when Berisford's controversial involvement in a US takeover bid was raised.

Fund managers stress that their initial contacts will take the form of posing questions rather than making demands.

## Thatcher rejects interest rate call

By Philip Stephens and Simon Holberton

MRS Margaret Thatcher, the Prime Minister, yesterday dismissed calls for an early cut in interest rates amid renewed clashes in the House of Commons over the Government's economic and industrial strategy.

The clashes came as it emerged that the Treasury, in an unprecedented move, has sought directly the views of City of London analysts on the shape of Mr John Major's first Budget as Chancellor of the Exchequer on March 20.

The informal survey, the results of which were relayed to the Chancellor, is thought to have found that a majority of the analysts favoured increases in taxation, although some warned of the danger of recession.

In the Commons, the Prime

Minister, who was pressed by Mr Neil Kinnock, the opposition Labour leader, to rule out any further rise in borrowing costs, insisted that rates would be set at whatever level was needed to maintain the fight against inflation. She accused Mr Kinnock of aiding speculation by seeking to force the Government to give such commitments.

The Government's strategy, however, was subjected to a scathing attack from Mr Gordon Brown, Labour's Trade and Industry spokesman in the last big debate on the economy before the Budget.

In a sharp and witty Commons performance, Mr Brown said that a Government which had promised stable prices was presiding over an economy with the highest inflation, large

set trade gap and slowest growth of all its major competitors.

Mr Michael Heseltine, the former defence minister, called for the Government to underpin its efforts to bring down inflation by combining full membership of the European Monetary System with much greater independence for the Bank of England.

In a speech which carefully combined support for Mr Major's determination to bring down inflation with his own, distinctive, strategy, Mr Heseltine said a more independent central bank would be a powerful weapon in combating price rises.

He linked it with a greater commitment by the Government towards closer European monetary co-operation and,

particularly, with a decision to take sterling into the EMS exchange rate mechanism.

Mrs Thatcher's comments on interest rates bore heavily on the London stock market. The market ended on a weak note, with FT-SE 100 Share Index 14.5 down at 2,216.9.

They appeared, however, to give some support to the pound which rose 0.3 points on the Bank of England's trade-weighted sterling index. Analysts were still concerned that an element of political risk had entered the market.

Trading in UK Government debt, or gilts, was thin. But analysts said this reflected negative sentiment brought about by an uncertain outlook for inflation. Long-term interest rates again rose, ending at about 11.8 per cent.

## British management criticised for attitude to environmental issues

By Tim Dickson in Brussels

BRITISH companies were yesterday criticised for their approach to "green" issues in a survey of European management attitudes published in Brussels.

The eight-country study - undertaken by the management consultancy Touche Ross - shows that many businesses are unprepared for tougher environmental legislation and ill-equipped to meet the growing purchasing power of "green" consumers.

The national differences emerging from the research are far from flattering for the UK. A majority of the 94 companies interviewed throughout the European Community see future legislation as having "a major impact on all aspects of their businesses". In Britain, by contrast, 60 per cent of those sampled said

future environmental laws would not significantly affect their industries.

"A number of UK firms claim that their activities have no impact on the environment while all firms interviewed in the other member states make at least some impact. Perhaps the most telling finding is the extent of environmental concern at board level. Touche Ross claims this is "much less in evidence" in France and the UK, and "quite a few" firms in the UK leave "green" issues to their publicity departments. Belgium comes out badly from the results with only 20 per cent of companies claiming to have a director responsible for environmental management. Copies from Touche Ross Europe, 27 Avenue des Arts, 1040 Brussels. Price BF600.

## Prestwick's monopoly on international flights ended by Government

## Airlines free to use Scottish airports

By James Buxton, Scottish Correspondent

THE Government yesterday put an end to Prestwick airport's monopoly on transatlantic flights from Scotland, declaring that airlines will be free to fly from whichever of Scotland's three lowland airports they wish, subject to international agreements.

The decision by Mr Cecil Parkinson, Transport Secretary, means that at least two new transatlantic scheduled services will begin operating from Glasgow this summer, while the two operators of scheduled flights from Prestwick are expected to move their operations to Glasgow.

BAA, formerly the British Airports Authority, which operates Prestwick - in Ayrshire - Glasgow and Edinburgh airports, is to keep Prestwick open for cargo and other



operations. It is also to end the differential in landing charges which favoured Glasgow but believes that passenger flights will in due course move from

Prestwick. Scotland's business community warmly welcomed the decision formally ending the rule, going back more than 20 years, that required all transatlantic flights to and from Scotland to use Prestwick, which is inconveniently located on the coast south-west of Glasgow and has no air feeder services.

The battle between Prestwick and Glasgow had become acrimonious in the past few months.

Mr Parkinson said that it was "the firm belief of all those well-placed to take an informed view" that the policy of confining long-haul services to Prestwick had "hampered Scotland's economic development". Prestwick's transatlantic gateway status was effectively breached last year when the

charter airline Air 2000 challenged it in the courts. It has been flying from Glasgow to the US since last summer and Mr Parkinson would have had to devise new rules to stop it.

In May Mr Paul Channon, the then Transport Secretary, enraged travellers and businesspeople in Scotland by refusing to review Prestwick's monopoly status.

British Airways began flying from Glasgow to New York three times a week in August, and American Airlines expects to offer services to Chicago.

Air Canada said last night it would move its operations from Prestwick to Glasgow. Transatlantic charter flights may now use Edinburgh airport but under bilateral agreements with the US scheduled services will not be allowed.

## Dumping defended as green wave sweeps N Sea

Peter Marsh on the problems for the dumpers

BY 1993, British companies will have to find alternative ways of disposing of up to 250,000 tonnes a year of industrial effluent that they dump into the North Sea. That will cause a lot of head-scratching, some extra investment, a certain amount of resentment - and a dip in business for Mr Allan South.

Mr South is commercial director of Scotland-based Effluents Services, a specialist refuse-disposal group which handles all of Britain's current dumping into the North Sea of liquid industrial wastes.

His company has contracts for North Sea dumping with eight businesses in the chemical and related industries. All eight companies have licences from the Ministry of Agriculture to permit dumping.

Effluents Services takes the residues from plants around England and five special barges to tip them 8 to 15 miles off the east coast into the sea.

The companies include ICI, Imperial Chemical Industries, Britain's biggest chemicals business, Tate and Lyle, the sugar group, and Sterling Organics, UK subsidiary of Eastman Kodak, the US photographic and chemicals group, which together are licensed to dump 240,000 tonnes of liquid waste a year.

The other companies with contracts with Effluents Services are Fine Organics, owned by Laporte Industries; Orsynetics, part of the Thomas Swan chemicals group; Chlor-Chem, owned by Schering, of West Germany; Woolcombers, owned by Illingworth Morris textiles group, and Allied Colloids. Between them, these five are licensed to dump 27,999 tonnes of waste into the North Sea a year.

Mr South says that - in spite of the criticisms of environmental pressure groups such as Greenpeace - dumping of certain types of chemicals in the North Sea is not environmentally unfriendly. He says none of the materials his company is putting into the sea is toxic and all decompose quickly. All the waste, he says, has been carefully selected so that it meets rigid criteria related to these points.

Arguments of this type are likely to surface at the third North Sea conference on pollution in The Hague tomorrow and Thursday, when Britain will come under fire from other European countries for its position on sea dumping.

It will be the last nation to end dumping in the sea, and Britain has said this might carry on until as late as 1993, several years after other nations, including Denmark,

West Germany and Holland, have stopped. According to Mr South, the other European Community countries which complain about Britain's approach are being hypocritical.

He says that many of the UK's neighbours are putting large amounts of wastes into the North Sea not by dumping by ship.

They are, he says, instead using the Rhine, Scheldt and other rivers which flow into the North Sea to carry significant quantities of trace contaminants from chemical plants and other industrial installations further inland.

Mr Tim Birch, water-pollution campaigner at Greenpeace, rejects Mr South's arguments. He says the UK dumping licences from the Ministry of Agriculture do not specify all the chemicals that are disposed of in this way, and that some materials which lead to long-term hazards can slip through into the sea by the dumping route.

Monitoring procedures are also not sufficiently tight, he says. On other countries, Mr Birch says: "No one is pretending they are perfect. But they have a much more serious grasp of the position than the UK does. They don't just chuck the waste into the sea and worry about it afterwards."

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## COMPANY NOTICES

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(DIVIDEND NO. 113)

HOLDERS OF SHARE WARRANTS TO BEARER are informed that they will, on or after 16 March 1990 be paid 7.500000 per share, i.e. 2.250000 the amount declared per share; less 1.500000 non-resident shareholders' tax of 10% (being the amount of the dividend) of R2.250000. Coupons must be deposited for FOUR CLEAR DAYS for deposit before payment will be made.

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Amount of dividend after deduction of South African non-resident shareholders' tax of 10%	7.500000
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NOTES

Under the double tax agreement between the United Kingdom and the Republic of South Africa, the South African non-resident shareholders' tax applicable to the dividend is allowable as a credit against the United Kingdom tax payable in respect of the dividend. The deduction of tax at the reduced rate of 10% instead of at the basic rate of 20%, represents an abatement of credit at the rate of 10%.

## PUBLIC NOTICES



## MMC INVITES EVIDENCE ON THE ACQUISITION BY RANSOMES PLC OF WESTWOOD ENGINEERING AND LASER LAWNMOWERS LIMITED.

The Monopolies and Mergers Commission would like evidence in writing on any aspect of the acquisition on 30 August 1989 of Westwood Engineering Limited and Laser Lawnmowers Limited by Ransomes plc. The Commission would like evidence in writing as soon as possible and no later than 15 April 1990 to be sent to: The Reference Secretary (Lawnmowers), Monopolies and Mergers Commission, New Court, 45 Carey Street, London WC2A 2JT.

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# CHASE



## UK NEWS

## Survey into building of identical chemical plants

## Report finds site workers less efficient than in US

By Andrew Taylor, Construction Correspondent

PRODUCTIVITY of UK construction workers building a chemical plant in Worthington, northern England, was 40 per cent lower than that of US engineers constructing an almost identical plant in South Carolina, according to a report by the National Economic Development Office.

The plants, completed within two months of each other in 1988, for Eastman Kodak, produce polyethylene terephthalate (PET) pellets used to manufacture plastic bottles. They were designed and built as a single project by the same management contractor, Bechtel, the large US construction group.

NEDO which studied the performance of both sets of workers said the UK and US plants were completed within time and budget and to the clients' satisfaction. The Worthington plant however took 1.2m man hours over 22 months. The plant in Columbia, South Carolina, took 945,000 man hours over 21 months.

Mr Alan Walker, head of Bechtel's London construction and site manager at Worthington said workers at Columbia were about a quarter more pro-

ductive than their UK counterparts if differences in building techniques at the two sites were taken into consideration.

The NEDO report says: "Our construction performance no longer deters inward investment but after 1992 and a more open market both UK companies and particularly UK workers will find it more difficult to compete."

"Reliable construction performance is of paramount importance to clients needing to meet markets but it may not be enough to support the UK industry in a more competitive market."

The report revealed significant differences in the attitudes and working practices of British and US workers. Engineers working on the Columbia site spent 90 per cent of their day on productive activity compared only around 60 per cent by workers at Worthington.

"Much of the lost time on the UK plant was associated with start finish and break times," according to NEDO which said it had been greatly impressed by the virtual bell to bell working by the US labour force.

"Virtually all the men working in Columbia were members of trade unions while the Columbia plant was constructed under 'open shop' arrangements where trade unions have no jurisdiction or influence and employment terms and conditions are imposed unilaterally by the employer."

activity achieved on the two plants.

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## Creating a fresh image for Londonderry

Kieran Cooke and Alice Rawsthorn on revitalising the job market in an Ulster city

SAY it softly, but things seem to be looking up in Londonderry. The Georgian office blocks and Victorian warehouses in centre of Ulster's second city are being renovated and refurbished.

Violence could still flare up in the city where Northern Ireland's "troubles" first broke out more than 20 years. But there has been very little "trouble" in recent months. There is even talk of landscaping the army posts round the city walls.

Joblessness has always been the most intractable of Londonderry's problems. Mr John Hume, the local MP, says the area has the highest level of unemployment in the European Community. In some parts of the city, particularly in the Roman Catholic Bogside and Creggan estates, two-out of every three men are unemployed.

Even the unemployment problem shows signs of abating. This week Fruit of the Loom, the US clothing company, announced plans to create 500 jobs for the city by building a \$60m spinning mill due to come on stream within the next two years. The Government is supporting the project with an undisclosed sum.

Late last year another US company announced a \$65m shopping and office development which will, it is hoped,



Londonderry 10 years ago: new Fruit of the Loom is creating 500 sorely needed jobs

creates a further 1,400 jobs. "Today there is a new mood of confidence in Londonderry, things are happening," says Mr Richard Needham, Northern Ireland's Economy Minister.

Local people are justifiably sceptical. In the past industries have announced grandiose projects for the city, only to move out shortly afterwards. But those that have stayed, such as Du Pont, the US chemicals company, are fulsome in their praise for the local workforce.

If Fruit of the Loom's investment does achieve all that is promised, it could have

far-reaching benefits not only for employment prospects in Londonderry but also across the border with the Irish Republic in County Donegal.

Three years ago Fruit of the Loom went into partnership with the local McCarters company to establish a manufacturing base for its European market at Buncrana in the republic, 15 miles from Londonderry.

The project, supported financially by the Irish Government, now employs 1,700 people. That figure is likely to grow to 2,600 by 1992, which will make Fruit

of the Loom/McCarters by far the largest manufacturing employer in the Irish Republic.

The arrival of Fruit of the Loom has already had a significant impact on the area. The unemployment rate in Donegal - at 27 per cent - is the highest in the Irish Republic. The Fruit of the Loom plant has emerged as a sorely needed source of jobs.

The chief cause of concern is the financial condition of Farley Industries, the giant US industrial group headed by Mr Bill Farley, which owns Fruit of the Loom. Farley expanded

at a rapid rate in the 1980s through a series of highly leveraged deals culminating in last year's \$1.5bn (£1bn) bid for West Point Paper.

Ever since it was first announced, the West Point deal has come under fierce criticism. Wall Street analysts claimed that Mr Farley had offered too high a price for a troubled company.

Mr Farley has since been struggling to complete the deal. He has not been able to raise as much as he had hoped from asset disposals and was hit by legal action from a West Point shareholder. West Point recently reported falling into a \$22m loss in the first half of its present financial year.

The spectre of Farley Industries' financial problems are particularly pertinent in Northern Ireland, which is still scarred by the memory of the Delorsan car company's collapse in the 1970s. The last thing the Government wants is to be associated with yet another unsuccessful subsidised project for a US company in Northern Ireland.

Local politicians claim to be optimistic about the project and Mr Farley sees it as the first phase of his plans for expansion in the region. The politicians hope his commitment will be seen as a vote of confidence in the region and other companies will follow.

## De Beers

## South African and Foreign Businesses to be held through Separate Securities Traded as Stapled Units

The Board of De Beers announces that it intends to restructure the group's affairs so that the foreign business of the group will be held by a new Swiss company to be called De Beers Centenary AG, whilst the South African business will continue to be held through De Beers. Based on 1989 provisional results the attributable earnings and equity accounted earnings of the foreign business would have amounted to 80% and 80% respectively of the total. After implementation of this rearrangement De Beers' equity shareholders will own securities in both the foreign and South African groups; these securities will be stapled and tradeable only as one unit.

The diamond industry operates on a global basis and it is in the interests of shareholders and of the diamond industry as a whole that the De Beers and Centenary groups should co-operate. For this reason it is proposed that the two groups should be headed by identical boards of directors.

The Board of De Beers believes the proposed rearrangement to be in the best interests of shareholders and of the diamond industry as a whole.

## Reasons for the Rearrangement

## The proposed rearrangement will:

- \* enable shareholders better to identify the earnings, dividends and assets attributable to the foreign and South African groups
- \* provide shareholders with securities representing direct interests in, and dividends from, the foreign and South African groups
- \* enable the foreign and South African groups better to develop their businesses overall, with appropriately focused strategies and objectives, and generally facilitate the conduct of business internationally
- \* facilitate access to the international capital markets

## The Proposed Rearrangement

Under the proposed rearrangement the foreign business of the group will be held by the new Swiss company, De Beers Centenary AG. The South African business will continue to be held by De Beers itself.

The foreign business to be held through the Centenary group will comprise interests outside South Africa, including:

- \* interests in other parts of Africa
- \* diamond stocks and other assets of trading subsidiaries
- \* the foreign elements of the Central Selling Organisation ("CSO") including the research activities at Maidenhead and the diamond facilities in Belgium
- \* the foreign synthetic diamond business
- \* investments in foreign companies including Minoro, Anglo American Corporation of South Africa (AMSA) and Eastern Investments Limited

The South African business, which will continue to be held through De Beers itself, covers interests in South Africa, including:

- \* De Beers' interests in the South African diamond mines
- \* the South African elements of the CSO
- \* the Diamond Research Laboratory, the synthetic diamond business and ancillary activities in South Africa
- \* investments in South African companies including major holdings in Anglo American Corporation of South Africa Limited, Anglo American Industrial Corporation Limited and Anglo American Investment Trust Limited

In addition, the proposed rearrangement provides that De Beers will retain a direct interest of 9.5% in the Centenary group.

Under the rearrangement De Beers equity shareholders will come to hold, in addition to their existing De Beers equity shares, on a one for one basis, new securities (called "Centenary depositary receipts") representing direct interests in the Centenary group. They will therefore receive dividends directly on the Centenary depositary receipts as well as from De Beers itself. Centenary depositary receipts will represent twinned units comprising equity shares in De Beers Centenary AG and participation certificates in Centenary's wholly-owned Luxembourg subsidiary, Centenary Holdings. Further details are provided under Dividends and Withholding Tax below.

The new Centenary depositary receipts will be stapled to, and tradeable only with the existing De Beers equity shares in a unit which will be called the "De Beers/Centenary unit". De Beers shares are currently listed on the Stock Exchanges in Johannesburg, London, Zurich, Geneva, Basle, Lausanne, Frankfurt, Paris and Brussels. Application will be made to these Stock Exchanges for dealings to take place in the De Beers/Centenary units instead of De Beers shares as at present.

## Financial Information on De Beers and Centenary

The division of earnings, dividends and net assets between De Beers and Centenary on an unaudited pro forma basis would be as set out below.

## Dividends and Withholding Tax

The overall capacity of De Beers and the Centenary group to pay dividends will be unaffected by the rearrangement and it is not intended that there should be any change in dividend policy following the rearrangement.

It is expected that, of the dividends distributed by the Centenary group, no less than 80% will be paid by the Luxembourg subsidiary, Centenary Holdings, and the balance by De Beers Centenary AG itself. Switzerland imposes a withholding tax on dividends of 35% before double tax treaty relief; there is no withholding tax on dividends from Luxembourg. On this basis, unitholders would be subject to withholding tax at an effective rate (before treaty relief) of no more than 7% (i.e. 35% on 20%) on their combined dividends from the Centenary group.

Of the 35% withholding tax on the Swiss portion of their dividends, unitholders resident in South Africa would be entitled to a refund of 27.5%, leaving a net 7.5%. Because of the large numbers of holders involved, the possibility of handling the claim for refund on their behalf is being investigated. South African unitholders would therefore be subject to net withholding tax on their combined dividends from the Centenary group of not more than 1.5% (i.e. 7.5% on 20%). On the basis of the 1989 pro forma figures contained in the Appendix, for instance, South African unitholders would be subject to withholding tax amounting to a net 1.2% on their overall dividends.

Dividends paid by De Beers to foreign unitholders would continue to be subject to South African withholding tax at 15% (the actual rate having been 13.05% and 13.50% in the past two years).

## Tax Implications of the Rearrangement

No material changes in the overall taxation of the group are expected to arise as a consequence of the rearrangement.

The Board of De Beers has been advised that the distribution of the Centenary depositary receipts to shareholders of De Beers will not constitute a dividend for South African tax purposes and the Commissioners for Inland Revenue has issued a ruling to this effect.

The Board of De Beers believes that, subject to appropriate clearance procedures, there should also be no adverse tax implications for shareholders in the various other jurisdictions where there are substantial holdings of De Beers equity shares.

## Further Details and Recommendations

The proposals are subject, inter alia, to authorisation by the South African Exchange Control authorities who have given their approval in principle to the arrangements. Comprehensive details of the proposals will be incorporated in a formal prospectus to be published.

It is intended to submit the proposals for approval at a general meeting of De Beers Centenary and "S" ordinary shareholders to be held immediately after the De Beers Annual General Meeting on 25th May 1990.

Further details of the proposals will be set out in a Circular to Shareholders accompanying the Notice calling the general meeting, which is intended to post together with the De Beers 1990 Annual Report and Chairman's Statement early in May. The circular will include pro forma balance sheets and income statements for each of the years ended 31st December 1988 and 1989.

The directors of De Beers and their financial advisers, N M Rothschild & Sons Limited, believe that the proposed rearrangement is in the best interests of shareholders and will be recommending that shareholders should vote in favour of the proposals.

The proposed rearrangement has been discussed with Anglo American Corporation of South Africa Limited and De Beers Botswana Mining Company (Proprietary) Limited which respectively hold directly and indirectly 33% and 5% of the equity of De Beers, and they have both indicated their support for the proposals.

## PRO FORMA DIVISION OF EARNINGS, DIVIDENDS AND NET ASSET VALUES

YEAR ENDED 31 DECEMBER	DE BEERS BEFORE REARRANGEMENT (Note 1)		DE BEERS AFTER REARRANGEMENT (Note 2)		CENTENARY (Note 3)	
	1988	1989	1988	1989	1988	1989
ATTRIBUTABLE EARNINGS						
US \$ m	2,006	2,080	579	440	2,288	1,600
US \$ m	1,127	677	228	185	858	633
US \$ m	4,088	2,821	1,368	1,002	2,476	1,741
EQUITY ACCOUNTED EARNINGS						
US \$ m	1,609	1,243	637	502	572	747
EARNINGS PER SHARE/D.L.						
- attributable	7.54	5.90	1.82	1.18	5.62	4.34
US \$	2.57	2.37	0.60	0.42	2.37	2.25
- equity accounted	10.78	7.86	4.28	3.18	5.98	4.46
US \$	4.23	3.27	1.67	1.32	2.55	2.50
DIVIDENDS PER SHARE/D.L.						
- South Africa	2.80	2.80	0.87	0.82		
US \$	1.10	0.94	0.22	0.19		
- Switzerland					0.44	0.32
US \$					0.18	0.13
- Luxembourg					1.78	1.25
US \$					0.70	0.53
TOTAL	2.80	2.80	0.87	0.82	2.22	1.88
US \$	1.10	0.94	0.22	0.19	0.88	0.68
US \$	30.32	18.80	49.58	28.32	34.37	22.37
US \$	27.20	15.67	14.06	8.64	13.14	11.03
(D.L. = Depositary Receipt)						

NOTES

- 1989 figures have been taken from the De Beers Provisional Annual Financial Statements.
- U.S. dollar figures have been converted from Rand at rates ruling at the respective year ends. (See Note 4)
- Dividends have been apportioned between De Beers and Centenary on a pro rata basis.
- Net asset values have been calculated using market values for listed investments and directors' valuations for unlisted investments. The Rand value of listed investments has been converted to dollars using the financial Rand rate, whereas the commercial rate has been used for unlisted investments. The directors believe that unlisted investments are conservatively valued.
- Pro forma earnings, dividends and net asset values are shown without taking account of the 0.5% holding that De Beers will have in Centenary after the proposed rearrangement. (See Note 6)
- For the sake of comparison, the earnings and dividends per Centenary depositary receipt in the schedule have been calculated on the 27.5 million issued De Beers equity shares. Following the implementation of the proposal there would be 450 million Centenary depositary receipts in issue, so that the reported earnings, dividends and net asset values per Centenary depositary receipt would be lower by about 0.5% than shown above.

Head Office: 36 Stockdale Street, Kimberley, South Africa.  
London Secretaries: Anglo American Corporation of South Africa Limited,  
40 Holborn Viaduct, London EC1P 1AJ.

## De Beers Consolidated Mines Limited

Registration No. 11/00007/06  
Incorporated in the Republic of South Africa

## Picture of debt springs from survey

By David Barchard

A PICTURE OF hundreds of thousands of British families, most of them young and poor, struggling to cope with multiple debts emerges from a report published today by the Policy Studies Institute, an independent research body.

The report, sponsored by the Office of Fair Trading and the Department of Social Security, as well as more than 40 banks, building societies, says that more than 2m of the 21m households in the UK faced debt problems last year.

More than 4m households are heavy credit users with four or more different commitments.

Problem borrowing by consumers amounts to a total of more than £2.9bn in the UK, with an average problem debt of more than £200.

Those worst affected are more than 550,000 households which have large arrears on debts to at least three lenders.

Most borrowers tend to be young, usually people in their twenties or thirties. Borrowing levels drop sharply among the older age groups and people over seventy tend to have virtually no debts.

The report says that high levels of credit usage are not necessarily dangerous for everyone. Well-off households, with an average income of more than £250 a week, tend to have few debt problems even if they are heavy credit users.

"The link between borrowing and getting into debt is not where near as simple as one would assume it to be," said Mr Richard Barchard, one of the report's two authors. "Low income combined with high credit commitments is what predisposes persons to go into debt."

The volume of consumer credit advances has doubled in real terms, but the only indicator that things have got worse for borrowers is an eight-fold increase in evictions by building societies between 1980 and 1987. Credit lenders argue that they are targeting the market more accurately and decreasing the risk of lending.

One finding of the report is that although mortgage debt is getting more serious, rent arrears are still far more common. However, however, who fall behind with their mortgages have a much higher average outstanding, than the £270 average level for rent arrears.

The growth of the consumer credit industry has changed some popular attitudes.

Though people today borrow more heavily than they did ten years ago, survey findings in 1979 and 1989 suggest that their attitude to credit is more critical and more cautious than it was ten years ago.



Scargill: denies allegations

## Scargill faces pressure for open inquiry

By John Gapper, Labour Editor

MR ARTHUR Scargill, president of the National Union of Mineworkers, yesterday faced growing pressure for a public inquiry into allegations over his handling of money during the 1984-5 miners' strike, after Mr Neil Kinnock, the leader of the opposition Labour Party, joined calls for a such an investigation.

The Labour leader said there should be an inquiry into allegations that £168,000 was given to the union by the Libyan Government during the strike and that some of it was used to pay mortgages and home loans of NUM officials.

Mr Scargill repeated his denial that any money had been received from Libya, or that NUM funds were used improperly to pay off mortgages and home loans for him and Mr Heathfield. He also denied that Libyan funds had been put into a Polish bank account which was unknown to NUM accountants and of which he and Mr Heathfield were signatories.

Calls for an inquiry were also made by Mr Norman Willis, TUC general secretary, and NUM leaders. The unanimity on the need for an inquiry into allegations by Mr Roger Windsor, the former NUM chief executive, will increase pressure on Mr Scargill and Mr Peter Heathfield, NUM general secretary. The two men are to report on the allegations at a special NUM executive meeting in Sheffield on Friday.

Mr Kinnock, however, said NUM members should not want a formal public inquiry to clear the air. He said Mr Scargill had an interest in ensuring that "everything is out in the open and thoroughly inquired into."

Mr Kinnock's intervention followed calls for an inquiry from Labour MPs. Mr Scargill is likely to face considerable pressure from members of the 15-man executive on Friday. The Scottish area NUM yesterday voted in favour of a full public inquiry.

## Cost for foreign banks of London branch £1m-plus

By David Lascabies, Banking Editor

THE COST to foreign banks of running a small branch in London is now close to £1m a year, while the cost of a medium sized branch is nearly £2m.

According to the latest survey of banking costs by Noel Alexander Associates, the consultancy firm, it now costs £1.7m to open a small branch employing 12 people and occupying 3000 square feet. The annual running cost of £983,900 represents an increase of 7.6 per cent from the year before. It costs £2.3m to open a

medium sized branch of 36 people in 5000 square feet. The running cost of £1.96m compares with £1.73m in the previous year's survey.

The survey assumes banks want to occupy prime City of London premises. Costs can be substantially reduced, the survey points out, by moving to cheaper locations on the fringes of the City. Bank case studies Feb 1990. Noel Alexander Associates, 91 Gresham Street, London EC2V 7BL. Tel: 01-756 4322



## FT LAW REPORTS

## Consultation fee is valid

REGINA v  
LONDON BOROUGH  
OF RICHMOND,  
EX PARTE  
MCARTHEY & STONE  
(DEVELOPMENTS) LTD  
Court of Appeal (Lord Justice  
Slade, Lord Justice Mann and  
Sir David Groom-Johnson):  
February 29 1989

A PLANNING authority may charge a fee for consultation in respect of prospective speculative development or redevelopment proposals, in that such charges form part of the arrangements into which the authority is entitled to enter to facilitate performance of its statutory duty to deal with planning permission applications.

The Court of Appeal so held when dismissing an appeal by McCarthy & Stone (Developments) Ltd from Mr Justice Popplewell's decision that the London Borough of Richmond upon Thames was entitled to charge a fee for pre-application planning consultations.

LORD JUSTICE SLADE giving the judgment of the court, said that the council was a local planning authority. By section 29 of the Town and Country Planning Act 1971 it had a duty to determine applications for planning permission.

It was common practice for persons contemplating development or redevelopment proposals, to seek the views of the planning authority officers, to discover whether the proposals were likely to be acceptable.

Pre-application consultation had been encouraged by the Secretary of State. On July 2 1986 the council passed a resolution that a 25c charge be made for enquiries relating to speculative development or redevelopment proposals.

The fee was intended to be in reimbursement of the council's officers' time rather than to produce a profit. The evidence suggested the charges related only to a modest proportion of total time spent.

In August 1986 the council charged McCarthy & Stone a 25c fee for a meeting to be arranged with the planning officer to discuss proposals to develop sheltered housing for the elderly at Mortlake. The developers questioned the legality of the charge. In January 1987 they paid a similar fee under protest.

In a number of letters the developers contended that the council had no statutory authority to levy such charges, and asked it to reimburse the fee. On October 27 1987 the council wrote to inform them that it did not propose to revoke the policy.

The developers applied for judicial review seeking an order quashing the council's decision, and a declaration that it had no power to charge fees. It was common ground that the council could only do what statute required it or permitted it to do, and that it was for the council to identify the statutory power which enabled it to levy the fees.

The council relied on section 111 (1) of the Local Government Act 1972.

Section 111 (1) provided that

a local authority should have power to do "anything which is calculated to facilitate, or is conducive or incidental to, the discharge of any of its functions."

It was common ground that section 111 (1) was wide enough to empower the council to take part in pre-application consultations, and that such activity was calculated to facilitate or was conducive or incidental to the discharge of its planning functions under section 29 of the 1971 Act.

The developers' case was that the subsidiary powers conferred by section 111 (1) were not wide enough to authorise the council to charge potential applicants who wished to avail themselves of those facilities, however reasonable the charges might be.

Mr Scrivenor for the developers submitted that a local authority had no power to levy money without the sanction of Parliament.

In their notice of appeal the developers submitted that Mr Justice Popplewell was in holding that the terms of section 111(3), which prohibited the raising of money "by means of rates, precepts or borrowing" except in accordance with statute, did not operate to prohibit such planning consultation charges.

If Mr Scrivenor repeated that submission, it was rejected.

The list of methods of raising money set out in subsection (3) was exhaustive. It was not contended that the raising of money in the present case was by means of "rates, precepts or borrowing." Section 111 (3) therefore imposed no restrictions on the council's power for present purposes.

In support of his submission that explicit statutory authority was required for the imposition of charges, Mr Scrivenor referred to many examples where statute had conferred on local authorities an explicit power to charge for services. The council's charges for admission to educational or cultural events; recreational facilities; school meals; entertainment; dances and arts or crafts exhibitions; and land charge searches.

Mr Scrivenor submitted that those examples all illustrated the general principle that if local authorities were to have power to raise money for any purpose, such power must be explicitly conferred by Parliament. The incidental powers given by section 111 did not, he argued, suffice for that purpose.

He referred to two cases where attempts by governmental authorities to impose charges were held to be ultra vires.

In *AG v Wills United Dairies* (1922) 28 TLR 780 the House of Lords held that a charge of two pence per gallon as a condition of the grant of a licence to purchase milk was valid.

Lord Buckmaster said the character of the transaction was that "people were called on to pay money... for the exercise of certain privileges. That imposition could only be properly described as a tax which could not be levied except by direct statutory means."

In *Congreve v Home Office* [1976] QB 629 the Court of Appeal held unlawful demands

of 55 by the Home Secretary as the price of refraining from revoking a valid and subsisting television licence. Lord Denning said the demands "were an attempt to levy money for the use of the Crown without the authority of Parliament."

If the doing of any thing was to be authorised by section 111 (1), it must be calculated to facilitate or be conducive or incidental to the discharge of one or more of the council's functions.

The developers did not dispute that the provision of consultation facilities were calculated to facilitate, or were conducive to or incidental to the discharge of the function of determining planning applications. But they submitted the line must be drawn there. The council was under no obligation to offer those facilities, but if it chose to do so, it must do so for no payment.

There was a fallacy in that argument. The present case must be distinguished from cases where the local authority was under a duty to offer a service.

If Parliament had imposed a duty on a local authority, but had not authorised it to charge for performance of that duty, it was not open to the authority to claim that imposing charges was calculated to facilitate, or was conducive or incidental to, the discharge of such duties.

Also the court accepted that in numerous instances where Parliament had conferred a specific power it had at the same time stated whether or not charges might be imposed for the exercise of the power.

The present case, however, was not a case of that type.

The legislature had specifically conferred on planning authorities neither a duty nor a power to give pre-application advice. The power to give such advice was merely a subsidiary power, enjoyed by the local authority by virtue of section 111 (1).

It arose simply because it was "calculated to facilitate" or was "conducive or incidental to" the discharge of its planning functions, and was thus within section 111 (1).

It was common ground that the council was under no obligation to provide the consultation facility. If it were to refuse to do so, its refusal would clearly not be open to judicial review. The challenge was simply to its unwillingness to provide the service save on payment of a fee of 25c.

All that the council was doing was stating on a take-it-or-leave-it basis that it was willing to enter into a pre-application consultation arrangement, as part and parcel of the arrangement, it had stated reasonable fees by way of reimbursement for expenses. It was clearly open to the council to regard the making of such an arrangement as falling within the subsidiary powers conferred on it by section 111 (1).

The appeal was dismissed.

For the developers: Anthony Scrivenor QC and Richard Riddell (Mason Cross & Co). For the council: Elizabeth Appleby QC and David Mole (Borough solicitors).

Rachel Davies  
Barrister

## De Beers

## Provisional annual financial statements for the year ended 31st December 1989 and notice of declaration of dividend No. 140 on the S ordinary and deferred shares.

The following are the unaudited abridged consolidated financial statements for the year ended 31st December 1989 together with comparative figures for the year ended 31st December 1988.

Year ended 31st December 1988	1989	Consolidated income statement	Year ended 31st December 1988	1989	31st December 1988	1989	Consolidated balance sheet	31st December 1988	1989
US\$ millions			R millions		US\$ millions			R millions	
1 036	1 158	Diamond account	2 942	2 467	8	7	Equity share capital	19	19
153	204	Investment income	518	366	2 107	2 479	Non-distributable reserves	6 301	5 020
143	294	Other interest	748	340	3 445	4 058	Distributable reserves	10 310	8 205
4	4	Loans previously written off now recovered	10	9	5 560	6 544	Equity shareholders' funds	16 630	13 244
4		Net surplus on realisation of investments	3	9	3	3	Preference share capital	7	7
1 340	1 660		4 218	3 191			Outside shareholders' interests in subsidiary companies	265	210
103	107	Deduct:	271	245	88	104	Long- and medium-term liabilities	620	462
6	7	Prospecting and research	19	15	194	244		17 522	13 923
25	34	General charges	85	59	5 845	6 895	Fixed assets:		
134	148	Interest payable	375	319			Claims, mining interests and property	371	329
1 206	1 512	Profit before tax	3 843	2 872	138	146	Plant, permanent works and buildings	256	192
		Deduct:			81	101	Unlisted trade investments	326	326
223	306	Tax	778	531	137	128	Directors' valuation R4 945m (\$1 946m)		
18	11	Mining lease consideration	29	42			- 1988: R3 790m (\$1 591m)		
241	317		807	573	223	210	Listed trade investments	534	533
965	1 195	Profit after tax	3 036	2 299			Market value R788m (\$221m)		
		Deduct:					- 1988: R538m (\$140m)		
87	67	Profit attributable to outside shareholders in subsidiaries	169	207	579	585		1 487	1 380
1	1	Dividends on preference shares	2	2	89	114	Stores and materials	289	213
88	68		171	209	2 003	2 476	Diamonds stocks	6 291	4 771
877	1 127	Attributable earnings	2 865	2 090	1 990	2 399	Listed investments	6 096	4 739
366	482	Share of retained profits after tax of associated companies	1 223	871			Market value R14 541m (\$4 137m)		
1 243	1 609	Equity accounted earnings	4 088	2 961	251	293	- 1988: R8 597m (\$2 301m)		
		Add:					Unlisted investments	743	598
122	(5)	Share of extraordinary profits/(losses) of associated companies	(11)	290			Directors' valuation R1 312m (\$516m)		
1 365	1 604		4 077	3 251	68	114	- 1988: R1 143m (\$482m)		
		Deduct:			4 980	5 981	Loans	294	162
602	616	Transfers to reserves including share of retained profits of associated companies	1 566	1 434				15 200	11 863
319	419	Equity dividends	1 064	760	1 440	1 684	Current assets:		
921	1 035	- 280 cents per share (1988: 200c)	2 630	2 194	268	326	Cash	4 280	3 430
444	569	- 110 US cents (1988: 84 USc)	1 447	1 057	1 708	2 010	Other current assets	829	639
								5 109	4 069
		Increase in unappropriated profit					Less:		
		Earnings per equity share before extraordinary items - cents:					Current liabilities:		
231	297	- excluding share of retained profits of associates	754	550	127	169	Tax	430	303
327	423	- including share of retained profits of associates	1 076	780	248	325	Dividends	828	590
					432	545	Creditors	1 385	1 029
					36	57	Bank borrowings	144	87
					843	1 096		2 727	2 009
					865	914	Net current assets	2 322	2 060
					5 845	6 895		17 522	13 923
		Exchange rate at end of year:							
		Rand/US Dollar	\$0.3935	\$0.4198					
		US Dollar/Rand	R2.5410	R2.3820					

## Notes and comments

- Diamond sales**  
CSO sales in 1989 expressed in the currency of sale at US\$4 086 million were traditionally lower than the previous year. Expressed in Rand at slight rates averaging \$0.3833 for the year (1988: \$0.4403), sales increased by 12.5 per cent to reach a record of R10 662 million. There was a 15.5 per cent average increase in the price of diamonds sold by the CSO effective from the March 1989 sign.
- Diamond stocks**  
At R6 291 million increased by R1 520 million comprising an adjustment of R312 million attributable to the lower Rand/dollar exchange rate as applied to opening stocks as well as an increase in stocks of R1 208 million.
- Market value of listed investments**  
The market value of listed investments has been converted into dollars at the financial year end rates whereas the commercial rate has been used for unlisted investments. The directors believe that the valuation of unlisted investments is conservative.
- Share allocation**  
The board has decided to make a third allocation of 10 shares to those employees wishing to participate in The De Beers Employee Shareholder Scheme and the shares accepted in terms of this offer will qualify for the final dividend in respect of the year 1989.
- Share repurchase**  
The board has announced a proposed rearrangement whereby the Company's South African and foreign business will be held through separate securities which will be traded as stapled units. A more detailed announcement will follow.

## DIVIDEND

On Tuesday, 8th March 1990, the directors of the Company declared the final dividend No. 140 on the S ordinary and deferred shares for the year ended 31st December 1989, as follows:

Amount (South African currency)	217.5 cents
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, 23rd March
Registers closed from (to inclusive)	Saturday, 24th March Friday, 6th April
Ex-dividend on Johannesburg and London stock exchanges	Monday, 26th March
Currency conversion date for sterling payments to shareholders paid from London	Monday, 26th March
Dividend warrants posted	Tuesday, 8th May
Payment date of dividend	Wednesday, 9th May
Rate of non-resident shareholders' tax	13.50 per cent

The full conditions relating to the dividend may be inspected at the head office and London office of the Company and also at the Company's transfer offices in Johannesburg and the United Kingdom.

For and on behalf of the board  
J. OGILVIE THOMPSON } Directors  
N.F. OPPENHEIMER }

6th March 1990

Head Office: 36 Stockdale Street, Kimberley, South Africa  
London Secretaries: Anglo American Corporation of South Africa Limited,  
40 Holborn Viaduct, London EC1P 1AJ  
Transfer Secretaries: Consolidated Share Registrars Limited, 40 Commissioner Street, Johannesburg,  
(P.O. Box 61051 Marshalltown 2107)  
Barclays Registrars Limited, 6 Greenside Place, London SW1P 1PL  
**De Beers Consolidated Mines Limited**  
Company Registration No. 11/00007/06  
(Incorporated in the Republic of South Africa)

## New Increased Interest Rates

From 1st March 1990 the rates of interest payable on Portman Wessex investment accounts have been increased. The new rates are as follows:

	Net%	Gross
	Annual	Equivalent %
	Interest	(at 25% tax)
EXTRA ORDINARY SHARES	11.00	14.67
PREMIUM-PLUS SHARES		
Balance £50,000 +	11.75 (11.25)	15.67 (15.00)
Balance £20,000 +	11.50 (11.00)	15.33 (14.67)
Balance £5,000 +	11.00 (10.50)	14.67 (14.00)
YOUNG GENERATION CLUB	9.75	13.00
ORDINARY SHARES	7.50	10.00
COMPANIES ACCOUNT	10.61	14.15
INTERNATIONAL ACCOUNT	paid gross	15.00 (15.00)
CHARITIES ACCOUNT	paid gross	15.00
CURRENT ACCOUNT		
Balance £500 +	8.00	10.67
Balance £1 +	6.50	8.67

WESSEX ORDINARY SHARES AND PORTMAN SPECIAL ACCOUNT (†) 11.02 14.69  
(Basing Accounts only)

Monthly income rates in brackets where applicable. † Interest paid half-yearly.

The rates of interest on all current and discontinued investment accounts (except existing Fixed Rate Bonds) will be increased by 0.75% from 1st March 1990. Full details of our complete investment range may be obtained from any Portman Wessex branch or by completing the coupon and sending to:

Administration Centre, Richmond Hill, FREEPOST, Bournemouth, BH2 6TB  
or telephone (0202) 292444

Please send me details of the Portman Wessex Investment Range

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## TECHNOLOGY



In a second article about British Aerospace's R&D, David Fishlock explains the role of the company's central laboratories

## Flying high by digging deep

Scientists swoop low over 25 square kilometres of a West German plain, trying to spot tanks tucked among houses and trees. The plain, however, is in a laboratory near Bristol, and the scientists are flying a unique model that simulates the topographical texture and every distinctive feature, such as chimneys and church spires, of an area used intensively for training British troops.

British Aerospace claims it is the most sophisticated terrain model of its kind, capable of simulating a reconnaissance aircraft slewing across the landscape at the equivalent of Mach 1 (speed of sound) searching for targets.

British Aerospace has got to think big about what it does with its technology, says Robert Chisholm, founding director of the Sowerby Research Centre.

Sowerby has been BAE's corporate research centre for the past seven years. Its emphasis is on what Chisholm calls "real research" - it has a five-to-15-year perspective - and on youth. It employs more than 150 scientists (average age 28) and plans to expand to 200 this year.

Neither BAE, formed in 1978, nor its precursor, British Aircraft Corporation, had a central laboratory. James Sowerby, then technical director of the weapons and space business, was worried about the risks privatisation would present to research. By 1981 he had persuaded BAE's board that it must have its own research centre. When it

opened at Filton in 1983 the board named it after him as a retirement gift.

The Sowerby Research Centre set out to work closely with scientists in the operating companies. Where BAE had recognised centres of expertise, such as microwave technology in its dynamics business, there was no attempt to duplicate. Sowerby would pay the businesses to do the research it wanted.

The centre has no guaranteed income but has to struggle for all its turnover, says Terry Knibb, who recently replaced Chisholm as head of the laboratory. He expects to muster £14m this year. It funded the £300,000 terrain model as an investment in a research tool required by its psychologists for experiments in man-machine interactions related to weapon aiming. The lab is also hired out for pilot training.

Of the £14m, about £10m will come direct from BAE businesses "as an agreed contribution to our core programme," although the funding is agreed year by year. The main patrons include dynamics, missiles, space systems and Royal Ordnance. A condition of that support is often that scientists from the subsidiaries have access to Sowerby's research tools for their own experiments.

The remaining £4m will come from research contracts for organisations such as the DTI and MoD, and from programmes such as Esprit, the EC's information technology research initiative. Sowerby operates as a BAE business report-

ing to head office in London, not because it is required to show any profit but to ensure that its research remains relevant.

Its terms of reference are to act as the focus for BAE's long-range research, rather than to see this as its exclusive patch, says Knibb. Its bailiwick is the generic research necessary for the technical health of the whole company, not just the "high-technology" businesses.

Sowerby managers talk of "key topic areas" and currently do research in five materials and manufacturing, information technology, control technology, electro-magnetic technology and aerospace. While this is by no means "blue-sky" research for its own sake, there are opportunities to explore such remote areas as high-temperature superconductors.

In superconductivity, BAE is interested in the low-power possibilities, such as low-noise microwave engineering, says Alan Levinson, chief scientist at Sowerby. Sowerby works as part of an industrial "club" organised by the DTI and including such companies as STC and Cookson.

In laser technology, however, it is the high-power possibilities of the excimer laser that interest the centre. This is a very short-wave system operating in the ultraviolet band of the electromagnetic spectrum. It can generate sufficient energy to break chemical bonds. Its beam focuses finely enough to perform micro-miniature machining.

Sowerby's flagship project is its

participation in a £7m excimer laser project for Eureka (a 19-nation programme to enhance European industrial competitiveness). BAE has pledged a third of that cost. The laser has an average beam power of 0.5 kW delivered in 20-nanosecond pulses at a rate of 1,000 per second. It will be several times as powerful as the excimer lasers available commercially and the laboratory hopes to have it running next year. It will be the progenitor for the full-scale 1kW Eureka laser to be assembled at the Culham Laboratory of the UK Atomic Energy Authority.

Several BAE businesses are supporting excimer laser research. Commercial aircraft at Bristol, for example, uses an earlier Sowerby development as a high-speed marking tool for its cables (see accompanying article) and may also use it to machine novel composite and ceramic materials.

Manufacturing technology ranks highly at Sowerby. "The health of the company depends on whether it can manufacture efficiently," says Knibb. To use composites in demanding roles, such as a wing, means understanding their micro-mechanics "at a level of structure we don't normally engage in at our engineering companies," says Robert McEwen, in charge of research into structural materials. He studies samples of the composite components already being made. McEwen maintains that a deeper understanding at this level could cut business development costs for these materials by "a very big factor."



BAE's terrain model simulates a German plain for target experiments

What is already clear is that composites do not behave like metals, which are very tolerant to damage. McEwen has instruments that can examine single layers of atoms actually at the interface, binding fibre to matrix materials for instance, and extract and measure the properties of a single fibre.

How damage begins in a composite is of compelling interest to BAE. In addition to cutting development

costs, it has important implications for military armour and hence weapons technology. But the kind of computational physics being carried out to simulate what happens when materials are subjected to extreme rates of deformation also has implications for the "crash-worthiness" of a car.

The first article appeared on February 22.

## Strong, silent laser makes its mark

SPECTRUM Technologies is Sowerby's first commercial spin-off. Formed late last year to exploit excimer laser processing, it comes under the aegis of BAE Enterprises, set up to foster new businesses, but retains close links with the laboratory, says Peter Dickinson, director and manager.

Its first product is the cable marking system developed by Dickinson for the commercial aircraft business. Cables must be marked indelibly at frequent intervals to minimise the risk of confusion. Sowerby found that a powerful excimer laser acted locally through a mask to make an indelible change in the crystal structure of the titanium dioxide filler used in insulation. Moreover, it pulsed at a rate high enough to mark cable travelling at 80 metres a minute.

Sowerby delivered a computer-controlled prototype system for the production line last summer. This helped convince management that it had a technology worth spinning off into a business.

As Dickinson sees it, the cable marking system is "an ideal application for the excimer laser," compatible with computer-integrated manufacture and providing the quality expected in aerospace. He has already quoted for 18 systems. But Dickinson says the excimer laser is subtler, and therefore more versatile, than the brute force of high-power infrared lasers, which work simply by melting and evaporating material. A procedure which has been known to lead to the workplace bursting into flames.

The trouble with flexible manufacturing systems is that they are so flexible and so capable. If a company is going to take advantage of all the opportunities offered by an FMS, enormous programming resources are required as well as huge stocks of cutting tools and fixtures.

Only with a considerable inventory of this type can an FMS respond quickly to the whims of the market and to other unpredictable events in the company's manufacturing environment.

Facing this dilemma, Somet, an Italian textile machinery maker, is branching out in a new direction. At its recently installed FMS at Colzate in northern Italy it is putting to use a new expert system for computer-aided process planning (Capp).

Process planning is the task

## Experts learn to share component designs

of creating the "recipe" that will manufacture a specific product: the material it will be made of, which machines and machining processes will be required, and the cutting tools and fixtures needed. The numerically controlled (NC) cutting programs can then be created and the cutting tools and fixtures assembled.

Until now, every new component going on to the FMS needed its own specific process plan. But there is no reason why components with similar features cannot follow the same design process plans.

The Capp system going into service at Somet aims to identify these similarities so that elements of existing process

plans and manufacturing data can be re-used. For example, two different components incorporating the same machined feature, such as a drilled sequence of holes, might be able to use the same cutting tool and sequence of NC program relating to the drilling sequence. It would save programming time and reduce the size of tool store.

Somet is setting up a database containing all existing component designs and their respective process plans, carefully organised and coded. The methodology has been developed by Somet's FMS supplier, the Italian machine tool company Mandelli.

This database, coupled with

an expert system, will enable component designs to be analysed and similarities to be highlighted. In Somet's case, designs will be sent directly from the company's Apollo Cad system via an Ethernet local area network to the IBM PC on which the Capp software runs. Once design similarities have been found, existing process plans can be accessed, modified as necessary and put into action.

Mandelli, however, is not giving much away at present. It takes time to build up a sufficient database of components before results are obtained. However, the company, which is a leading supplier of FMS in

Europe, believes it is only a matter of time before Capp becomes one of the FMS management software modules on offer.

For Somet, the increased flexibility will help the search for competitive advantage. The company is pushing FMS to its limits in more ways than one. Many FMS users have shied away from unmanned operation, principally because of unpredictable failures. At best, a failure will result in reduced production during the unmanned period; at worst, it could mean production has to be scrapped.

The latter is often due to unforeseen wear on cutting tools, a problem which Somet

has overcome by innovative use of monitoring systems. The allocation of a programmed cutting life has become a standard feature of FMS operation. Using this method, each tool is automatically replaced after it has been cutting for a set number of hours.

Somet also monitors and adjusts the tool performance continuously with special instruments fitted to the spindles on the machining centres. The power absorbed by the tool as it cuts is measured to give an indication of its state of wear.

At the same time, the cutting speed and feed rate of the tool is automatically modified to maintain an optimum cut-

ting condition at the tool point. If, during this process, the amount of adjustment rises above set limits, it is a sign that a dangerous state has been reached. The operation is immediately terminated and the tool is withdrawn from use to prevent any further scrap being produced.

Power monitoring, as just described, is not sufficient for the fine tools of less than 20mm diameter where the tips are liable to break without warning. For these, an inductive sensor has been mounted at the side of the six machine beds in the Somet FMS.

Following each cutting operation, the tool in the spindle is passed in front of this sensor.

If no signal is registered it means that the tool tip is missing. The damaged tool is automatically withdrawn and the workpiece that has just been machined is also designated as faulty.

With these precautions, Somet has been able to realise an impressive 86 per cent utilisation of its FMS during an average 24-hour period. Operational six days a week, the FMS is run with alternate six-hour shifts unmanned.

But even that does not satisfy all demands. A further three machining centres are likely to be added within the next two years. Somet's ambitions also include introducing an on-line robot finishing cell into the FMS within 12 months and creating a completely integrated manufacturing plant.

Anna Kochan

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This amazing nonsense is usually voiced by those involved in the inventive process, or the engineering cycle of product development, who prefer to ignore the market need and create in a vacuum!

Likewise, how many Marketing Directors in industry control the technology marketing process, including patenting and product licensing - that's somebody else's responsibility in another part of the company! Marketing is not a science. It is the creative process identifying the market need, through to the implementation of product strategies to meet that market need. Nothing very clever in that, but how many engineers and scientists address the market need first?

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## MANAGEMENT

## Women at work

## The family's place in a company's fortunes

Andrew Jack reports on three award-winning US companies

With more and more women entering the US labour market, family matters are assuming more importance in the workplace. Many companies are now responding with work and family programmes; they fear that they may lose some of their best employees.

Three such company programmes were honoured last night at the 15th annual awards dinner of Catalyst, a New York-based organisation which supports women's career and leadership development.

US Sprint Communications, a long-distance telephone company founded in 1985, has launched "FamilyCare" for all its staff around the country. It offers flexible working arrangements, adoption assistance, personal and family counselling, relocation help, and pre-tax payroll deductions and a dependent care resource and referral service.

Similar initiatives are run by the two other award winners. John Hancock Financial Services has a national Family Care League programme which includes "Kids to Go" which provides special activities for children during school holidays; Eastman Kodak companies' work and family programmes incorporate spouse relocation assistance, two hours of consultation to find suitable childcare and up to three referrals.

The Catalyst judges were impressed by Kodak's commitment to its policies during difficult financial times. "Despite extensive cutbacks last year, they did not touch these programmes," says Julie Harris, chairman of the evaluation committee.

John Hancock was praised for launching practices "tailored to the company's demographics and specific needs in a very tight labour market, with a real need for retention," adds Harris. US Sprint demonstrated "an entrepreneurial culture which allowed them to implement family policies very quickly."

The different programmes have been well used: 2,200 children were placed in childcare through Kodak's referral service between July 1988 and December 1989; 628 staff have taken advantage of its family leave programme. Sprint's referral services are being taken up by a higher percentage of its workforce than the national average of those seeking childcare assistance.

Each of the three companies has responded to a growing proportion of women in its workforce. At Hancock's Boston headquarters 60 per cent of employees are female, while 20 per cent have at least one pre-school age child and 15 per cent a child in school. Women comprise half of US Sprint's 16,500 workers; almost two thirds of entrants to the national labour market during the 1980s will be women.

While childcare has long been recognised as an issue for women in the workplace, today's so-called "sandwich generation" is also responsible for caring for elderly parents, as well as pursuing a career. "It seems to be women who are the caretakers of children and the elderly," says Harris. "This distracts from their energy and productivity at work."

"We support our employees as they struggle to balance the demands of family and work life," said James Morton, Hancock's chief executive officer, at yesterday's dinner. "Although some would prefer to believe otherwise, those family and work demands clearly do compete in the lives of a growing number of our employees, and for many of them that competition forces them to make difficult choices."

"We're committed to increased productivity, and want a challenging, competitive environment," says Deb Holt, human resources manager for US Sprint. "If you don't recognise family policies, you will lose the best from your workforce. We chose to be a front runner."

Colby Chandler, chief executive officer of Eastman Kodak, also embraced the goals of workforce diversity, which, he said, "are an integral part of Kodak's business plan, not because we are required or expected to accom-



moderate our efforts but quite simply we believe it is the right thing to do for our people, our business and our customers."

"We operate according to a bottom-line philosophy," said Hancock's Morton, "so we always have practical reasons for implementing policies others see as being socially responsible."

The spokeswoman Pam Kroll adds that "we have the impression that the family and family programmes increase productivity, reduce turnover and absenteeism, improve morale, and make recruitment easier."

All three companies claim that work and family policies are well worth the expense. "Greater staff retention saves us training and recruitment costs and the more nebulous productivity gains of employee satisfaction," says Al Bergerson for Kodak.

But none of the award winners has calculated the full costs and benefits, however. "We're content to know that we're getting more in return than we

are spending," says Bergerson, who claims to know the costs of Kodak's programmes but will not reveal the figures. "Much of the return is not quantifiable," he argues. "We don't know what to track, and it would be too expensive to do so."

"We know intuitively the return on investment," says Deb Holt. "The Spokeswoman Pam Kroll adds that family programmes may be costly, but no organisation would contemplate doing away with them. We believe they may soon become more important than benefits are now."

With women now re-entrenching the workforce in large numbers, Catalyst is amending its role towards helping women to move up within their companies. The group's remit is not simply to recruit and retain women. "Aside from family support," says Felice Schwartz, its president, "corporate leaders must address the leadership development needs of their women employees."

## Women lead with a natural empathy

By Michael Dixon

How will management styles change as women take over more and more executive jobs from men? The signs are that many organisations will soon find out by experience, especially in countries where women's ambitions for high-rank work will be reinforced by shortages of young recruits.

At a company level, the results are unlikely to be consistent. Individual executives differ markedly from each other, whatever their sex. So, except in big organisations, a shift in the male/female balance at the top will probably be less decisive than the particular personalities involved. Nevertheless, the shift seems sure to have an effect on management styles overall.

Some pointers to what it may be like have been provided by Jackie Granleese of Queen's University, Belfast. She has followed up research on men and women executives in the US by making similar studies of their counterparts in Northern Ireland.

In both cases the managers completed a test devised by American psychologists which divides people's ways of working into four different styles of operation, which can be depicted as follows:

Analytical logical thinker	Conceptual visionary thinker
Directive processes for fast results	Attentive nurtures people

Rarely if ever does anybody fit entirely into one category. People's styles almost always emerge as a mixture of all four.

Even so, individuals vary appreciably in the extent to which they are more analytical than conceptual or vice versa, and likewise either more or less directive than attentive. And although the test's scoring system is complicated, the percentage of the total score taken up by each of the four traits of style gives a guide to its relative importance.

The studies made by the American psychologists Rowe and Boulerice in 1984 covered equal numbers of men

and women managers - 108 in each case. The results for the separate sexes were:

US managers	Men	Women
Analytical	30.0	28.8
Directive	27.0	26.9
Conceptual	24.1	23.7
Attentive	18.9	20.6

While the ranking of the traits was the same, therefore, the women were marginally less analytical, directive and conceptual than the men. But they were significantly more attentive in the sense of taking account of subordinates' needs as people and encouraging them to develop their skills, as distinct from treating them like machines whose sole function is to complete the tasks they are handed.

In Northern Ireland, Granleese was unable to move more than 50 women managers to take the test although she had no trouble in enlisting 230 men. The results for the two differently sized samples were:

NI managers	Men	Women
Analytical	28.6	28.5
Conceptual	27.0	25.9
Directive	25.6	25.1
Attentive	18.8	20.5

Those figures as a whole show a difference from the US findings. The directive trait is relegated to third in the ranking by an Irish preference for visionary thinking, especially in the men. But the biggest difference in the table is still the women's greater attentiveness.

Moreover, although the young Irish women managers were as strong in that trait as their elders, the men showed an age difference. The over-40s were distinctly more attentive than the less experienced.

In Granleese's view, the lesson is plain.

"The odds seem to be that men entering management will take until they're getting on for 40 before they learn the importance of empathising with and developing their workers. But women seem to know it on their very first day," she told the recent conference of the British Psychological Society's occupational division.

"Given a natural advantage like that, why are there so few women managers?"

## Degrees of aggression in pursuit of success and happiness

Christina Lamb reports on a Europe-wide survey of the attitudes of business students

Tomorrow's executives may be less moral than today's - particularly if they are British or Belgian, according to a recent Europe-wide survey of business students. An increasing number of Europeans is determined to be a success at whatever cost but there are striking national differences.

The "Success Survey" published by Profile, the magazine of CIE, France's second largest private industrial group, in association with AIESEC, the international business student organisation, found that the British are the most eager (18 per cent) to be "extremely successful" whereas 33 per cent of French

and Spanish are happy to "sit back and wait".

More than 1,100 students from all over Europe were asked their definition of success and what they were prepared to do to achieve it. The consensus held that success is still largely measured in terms of power or money; 43 per cent put money first, 39 per cent chose power, and only 6 per cent self-fulfilment.

The results suggested the emergence of a breed of super (and not all that moral) yuppie, implying a more aggressive approach to the way corporations will be run in future. Sixty three per cent of British business students admitted they were prepared

to be ruthless to get to the top. The only country to beat this was Belgium, with a score of 73 per cent; 49 per cent of Belgians said they were prepared to do something immoral to achieve their aims.

According to the survey, the most moral are the French and Spanish, though this may have more to do with linguistic definition. Fifty three per cent of Spaniards polled think business is immoral - why 82 per cent of them wanted a career in it.

Overall only 8 per cent of students polled said they wanted to be chief executive of a major corporation while 23 per cent hoped to create their

own company. The UK had the highest number of budding entrepreneurs - 33 per cent. The least popular area of business interest was manufacturing - rating only 2 per cent - while the most popular area was marketing and sales.

The survey discovered that, contrary to their public image, the Spanish were most prepared to work all hours to be a success (63 per cent compared with 44 per cent overall) but, since "all hours" was not defined, this may be more to do with a different concept of hard work. The most laid-back were the Scandinavians, only 30 per cent of whom were prepared to work "as much as it takes". British students are

the most acquisitive, 48 per cent expecting to own a luxury car within 10 years compared with only 9 per cent of the French.

The primary concern of the British business student is, like that of his continental counterparts, the environment, followed by international financial instability, and then the threat from Japanese competition. The US challenge was way down the list, rating eighth overall, though higher among the French.

Despite the advent of 1992 and the single European market, British business students apparently still believe everyone else should learn English. Every other nation ranked

"the ability to communicate in more than one language" as one of the most important criteria for success - British students listed it last.

But ultimately tomorrow's managers are still quite conservative - over 70 per cent expect to be married in ten years' time while 76 per cent put as their personal ambition "to have a life with an ideal balance between family, work and leisure activity."

In contrast only 3 per cent of British students said it was enough just to have a job they were happy with.

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## TELEVISION

## Gentlemen and players

The strangest occurrence sparked by the electronic media in the past week was a diatribe in the tabloid press against Nick Ross, stridently condemned for the reconstructed scenes of violence in *Crime Watch*. Fair enough; except that it emanated from the populist flagship of Mrs Thatcher's (now) favourite American citizen, Rupert Murdoch, who has done so much to elevate and instruct British taste. Mr Murdoch's own American TV interests include a similar programme whose ghoulishly and pruriently lingered-over re-enactments of brutality make *Crime Watch* look like *The Good Life*, and which would certainly provoke an outcry if beamed on to the British box.

As it happened, *The Sun* came up like thunder on Sunday's *Media Show* as well, as the paper that gives most coverage — one can imagine of what sort — to homosexuals. The programme dealt with the image of gays in the media and presented Simon Fanshawe, Julian Clary and Jeannette Winter as expert spokesmen. Yet again the oft-maligned Esther Rantzen contributed some good tolerant sense that recalled her stand against the jeering bully-boys of deregulation last year. Populist she may be, *The Sun* she isn't.

Another repressed section of society is being sparkily egged on to seize its chances. In *Move Over Darling* on BBC1 all this week, we are reminded that the decline in numbers of school-leavers can turn the distaff into a bludgeon as women make up an increasingly large part of the work force. The first programme was disappointingly gimmicky, with a

near-parody American lady called Stetchart solemnly wittering about body-language and female forklift drivers complaining that men stared at them (the workfloor sex ratio was six to 300). Amidst the obvious and the pseudo-scientific it does emerge that we are among the least-funded as regards crèche facilities in the EC. This contrasted nicely with Wednesday's *Signals* on C4 where patronising references to the "middle eight-figure range of prices" showed the distorting effect of the international art boom — flourishing forgeries, national collections unable to compete at auction, young artists squeezed off gallery walls by market forces (for which read "greed"). Sotheby's and Christie's squared up to each other, each smoothly fronted by a lordly Tory ex-minister too much the gent to call his opposite number names. Sotheby's (Lord Gower) stands accused of arranging "the millionaire's equivalent of hire purchase" with its loans to buyers and guarantees to sellers. The former arts minister dismissed the plight of the Tate over one failed purchase with a manny-like "they should have been buying Jasper Johns 15 years ago" (the speculative society permeates everything). Even allowing for British *Schadenfreude* over the Metropolitan Museum of Modern Art's acquisition crisis (dependent on patronage, dwindling now that American tax laws have been changed), the programme was depressing enough without the pointless presence of Tom Wolfe.

The news of Habitat's closures of 12 branches presumably came too late to figure in Friday's *Walkie-Talkie*, where

Muriel Grey latched on to the founding Conran ("I'm terribly embarrassed at being called Sir Terence") for a nostalgic meander down the King's Road. "I'm rather an austere person," he asserted as they whizzed towards Chelsea in a red Jag, his interlocutor's dangling earrings and itchy nose much in evidence. Chips and burgers in a 1960s American diner followed, served by a beribboned waitress with a flawless complexion who may have been a mobile waxwork. Sharing a Habitat settee on which he nervously dropped ash, he was non-committal about putting wife and family before career. Make the Royal Family "crier" in amazement. Sir Terence beamed modestly but did not demur. However he added — possibly prompted by the proximity of pendants and proboscis — to announce that his guests would include Bros (hysterical ecstasy) and Auberon Waugh (a more muted response). A hooded figure identified as The Quiz Man who can make £100 a day at it played the slot machine that poses such general knowledge questions as "Which English poet wrote an ode to a nightingale?" with multiple choice answers. Is this the soft option that's drawing graduates away from teaching?

All paled, however, before one Phoebe Legere, starlet of deadpan schlock movies, whose during-the-night peeping, cleavage-bursting brand of parodic posturing femininity recalled the ultra-glamorous male transvestites of Warhol's entourage. Introduced as the son of one of Britain's best families, she revealed an impeccable upper-class English accent and a sly wit, both of which were bulldozed over by Ross, an inept interviewer of the unpredictable, too busy defensively



Yury Bashmet: 'The South Bank Show,' and Michael Tippett, 'Sinfonietta II'

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playing a laid-back Jack-the-Lad to take in other people. Invited to illustrate her four and a half octave voice, she leapt at it, and briefly on the keyboard to accompany herself in "Great Balls of Fire" so as to evoke not only Jerry Lee Lewis but Sinatra and the Queen of the Night as well. She is undoubtedly a star, though of what I am unsure.

Michael Tippett might approve. The year's most celebrated 85-year-old was the first subject of *Sinfonietta II*, the sequel to a successful series, in which Paul Crossley employs healthy guashers and fetching knitwear (a powder-blue pully last week) to suit modern music. The staggeringly boyish Tippett talked about the "Songs for Dov," drawn from his opera *The Knot Garden*. Nigel Ross sang only close-type of his howling moustachioed lips marred the otherworldly presentation — but I have lingering doubts over Tippett's infatuation with American jazz

and blues mannerisms. Future composers introducing their works include Takamitsu, John Adams, Henze and the Soviet Union's. Alfred Schnittke.

The latter figured in the South Bank Show's profile of Yuri Bashmet, the Ukrainian viola-player recently enthralling us in London's Schnittke season at the Barbican. Much was made of the youthful Bashmet's passion for the Beatles — though now he resembles rather Ray Davies of The Kinks — and disappointingly little of the political upheavals attending Russian life. For that you must watch next Wednesday's *Born in the USSR* which follows Vladimir Ashkenazy back to his homeland after 26 years. Little, too little, about music there, but plenty of intelligent, hopeful, sceptical argument about what's happening; just what we missed in the SBS.

Martin Hoyle

## Passing by

OLD RED LION

The always remarkable Julie Covington, acting in chamber scale in a miniature trilogy, gives one of the finest performances, and in two of the strangest roles, now to be seen in London, at the Old Red Lion.

David Ashton's three short new plays, *Passing By*, take a range of homeless people, use just two actors and develop homelessness as metaphor. *Stations* has Alex MacAvoy as an old Scots ex-soldier, talking to God in a chapel. *The Eagle* is for Covington, with a rural accent and luscious memories, talking on a rooftop to herself, the world and God. In the three brief scenes of *Me... Dancing*, MacAvoy is an Irishman guilty about his past. Covington is a Londoner confused about hers. Both are fugitives from an institution, both have God and the world weighing in different ways on their minds. For both, geographic homelessness is part of a larger, spiritual exile. Ashton, subtly and disturbingly, suggests that MacAvoy's roles are later day guises of Judas and King Lear — haunted in *Stations* by the memory of betraying a butcher's son, in *Me... Dancing* by guilt and impotent longings. Covington likewise inherits threads of Mary Magdalene, Salome and Kundry. In *The Eagle*, feasting on fond memories of "Men's private sections," she thinks of Christ ("I'd like to have washed his feet — dried them with my hair"), wonders about his "sections" and devoutly wishes he'd been one of her lovers. This agnostic country-woman ends like a wouldbe

Gannymede, hoping that God's eagle will carry her to the skies.

These plays, like *Parasol*, are about the psychopathology of religion, and the wonder is that Ashton, his two actors, and the director Patrick Dromgoole, handle things with such humour, affection and delicacy. Occasional touches of self-conscious cleverness emerge in the first and third plays, the tackiest when MacAvoy says "Quo Vadis" to Covington. But the historical undercurrents are usually kept under, and the best writing and acting occurs in *The Eagle*, Covington's rooftop soliloquy. Remembering a long-ago surprise French kiss, she arches way back and describes in amazement his tongue ("like an ox") and smell ("like jumper berries") and his dismay in discovering she was wearing a vest. By turns, she is rapt, agonised, naughty, tranquil, weary.

The trilogy's two most daring strokes concern her. In *The Eagle* she recalls a sexual incident with a younger woman that I suspect refers to her Magdalene/Kundry longing for a Virgin Mary, and in *Me... Dancing* she, insensated by an angel, has a phantom childbirth. Yet she makes the lesbian tale one of tender solace and she makes the Magdalene delivery both absurd and touching. She knows that her memories and delusions are a mockery of God and Christian religion, but somehow she makes them sweet and funny and real.

Alastair Macaulay

## Ghosts

LYRIC, BELFAST

Framed, as Kim Dambach's production is, by the dying elegance of an Irish country mansion — silk bell pull hanging sleekly beside broken picture rail, dusty plants jutting from monumental urns — Ibsen's masterpiece becomes an only too credible expression of a corner of Ulster's own experience.

Translators Louis Muzner and the Belfast dramatist John Boy have taken a conservative line, steering well clear of gimmicky updating and keeping the language of the play at arm's length. This is not Ireland but Norway 1880. Pastor Manders is dapper in his frock coat, while Mrs Alving glides about in a dress, the colour and consistency of sheet steel, which tones well with Peter Ling's blanched setting. But the resonances come from an Anglo-Irish heritage with its own pomposities and hypocrisies.

## Schnittke

BARRICAN HALL

The *Monologue* for viola and strings, given its first British performance by Yuri Bashmet and the Moscow Soloists in the Barican on Monday, is the most recent work to be included in the Schnittke celebration. It was completed last year with Bashmet's extraordinary powers specifically in mind, and carries him to his frock coat, while Mrs Alving glides about in a dress, the colour and consistency of sheet steel, which tones well with Peter Ling's blanched setting. But the resonances come from an Anglo-Irish heritage with its own pomposities and hypocrisies.

It is not, though, one of Schnittke's most substantial or revealing scores; it is much more a linguistic consolidation, working within that strain of romanticism which he has discarded from late Shostakovich and made to resonate with the textual discoveries of his earlier experiments. Essentially the *Monologue* is a meditative sonata form, preceded by a slow introduction that presents the thematic germ; the string lines sometimes unravel in micro-

consoncing its own tragedies. There is a Wilden whiff to Joseph Grilly's Oswald, while one could well imagine Stella McCusker's spirited Mrs Alving turning her attention from orphanages to Fenianism after the inevitable death of her son.

This approach is not without its problems in a production which, particularly in the early scenes, seems locked into an uncomfortable formality. Robert French's Manders suffers most, performing with hands pegged to his sides, in what is perhaps the most telling expression of his emotional repression. He merely compensates with his voice, drifting into that stiff, unreal intonation that bedevils Ibsen's men on the British stage; released only in his one fleeting moment of intimacy with a Mrs Alving whose own

straitjacket of costume emphasises the passionate, girlish volatility couped up within it.

She could do with more authority in her dealings with Eileen McCloskey's part, flame-haired Stella, whose initial timidity seems geared to a more censorious mistress, just as one would expect more impatience with John Hewitt's Engstrand, a wonderfully rough character, who must surely be transparent to anyone as intelligent as Mrs Alving. But McCusker plays the final scenes with a tangible sense of horror which the Lyric's make-up team should credit before they make Ulster out of sympathetic greenpasture and make the dying Oswald into a monster.

Claire Armitstead

## ARTS GUIDE

## THEATRE

## London

Anything Goes (Prince Edward). Cole Porter's slyly ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zek's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (784 9561, cc 836 2429).

Jeffrey Bernard is Unwell (Apollo). Final performances by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. Tom Court will take over on March 5 (437 2653).

Another Time (Wyndham's). New Ronald Harwood play, directed by Eithan Moshinsky, about a white South African family in Cape Town and Malde Vale. Albert Finney plays father and concert pianist son scores 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (897 1119).

Aspects of Love (Princes of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garrick's 1855 novel. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of sylvan innocence. A probable, but unimpressive, hit (839 5972).

## New York

The Sound of Music (New York State). The New York Opera presents the Trapp Family, starring Debby Boone as Maria and Laurence Guittard as Captain von Trapp. Ends April 24. Held at Lincoln Center.

Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (239 6200).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crossing in an elegant, but somewhat random setting (245 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Weber musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Fosse as the demon barber of Fleet Street (239 6200).

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## Gypsy

The lustre of the credits is dimmed by the levity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poem set to music is visually stunning and choreographically false (239 6200).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and passion brings to Broadway lessons in pageantry and drama (239 6200).

M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (245 0220).

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's sly sets, Phantom rocks with the music of Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (239 6200).

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## FINANCIAL TIMES

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Wednesday March 7 1990

EC battle  
over cars

BEFORE ENTERING any negotiation, it is usually advisable to know what you are out to achieve. Yet when Mr Frans Andriessen, the European External Affairs Commissioner, visits Tokyo this month to discuss Japanese car sales in the EC, he will be acting on behalf of a Community profoundly at odds over both objectives and tactics.

The row arises from the Commission's insistence that France, Britain, Italy, Spain and Portugal remove by the end of 1992 their national curbs on Japanese car imports. Brussels wants the restrictions replaced temporarily by a system of EC quotas, which would pave the way to liberalisation of the entire Community market.

Though EC governments have broadly approved the scheme, they remain bitterly divided over its concrete provisions. Britain, West Germany and the Netherlands want a brief transition period, while France, Italy and Spain want a protracted one. They also differ over the level of the proposed transitional limits and how output from Japanese-owned assembly plants in the EC should be treated.

Lacking any clear negotiating mandate, Mr Andriessen may have little choice but to try to turn the EC's internal tensions into a bargaining card. As he will not doubt point out to Japan, failure to restrain its car producers would not only risk inflaming anti-Japanese feeling. It could provoke France and other countries into erecting unilateral trade barriers which would deal a body blow to hopes of a unified market open to the world.

## Temporary limits

This line of argument may have some force. Japanese government which is in any case embroiled in a bitter trade dispute with the US and must be reluctant to open hostilities on a second front. Indeed, Japan has already indicated that it has no intention of escalating the dispute with the EC and is ready to discuss temporary limits on car sales there after 1992.

But if there is something unreal about the prospect of Tokyo being called upon to exercise self-restraint in the

interests of preserving the EC's cohesion, the economic advantages to the Community of trying to shelter its motor industry from the full force of Japanese competition also appear increasingly illusory.

The main argument in favour of continued restrictions is that European manufacturers need time to raise their efficiency closer to Japanese standards. However, as the Commission - and, in private, some European carmakers - recognise, Japanese competition is the most effective force of pressure on European industry to tackle the over-manning and bureaucratic resistance to change which are its biggest handicaps.

## Fattened margins

Japanese producers, meanwhile, would stand to gain handsomely from any quantitative limits on their car exports. Given the strong demand for their products in Europe, such restrictions would be an invitation to maximise profits by fattening their margins and shifting their export effort into luxury cars. Furthermore, Brussels has concluded that it is powerless to prevent Japanese companies exporting to the EC from "transplants" in the US and eastern Europe. That undercuts arguments by the EC's more protectionist members that it should bargain Japanese carmakers' access to its market against increased European exports to Japan.

Against this background, the Community's room for manoeuvre appears limited. Its options are circumscribed not just by its internal divisions but by the growing interdependence of international markets and the global expansion of industry. That point is powerfully underlined by yesterday's news of the wide-ranging alliance being discussed by Daimler-Benz of West Germany and Mitsubishi of Japan.

These developments may not reduce the immediate political pressures on Brussels to prolong restrictions on Japanese cars after 1992. But the EC needs to recognise clearly that the main victims of such policies are likely to be those interests which they ostensibly set out to protect.

Hindu danger  
for India

THE RESULTS of the Indian state assembly elections are disappointing for Mr V.P. Singh, the Prime Minister, and almost certainly for Mr Rajiv Gandhi, the jailed opposition leader. But it is India itself which risks being the biggest loser.

More than 200m electors were eligible to poll in eight states, just three months after the humiliating general election defeat of Mr Gandhi and his Congress Party. All eight were lost to Congress control. The party has lost control of six November's general election pattern has been largely repeated: further widespread rejection of Mr Gandhi, qualified support for the right-wing Hindu revivalist party, the Janata Janata Party.

This party had no seats in Parliament in 1980 and two in 1984. In last year's election it won 88 seats. In last week's state assembly elections it started with no share of power in any of the states. It can now form an administration alone in Himachal Pradesh and Madhya Pradesh; in Bihar, Gujarat and Rajasthan the BJP secured enough seats to be major coalition partners with Janata Dal, which secured outright power only in one state, Orissa.

For Congress the results are a debacle and raise serious questions about its future and that of Mr Gandhi. The party has been the vehicle for the Nehru dynasty which ruled India for 39 of the 42 years since independence. For Mr Singh and Janata Dal the results make the task of running a minority government in a vast and complex country yet more difficult. He rules only with the support of the Communists and the BJP, each of which despises the other. The BJP's successes in the state assemblies give it a further lever on policy against the central government.

## Political skills

Mr Singh will need all his political skills to deflect the worst of the BJP's chauvinism and to keep his government afloat. His key task is to resist at all costs any BJP demands for changes to the special constitutional rights for India's

Muslims which would further antagonise 100m of the country's 800m people.

Nationalism is enjoying a resurgence worldwide. Nationalism based in religious fervour has become a characteristic of some countries which have Islam as the dominant religion. Although justification for the more violent manifestations of some of these nationalist movements requires an exceptionally obtuse interpretation of Islamic teachings.

## Nationalism

Nationalism and religion were at the heart of the debate about the partition of India. Pakistan, although not created as a theocratic state, was clearly founded as a country for Muslims and has since become more of a Muslim state.

Indian leaders conversely were adamant that their country, dominated by Hindus, should be secular, tolerant of all faiths - Hindu, Buddhist, Muslim, Christian and ruled by none. One of the great wonders of today's India is not only that it survives as the union but that it does so as a multi-ethnic society with secular government.

To ponder now to the Hindu chauvinists would be to put that at risk. There have been difficult and violent religious problems over the years: Sikh separatists in the Punjab, Moslem separatists in Jammu and Kashmir. They have not always been well handled by the central government but so far they have been contained. Indeed, until the events leading to the recent dangerous resurgence of separatism in Kashmir, India's only Moslem-dominated state, Mr Singh was making good progress on ethnic harmony and had placated many Sikh anxieties.

Concessions to Hindu revivalists - whether constitutional changes, insensitivity towards Moslem objections to Hindu plans to build a temple on the revered site of the former Ayodhya Mosque or sympathy for the bellicose noises coming from the BJP in Kashmir - could quickly have disastrous results for India's racial harmony and cohesion. The containment of Hindu nationalism is the most pressing priority.

He talks between the Mitsubishi industrial grouping of Japan and West Germany's Daimler-Benz, announced abruptly yesterday, are certainly ambitious. They cover nothing less than the future of the world auto, aerospace, and electronics industries.

The discussions are at such an early stage that they may lead to nothing. Corporate history is littered with examples of loudly proclaimed co-operation talks which ended in failure. The grand design can get buried in a mass of indigestible detail.

None the less, the seriousness of the two sides' aims can be grasped from the attendance at the preliminary talks held this weekend in Singapore. Mr Shinroku Morohashi, president of Mitsubishi Corporation, the trading company, was accompanied by the chairman of Mitsubishi Motors and Mitsubishi Heavy Industries and the president of Mitsubishi Electric.

Mr Edward Reuter, chairman of Daimler-Benz, headed a party which included the presidents of Mercedes-Benz, AEG, and Deutsche Aerospace, Daimler's aerospace subsidiary. Mitsubishi said there was a "far-reaching exchange of ideas". Daimler-Benz revealed a little more by saying the two parties' operations complemented each other by region and by product. This meant "intensive co-operation could lead to a mutual strengthening of each company's competitive position."

This could signify many things, not least because both Mitsubishi and Daimler-Benz are widely diversified groupings. The four Mitsubishi companies involved in the discussions are leading members of Japan's largest industrial grouping, formed out of the remains of the pre-war Mitsubishi conglomerate (*zaibatsu*). About 160 companies are united by a small web of cross-shareholdings and mutual exchanges of orders, technology and information. Some 29 of the largest are linked by a regular "Friday meeting" of chairmen and presidents.

Daimler-Benz, once simply a maker of trucks and luxury cars, is now also a leading force in electrical engineering, through AEG, and in defence and aerospace, through MTU, Dornier and Messerschmitt-Bölkow-Humboldt (MBH), which is a partner in the European Airbus.

The two groupings share reputations for prowess in engineering, for a conservative management style and for close relations with their governments. Each is its country's largest defence contractor - though defence is specifically excluded from the discussions at the instance of Mitsubishi. The Japanese Government forbids Japanese companies from exporting defence equipment or transferring defence technology except to the US.

The two companies also face similar criticisms - they have been accused of being left behind by younger and more specialised companies, notably in consumer electronics and electronics. As Daimler-Benz pointed out, there are excellent fits between the two groupings - Daimler-Benz has a strong position in Europe, Mitsubishi in Japan. The German party has skills in mechanical engineering matched by Japanese ability in electronics.

In cars, Mercedes-Benz makes top-end models, Mitsubishi Motors occupies the low-to-middle ground. In aerospace, Mitsubishi has copied advanced techniques for making wings and other parts out of new composite materials and some advanced electronics, including phased-array radar, a military tool which might have civilian applications.

In electricals and electronics, Mitsubishi Electrical is a leading chip-maker, whereas Daimler-Benz has no in-house semiconductor technology. Mitsubishi could well be attracted to AEG's skills in white goods, since

A door to  
the west

FT writers assess Mitsubishi's talks with Daimler-Benz, revealed yesterday

large western-style appliances are beginning to make inroads in Japan.

Out of this vast range of possibilities, certain elements stand out. Mitsubishi clearly wants to enhance its access to the European market, to be ready for the economic integration of western Europe in 1992 and the potential reconstruction of eastern Europe. Daimler-Benz would profit from an improved marketing presence in Japan.

In autos, further co-operation with Daimler-Benz could get Mitsubishi Motors out of a corner. The company was originally founded by the Mitsubishi grouping in co-operation with Chrysler, which retains a 13 per cent stake. But it started only in 1970, too late to catch the industry leaders, Toyota Motor and Nissan Motor, and was too slow to keep pace with Honda Motor, another newcomer. With Chrysler Motors has just ventured behind General Motors and Ford, its US rivals, Mitsubishi may think it time to find a new partner.

Indeed, autos is the field where Mitsubishi and Daimler-Benz are already co-operating, albeit in a small way. Chrysler Motors has just ventured behind General Motors and Ford, its US rivals, Mitsubishi may think it time to find a new partner.

But the area that is likely to have generated the greatest excitement at the weekend meetings is aerospace. For Mitsubishi and Japan co-operating, Daimler-Benz could result in the fulfilment of a long-held ambition of entering one of the world's most glamorous industries.

Japan has produced aircraft from US designs since 1964, honing production skills. Boeing, the world's largest manufacturer, buys parts for all its major aircraft from Japanese groups, including Mitsubishi. Japan produces some ¥500m worth of aircraft and components a year, 80 per cent of it

for military use. But production is not the same as development. The Ministry of International Trade and Industry named aerospace as a future pillar of the economy a full 20 years ago. However, so far Japan's only independently developed aircraft has been the 60-seater YS-11, which sold only 182 planes - a commercial failure.

Co-development is financially a more attractive option. Japan is a member of an international consortium to build the Y2000, an engine for 150-seater aircraft. Japanese companies have been involved in a (so far unsuccessful) project to build a new Boeing - the 150-seater 777 - and have been invited to join in the development of the 300-350-seater 787-X.

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Eye for the  
monarchy

As for the British politicians he is leaving behind, the Ambassador claims to have the most respect of all for Sir Geoffrey Howe for the pragmatism with which he dealt with the Gibraltar issue while Foreign Secretary.

Don Jose Joaquín was less impressed by the "informality" of some Labour politicians who, he claimed, never seemed to get round to answering his invitations, although he is understood to have been the 60-year-old Don Jose Joaquín's determination never to change her mind equally irritating.

The Jesuit-educated Don Jose Joaquín is rather more impressed by Archbishop Robert Runcie, who broke more than 400 years of post-Reformation tradition by inviting the Spanish Ambassador to Lambeth Palace.

## Change of tie

Mr Peter Goldie has presided at a company meeting without a bow tie. The dapper Goldie, chief executive of British & Commonwealth Holdings and now entirely devoted to dealing with the troubled financial services group's disposal programme, is as well-known for his neckwear as Sir Robin Day. He turned up at the Colonnade Development Capital meeting in more conventional dress. Goldie's decision to ration his public appearances in how ties appears to be part of a general change of image, coinciding with speculation that he may end up carrying the can for B&C's problems. All a question of "semiotics," which means pertaining to symbols.

## Shooting hard

■ Sporting shooting is a not unimportant part of the Scottish economy, as a survey released yesterday reveals.

## OBSERVER



It accounts for more than 12,000 jobs, although some of them are part-time and seasonal. It generates nearly £50m revenue a year and more than £50m, if indirect revenue is included.

There were just over 50,000 participants in 1988-89, of whom some 17,000 were from Scotland, about 22,000 from the rest of the UK and about 11,500 from the rest of the world.

This is the first survey of its kind and includes all sorts of other statistics, such as the number of pheasants shot (just over a million) and rabbits (407,571). It was commissioned jointly by the British Association for Shooting and Conservation and the Scottish Development Agency.

There is no reason to doubt the objectivity of the findings by the Fraser of Allander Institute of Strathclyde University. But reading between the lines it is quite clear that the canny Scots are concerned that they might lose some of their shooting revenues to a newly-opened Hungary. The Hungarians are already putting some of their castles

on the market and the Scottish study concludes that in Hungary "considerable effort is put into the promotion of sporting shooting."

## Czech style

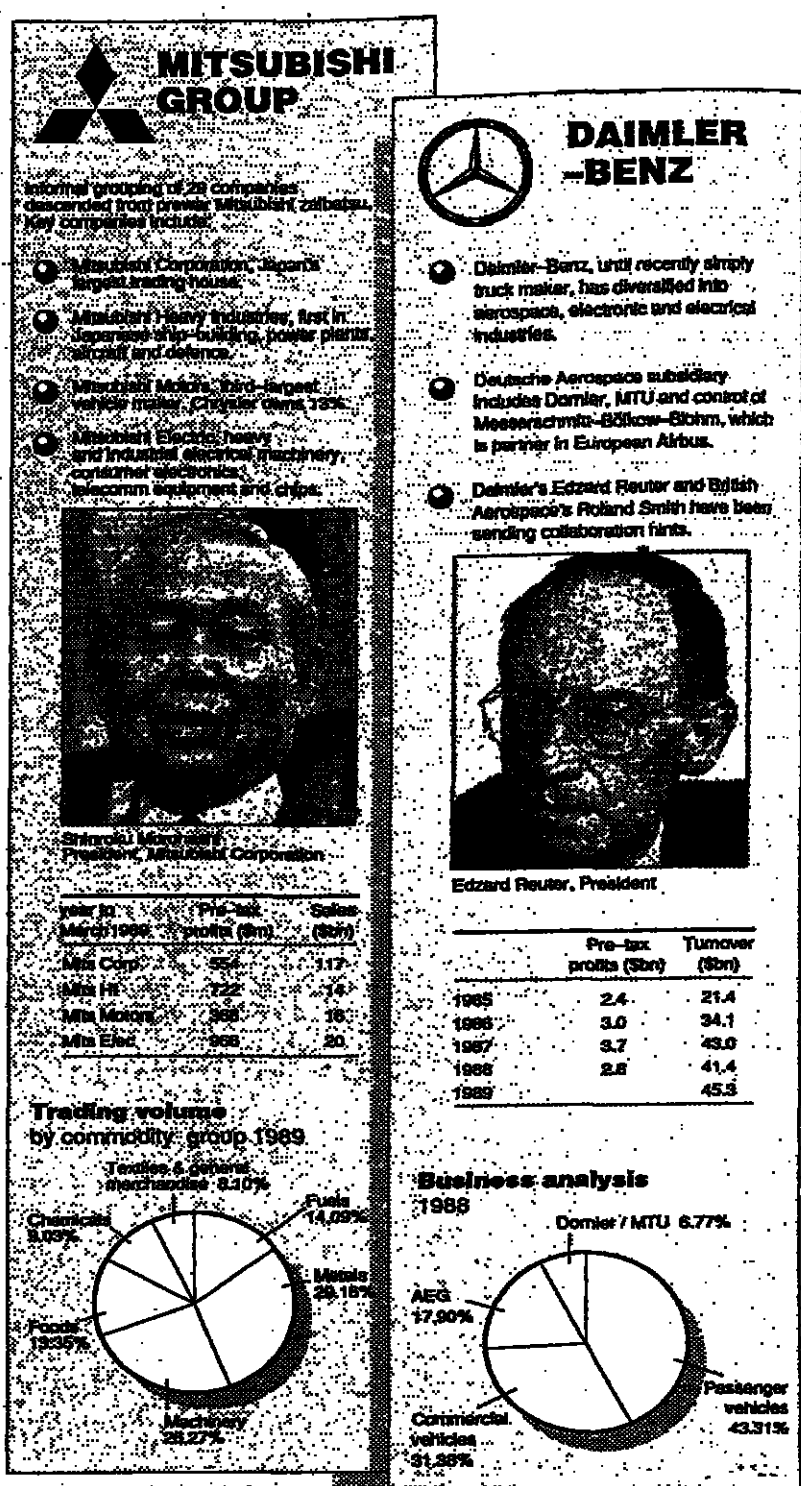
■ Czechoslovakia's Civic Forum, now more of a governing than an opposition group, has not lost its sense of fun. It kept its supporters informed during the revolution at the end of last year through the use of screens in shop windows playing videos of demonstrations, meetings and speeches. Now it is seeking to keep them amused during more complex times.

The present hit of the pavements in Prague is a long tape on which are excerpts from the speeches of Milos Jakes, the former Communist Party General Secretary. A rambling, ungrammatical speaker of his native language, Jakes was once a sinister figure: now - disgraced and in seclusion - his pronouncements reduce the audience to helpless, rolling about delirium.

The act that never fails is when Jakes talks about Václav Havel, now President: "You know, I had to lock him up, he puts about such terrible propaganda, complete lies, the people don't want to hear it." Merely to mention his name, as our correspondent did to a taxi driver, is to establish a bond of hilarity: "Jakes? I tell you, I laughed the whole day, the whole day!" The driver is laughing still.

## Tory cheer

■ Douglas Hurd, the Foreign Secretary, has been in Brussels, keeping up the spirits of the expatriate Tory Party faithful. He recalled his days as a novelist and thriller-writer. An attractive young girl once rushed up to him at a Conservative Party Conference, he said, with book in hand and pen at the ready. "You are Mr Archer, aren't you?" she asked anxiously.



Aerospace, the French partner in the European Airbus, recently argued that the increasingly stormy relations between the US and Japan could lead Japan to consider greater co-operation with European partners in aerospace, to spread its risks and widen its opportunities.

The news of the talks "reflects the desire of the Japanese to anchor their position in Europe before 1992," says an Airbus executive. Officials at both Airbus in Toulouse and British Aerospace, the British partner in the consortium, seem to feel that, on balance, the discussions offer more opportunities than dangers.

"The Japanese have always adopted a pragmatic approach. By seeking to negotiate a deal with the Germans, they are hedging their bets by not putting all their eggs in the US aerospace co-operation basket," says another Airbus executive. He felt that it was highly unlikely that the Japanese could one day become partners in Airbus.

However, a Daimler-Mitsubishi partnership could eventually also help Airbus crack the Japanese market. Up to now this has been a preserve of US aircraft makers - a "Boeing oasis," in the words of Mr Morten Beyer, chairman of Avmark, a Washington aviation consultancy.

Any aerospace link between Mitsubishi and Daimler-Benz could prove a little bit uncomfortable for Boeing," he said. "The parts Mitsubishi is building for Boeing now are unprofitable," Mr Beyer says. "But if it gets deeper into the 777, there could be more concern about the Japanese picking up US technology."

"Mitsubishi is sending a signal to Boeing that there are other bidders at the ball with whom it can dance," says Mr Wolfgang Demisch, the aerospace analyst for UBS in New York. A German/Japanese link raises the opportunity of "gradually wearing Mitsubishi away from Boeing to a more European presence."

As these reactions indicate, the talks are still at too early - and too vague - a state for the partners and competitors of the two sides to offer detailed assessments of the risks and opportunities that a link between Daimler and Mitsubishi would create. Last weekend's talks, however, brought together industrial groupings representing the cream of European and Japanese industry. They are an indication of the growing ambition which Japanese companies are bringing to the business of making international connections; and the growing seriousness with which such moves are treated abroad.

Only JAL have 17 flights a week  
from Europe to Japan.JAL  
Japan Airlines



## Andrew Taylor examines some differences in transatlantic working practices

Two plants built within 20 years for the same purpose, Eastman Kodak of the US, stand back to back on a windswept corner of Worthington on the Cumbrian coast in north-west England.

The first plant, which manufactures materials to make cigarette filters, was built in the late 1960s. Construction was delayed by industrial disputes. Eastman Kodak was disappointed by the performance of the UK construction, according to Bechtel, the large US construction group, which managed the project.

The construction of the second plant was far more successful. Bechtel was again the project manager. This plant, producing polyethylene terephthalate (PET) pellets used mainly to manufacture plastic bottles for the drinks industry, was completed in 1988. It was finished on time and within budget. Almost no time was lost through disputes.

The plant had few teething problems when it opened and was quickly into production. This time the owners were delighted with the workmanship and performance of the UK contractors.

So far, this is a simple and familiar tale of the improvement in the UK construction industry's competitiveness in the past decade. Unfortunately, the comparisons do not end here. While work on the plant in the UK was going well, Bechtel was managing the construction of an almost identical PET plant for Eastman Kodak in Columbia, South Carolina.

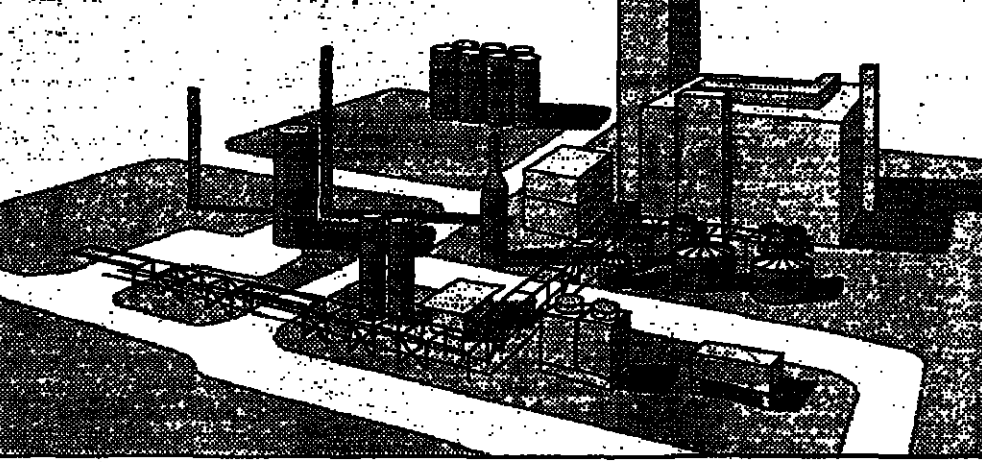
The productivity of the US construction workers, according to a study by the Development Office (Nedo) of the two jobs, was 42 per cent higher than that of their UK counterparts.

What is disconcerting is that the Worthington job by British standards was one of the best I have ever managed," says Mr Alan Walker, formerly site manager at Worthington.

Relations with the unions were excellent. There were very few industrial relations problems and quality workmanship was excellent. The owner which had to be persuaded to build here after its earlier experience now says it would not hesitate to build in Britain again. Even after allowing for differences in construction costs, the fact that work started four months earlier in Britain — allowing US workers to avoid snow which had been encountered in Cumbria — productivity was still about a quarter higher in the US.

Differences in building regu-

The Eastman Kodak PET plant at Worthington in Cumbria



## A tale of two building sites

lations and working practices — the UK plant, for example, used large amounts of scaffolding not used in Columbia — accounted for about two fifths of the productivity gap, according to Mr Walker.

The fact is that the UK has got better but its competitors have not stood still either. The gap has narrowed but has not been overhauled. We can now build to time and budget more needs to be done," he says.

Nedo, which has produced a report on the comparative performance of construction workers in Worthington and Columbia, says a number of factors led to the time and budget differences. The UK industry after 1982, when trade barriers are due to be dismantled between European Community countries.

French, Dutch and West German construction companies have recently acquired strategic stakes in UK construction groups and forged a series of joint ventures, in a bid to break into the British market.

The principal difference between the two sites was that Worthington used largely union labour while Columbia was an "open shop" in which trade unions had no jurisdiction or influence. Nedo's study team, which included a senior executive from the CMB building union, said however that

improvements to British productivity need not require any dilution of trade union authority.

The team was particularly impressed by the application of the US workers. There was virtual bell-to-bell working. Few people were seen to be standing around aimlessly. No time was lost at meal or break times.

"There were no coffee breaks, a drink when needed being taken at the work face. Lunch was taken during the half hour break at any suitable resting place since there were no canteens or messing facilities whatever," the report said.

British employees were diligent when at the workplace. Much time was lost, however, at start and finish times and morning tea and lunch breaks. A canteen serving hot meals — French, Dutch and West German construction companies have recently acquired strategic stakes in UK construction groups and forged a series of joint ventures, in a bid to break into the British market.

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improvements to British productivity need not require any dilution of trade union authority. The team was particularly impressed by the application of the US workers. There was virtual bell-to-bell working. Few people were seen to be standing around aimlessly. No time was lost at meal or break times.

During a visit by the team to Columbia a supervisor was dismissed for failing to achieve production targets. US supervisors were also accountable for the performance of employees working under them.

"Since his own reputation depends upon their performance, the supervisor is involved with the labour office in the recruitment of his own gang. Some of the men that he recruits will be known to him and will travel considerable distances to be a part of his gang."

"He will not retain labour that he no longer needs and does not want on either site. A significant feature at Columbia was that if time was lost through weather it would be made up during rest days without a premium being paid."

Days lost through absenteeism and disputes were minimal, accounting for less than 1 per cent of hours worked on both sites.

The Nedo report should be essential reading for any British company that competes internationally. The British work culture it describes is not unique to the construction industry.

As in construction, sectors such as textiles and many areas of engineering have increased their competitiveness — but so have many of Britain's international competitors.

\*A comparative study of simultaneous construction of two Kodak PET plants built in the UK and the USA. See Available from Nedo, Millbank Tower, Millbank, SW1P 4JQ.

## UK industry policy

## Why I sold Rover to British Aerospace

By Lord Young of Graffham

So Ford would have offered £500m for Rover. Your report of Ford's memorandum to the Trade and Industry Select Committee concluded that the cost to the taxpayer could have been less if Ford had bought the company. I doubt it.

To understand why this row is so artificial you have to go back four years — when Ford wanted Rover and General Motors wanted Land Rover. The House of Commons erupted in a demonstration of chauvinism that has been rarely seen more often than once a decade. I suspect that many who have been protesting recently about the Rover sale were protesting then about discussions with Ford and GM.

It was unthinkable, the Commons said, that Ford should be allowed to buy a "Keep Land Rover British" movement started and gained considerable momentum.

In the end, ministers had to retreat in some disaster. They told the Commons that they would not speak to Ford without telling the members of the House in advance and they agreed to retain a measure of UK control over Land Rover.

When I arrived at the Department of Trade and Industry, after the last election, I was told of one interest in Rover. The Competition Directorate in Brussels had been studying the car industry and wanted to reduce the surplus car production in Europe.

The governments in the Community supported them, as long as it was some other country's production that would be cut.

I had a different priority. I had just spent the last seven years fighting the battle against unemployment. Four days after arriving at the DTI I had my reward — unemployment dropped below 3m. I was determined never to do anything to make it go up again.

My officials confirmed that there were still more than 200,000 jobs at stake in Rover and its suppliers. In my book, jobs were more important than the proceeds of a sale. There was no way I would sell off Rover for the highest price if it meant putting the jobs at risk.

For the first six months we explored all the alternative courses of action. We worked on a scheme to place shares with institutions leading towards a general flotation in the 1990s.

It failed. The corporate plan was simply not strong enough and it disclosed a requirement for £1.2bn in investment over the five years.

We had a tentative inquiry from Volkswagen. Its interest evaporated when it discovered that we would not sell them Land Rover because of our undertakings to the House. Ford never said a word. Besides, the whole future of Rover was tied up with Honda. Without them there would be no future models.

British Aerospace came along. Of course that was the convenient answer but it was also the best. It complied with undertakings to the House. It represented a British solution.

Above all else, it secured the maximum number of jobs. We did not want the recovery of the West Midlands to be set back a decade.

Rover had always made losses in public ownership, in spite of its occasional promises of profits. I was determined to make a clear break. I made a condition of "no warranties."

The normal commercial practice is clear. The purchaser is given a period of exclusivity to make its due diligence inquiries. If it is then satisfied, the sale goes ahead. After we announced our agreement with BAE, Ford said they were interested.

They did their sums on the back of their envelope. Others inquired. All were told that we would be back if BAE did not complete within the period.

BAE decided to proceed. Now we had to go to Brussels to get permission to pay off the banks. The Commission had just won a difficult battle with Renault and were quite prepared to make us an exception.

They were not interested in a British solution. Europe had too much car capacity and they wanted some closed. If it had to be Rover, well, that was in the interest of the Community. The failure of the sale was the most difficult negotiations of my life, for how do you negoti-

ate when one party will not move? Finally we agreed very different terms from where we started. The car industry had gone into boom conditions and that helped BAE to come some way to meet us.

There was still a gap. By now it was early July and I knew that the future of Rover was in the balance. The row over Ford had cost Rover one sixth of its market share in 1986.

This time, I was told by the Rover board that if the future of the company was not absolutely clear by August, the month in which car sales are highest, the speculation was likely to be fatal.

Happily I found a way to bridge the gap. I helped BAE with the cost of buying in the remaining shareholders and told the Commission, since it could be classified as state aids.

The other help, the giving of credit to BAE, was not, in my view, state aids. Sir Leon Brittan, under pressure from the Germans and French, might well disagree.

I shall be sorry if he does, but if so, it will have more to do with his present problems with the Germans and French than with the past.

Even then BAE nearly withdrew from the sale in the last 24 hours. BAE had to agree to be tied to the corporate plan for five years.

That was a very uncommercial condition and, for a day, they had great doubts. Since then they have invested £500m in the company. I could not see Ford being prepared to invest £1.2bn in a corporate plan, nor could I see Honda working with them.

Today BAE is our greatest engineering company. Rover has a good product and a secure future with Honda. If we take Gordon Brown, the Shadow Trade and Industry Secretary, literally he would have thrown all that away to give the bonus of any doubt to the Commission.

If he meant anything else then he is playing a cynical political game with our last independent car producer.

The author was the Secretary of State for Industry from 1987 to 1989.

## LETTERS

### The emigration of Soviet Jews: US wants a 'humane and orderly' process

From Mr Henry E. Catlin

Sir, Your editorial ("The New Information," March 2) mistakenly implied that the enormous flow of Soviet Jews into Israel is a direct consequence of a reversal or restriction of US policy on Soviet Jewish emigration. While the success in Soviet Jewish emigration obviously has implications for the Middle East, I want to clarify US policy.

Far from restricting immigration of Soviet Jews, the US is receiving them in record numbers. Emigration of Soviet Jews has surged dramatically, and the US warmly welcomes it, since it is a goal that we and other western democracies worked long and hard to attain. The right to leave the Soviet Union is a basic human right.

An important measure of the progress in East-West relations is greater Soviet fulfilment of its commitment to respect this right.

America has responded with generosity. The numbers tell the story. In 1985, Moscow permitted fewer than a thousand

Soviet Jews to emigrate. When the figures started to rise, so did our admissions.

In fiscal year 1988, the US received 20,400 Soviet refugees. In fiscal year 1989, the number climbed to 49,500.

For fiscal year 1990, we plan to admit 50,000 refugees plus 30,000 other Soviet citizens under a new category for "special interest" immigrants.

In other words, the US has virtually doubled admissions in each of the last two years. These figures do not include those of other Soviet citizens who emigrated to the US under other, non-refugee categories.

The erroneous charge about "restrictions" may arise from a misunderstanding of new US procedures aimed at ending the processing of potential refugees waiting for long periods in refugee processing camps in Vienna and Rome, and cutting their ties in the Soviet Union long before they could travel to the US.

Our new procedures encourage Soviet citizens who want to emigrate to remain in their

homes and jobs in the Soviet Union until they can leave the US. Our goal is to make the process humane and orderly.

The US has also made clear its concern about the possible settlement of Soviet Jews in the occupied West Bank and Gaza. We have told Israel, privately and expressed our view publicly that settlements are an obstacle to peace. Although Congress is considering legislation that would provide additional funding to assist Israel in housing the wave of new immigrants, we have made clear that such assistance cannot be used to fund the absorption of Soviet Jews in the occupied territories, including East Jerusalem.

Mr James Baker, the Secretary of State, told the House Foreign Operations Subcommittee on March 1 that the Administration would support loan guarantees for housing of Soviet emigrants in Israel only if there were an assurance that there would be no new settlement activity.

Henry E. Catlin, US Ambassador, 24 Grosvenor Square, W1

### East German currency board

From Professors Steve Hanks and Alan Walters

Sir, Professor Brian Tew (Letters, February 23) raises two questions about our proposal to establish an East German currency board ("Reform begins with a currency board," February 21).

First, Professor Tew asks how the currency board would acquire the D-Mark assets required to back East German notes issued by the board? We allude to this issue in our article. West Germany would make a transparent grant of D-Mark assets to the East German board.

Second, Professor Tew asks how could East German banks ensure convertibility of their deposit-liabilities? As is the case in Hong Kong and Singapore, convertibility of deposits at the rate set by the currency board would be assured by private cash arbitrage.

East German notes issued by a currency board would be fully backed with D-Mark assets and the board would acquire these notes at a fixed rate (say one D-Mark to six East German Marks). In consequence, if banks offered to convert their deposit liabilities at rates that differed from the board's, depositors would engage in cash arbitrage. Thus, all banks would be forced to offer the currency board's rate.

With an open banking system, competition would force all banks to offer the same risk-adjusted rates of return on deposits. Banks that failed to meet the competition would withdraw and make room for new entrants.

Steve H. Hanks, Alan A. Walters, Department of Economics, The Johns Hopkins University, Baltimore, Maryland

### One solution

From Mr R.A. Boyle

Sir, There is an obvious solution to a united Germany's membership of Nato, as discussed by Robert Marthner ("Dilemma of a united Germany," February 27). Invite the Soviet Union to join Nato, perhaps stationing Russian Nato troops in West Germany, and US/UK Nato troops in East Germany.

Richard A. Boyle, Genesis Corporation, Paseo de la Castellana, 53, Madrid

### Swiss protest and riot

From Mr Peter Holt

Sir, The report ("Swiss riot over secret police files," March 5) gives a misleading picture of what took place in Bern on Saturday in two respects:

● Between 30,000 and 35,000 people took part in the demonstration (not the 3,000 mentioned in the agency report).

● The actual demonstration was peaceful — the riot involved about 200 rowdies on the very fringe of the rally.

Further, the Government had not said (as reported) that it "will allow citizens to see their files." It has said that it will allow them to see the index cards but not the contents of the dossiers.

The affair extends far beyond police files (city, cantonal and federal) kept on hundreds of thousands of people exercising their democratic rights to dissent. It extends also to files maintained by the Military Department (Defence Ministry).

Peter Holt, Egglishweg 5, Mari, Switzerland

### Impact of high interest rates

From Mr W.R. Haines

Sir, Mr John Wells charted the impact of high interest rates on manufacturing (Letters, February 28). The impact is, however, even worse than he states.

Manufacturing is penalised more than services by high interest rates. Even to maintain normal production, a manufacturer has to tie up money in raw materials, work-in-progress and finished stocks before he can sell his products. If he wishes to expand his production by investing in new machinery, he has a further lead time before he recoups it in sales revenue, while he is constructing new premises, installing machinery and testing the new plant.

The manufacturer, therefore, has to maintain higher assets for the same volume of sales than a service business. He pays a higher rate for these assets than his main overseas competitors. When the service businessman expands his sales, his costs are recouped faster and his profits are greater than those of the manufacturer. Moreover, the position is

shored further by the lower costs of starting up a new service, as opposed to a new manufacturing business.

Does it matter if services suffer less than manufacturing? The export potential of services is far less than that of manufactured products, as pointed out by the study commissioned by the House of Lords. Secondly, services are less labour intensive than manufacturing. Yet the latter is vital for our working population of 25m.

This is Britain's core problem: how to employ effectively this large number of people. Since 1979, the country has had budgets which favoured the City at the expense of industry. Pragmatism is supposed to be the Tory tradition, yet their reliance upon interest rates alone has been more doctrinaire than the Labour Party when it was in power. For all their mistakes, the latter did try to help industry, with a variety of approaches.

As Mr Wells points out, there is not much left to help. W.R. Haines, 282 Kirkdale, SE25

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# FINANCIAL TIMES

Wednesday March 7 1990

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## Kaifu challenged over trade talks with Bush

By Robert Thomson in Tokyo

MR TOSHIKI Kaifu, Japan's Prime Minister, fresh from a weekend in Palm Springs, California, with President George Bush, has returned to a Japanese political landscape coloured by controversy over what promises he made while in the US.

Mr Kaifu appears to have done all that could have been asked of him, promising the US nothing but saying enough to take some heat from the present bout of bilateral friction and convince Mr Bush he is a true believer in the Structural Impediments Initiative (SII) talks on trade.

But Mr Kaifu has been cornered by opposition parties in Japan who challenge his statements that the two leaders did not "arrive at any special agreement" and avoided talk of trade specifics. The opposition challenge comes as some US officials have the impression they have been given guarantees on reducing Japan's \$49bn surplus.

The matter has been complicated by two press conferences held by Mr Mitsuji Sakamoto, Chief Cabinet Secretary. In the first, he said specifics of SII



negotiations were mentioned in Palm Springs and then, at the second, hastily-called meeting, that specifics were avoided during the discussions. In a Cabinet meeting yesterday, Mr Kaifu said Japan's "foremost priority" was to reach agreement on SII, for which an interim report is to be prepared in April. A final report is due in July.

Among the SII issues raised by US negotiators is a revision of the Large-Scale Retail Stores Law, which has slowed the

opening of larger retail outlets. Mr Kaifu Muto, the new Minister of International Trade and Industry, said yesterday a major review of the law would be delayed for three years while consensus is built within Japan.

The US obviously wants earlier changes to the law, but even Mr Muto's vague promises of change have become a sensitive issue in Japan, where shopkeepers have considerable political influence and are traditional supporters of the ruling Liberal Democratic Party.



Mr Muto said he would meet the Fair Trade Commission, Japan's anti-monopoly body, to discuss US complaints that the policing of anti-monopoly laws is inadequate. US trade negotiators have argued that the time for talk is over and are likely to be angered if Japan does not take obvious action against monopolies. The Fair Trade Commission has tried to improve its image by hiring more investigators and raiding the offices

of alleged anti-monopoly offenders, but Washington remains to be convinced.

While Mr Bush has sought to build a personal relationship with Mr Kaifu, the Japanese Premier has more authority outside Japan than at home because he is from a small faction in the LDP and, before making decisions, must seek approval of his backers in other, stronger factions.

Mr Kaifu's opponents within his own party have leaked comments to the Japanese press since his return suggesting he either said too much or too little to Mr Bush and, in one case, showed weakness by agreeing to meet the US President at short notice and should have declined the invitation.

A senior LDP policymaker said: "I am afraid Kaifu may have given too high expectations to the US side that Japan will do everything asked."

He and other officials say the Government will only be able to manage "superficial" proposals in time for the SII's first deadline next month, suggesting Washington is unlikely to be appeased.

## Afghan rebel leader flees after coup fails

By Robin Pauley, Asia Editor, in London

A COUP attempt against the Soviet-backed Afghanistan Government of President Najibullah appeared to have failed last night after a day of heavy fighting in which rebel air force pilots bombed the presidential palace.

The coup attempt was led by General Shauwaz Tanai, the 40-year-old Defence Minister, who belongs to a faction traditionally opposed to President Najibullah's group within the ruling communist People's Democratic Party of Afghanistan (PDPA).

Last night Kabul Radio and Tass, the Soviet news agency, reported that Gen Tanai had fled. Tass said that the coup attempt had failed.

Li-Gen Mohammad Aslam Watanjar, the Interior Minister and a former Defence Minister, was appointed to replace Gen Tanai.

Despite the reported failure of the coup, Tass said the fighting was continuing in Kabul. "Fighting is especially fierce in the area of the Defence Ministry, where there are clashes with the use of heavy weapons. Another column of tanks and troops just went in that direction," the Soviet news agency said.

The armed forces high command broadcast a call to all those involved in the "treacherous conspiracy" to surrender. "If you surrender as soon as possible to the nearest units of the armed forces, your life and property will be immune," the statement said.

The coup attempt was supported by one of the Pakistan-based Afghan Mujahideen groups which has fought against the PDPA since before the start of the 11-year Soviet occupation which ended last year.

"We support the action of the army officers against the Kabul regime," Mr Gul-buddin Hekmatyar, the most extreme fundamentalist of the seven main Pakistan-based Afghan resistance leaders. He said he had instructed his Hazbi-Islami guerrillas to support all the units involved in the coup attempt.

Mr Hekmatyar claimed to be responding to an appeal by mujahideen officers in Afghanistan. "We are supporting whoever is fighting the Kabul regime and helping the Mujahideen in setting up an Islamic government," he said.

However, Gen Tanai's aim appears to have been to replace one PDPA faction with another, rather than help an Islamic government to overthrow the communist administration.

## General Motors settles on UK for new European engine plant

By Kevin Done, Motor Industry Correspondent, in Geneva

GENERAL MOTORS (GM) of the US, the world's leading vehicle maker, has settled on the UK, rather than West Germany, as the site for its planned \$150m-£200m (\$240m-£320m) European engine plant.

The facility will be built at Ellesmere Port, Merseyside, in north-west England, where Vauxhall, GM's British subsidiary, operates one of GM's two UK car assembly plants.

An official announcement on the project, which is likely to create about 400 jobs, is expected around the end of March. The plans envisage building more than 100,000 units a year of a new 2- to 3-litre range of V6 engines at Ellesmere Port. GM's UK operations have faced stiff competition for the project from West Germany. GM had also been considering building the plant at Kassel, a town in central Germany, where it already has extensive engine and component operations.

The new engines will play an important role in enhancing the presence of GM (Opel) in continental Europe and Vauxhall in the UK. The European executive car market, and will also be supplied to Saab Automobile for use in future ranges of Saab cars.

GM bought a 50 per cent stake and management control in the Swedish Saab car operations in December last

year and is committed to a large expansion of the Saab range including the development of a new top-of-the-range Saab luxury car.

GM will also build about 200,000 additional aluminium multi-valve cylinder heads at the Ellesmere Port plant, for use in its smaller four-cylinder engines assembled at its continental European engine plants.

GM's decision to site the engine plant in the UK is a significant vote of confidence in its Vauxhall operations, which have staged a dramatic financial recovery in the last three years. Vauxhall is expected to report a record operating profit of more than £250m for 1989, an increase of 65 per cent from £152.4m in 1988.

Until 1987, Vauxhall had suffered almost two decades of interrupted losses. It achieved record car sales in the UK last year and has emerged as the fastest-growing leading car maker in the UK new car market.

GM's decision in favour of Ellesmere Port will also open the way for the introduction of a far-reaching package of labour reforms at the plant, which had been agreed by the workforce in return for the investment.

A substantial factor in GM's decision to favour the UK was its wish to balance the distribution of its components sourcing with the distribution of its sales in Europe, in order to avoid problems with exchange rate fluctuations.

Its sourcing was previously heavily biased towards West Germany, but in recent years it has been seeking lower-cost sources, such as the UK, which has benefited from the transfer of more than \$250m a year of business in the three years from 1986 to 1988.

Following its substantial withdrawal from UK manufacturing in the strike-ridden years of the 1970s, the decision to increase its investment at Ellesmere Port is also a sign of its wish to establish a closer relationship with the UK, which has been dominated in recent years by Ford, GM's US arch-rival.

The UK car maker has chosen the UK in spite of its disappointment last year over its failure to reach a deal which would have brought it a minority stake in Jaguar, the UK luxury car maker.

Its protracted negotiations with Jaguar were underpinned in part by the UK Government's decision to abandon prematurely its so-called golden share in Jaguar, which opened the way for a successful full bid by Ford.

Lord Young tells why Rover was sold to BAE, Page 19

## Price pact for line leasing abandoned

By Lucy Kelleway in Brussels

THE EUROPEAN telecommunications industry is to abandon a voluntary price-setting arrangement covering international leased telephone lines, following an unusual intervention by the European Commission.

The Commission has found that a pricing recommendation put out by the European Conference of Postal and Telecommunications Administrations, the main industry organisation, amounted to an anti-competitive practice and has persuaded it to withdraw it.

The decision may come as a blow to telecommunications companies because international leased lines are one of their most profitable businesses. According to a recent report by Ovum, the London-based consultancy group, European telephone companies charge between four and 20 times costs for their international leased lines.

The decision is being seen as a landmark in the application of European competition law to the telecommunications industry. It is the first time that the Commission has taken action against CEPT, which represents the telecommunications administrations of 26 European countries and which had assumed that its actions lay outside the scope of Community competition law.

The Commission decided that even though the recommendation was binding, it was an illegal agreement between companies to restrict competition and was therefore against the Treaty of Rome.

The decision is intended to send a clear signal to the telecommunications industry that the Commission will continue to scrutinise prices charged for leased lines in the future.

The offending recommendation had provided for a 30 per cent surcharge on third-party traffic carried on international leased lines and also set rules for determining the prices charged to the lessee.

The investigation into the CEPT recommendation, which has been in force for many years but was strengthened in 1987, was made on the Commission's own initiative. However, it followed complaints received by two large international telephone companies, which argued that the price-setting arrangement was adding to telecommunications costs and was limiting the growth of value-added services.

The decision comes when the Commission is trying to open up the telecommunications market in Europe, and is seeking to increase its influence on the industry.

## One more De Beers for the road

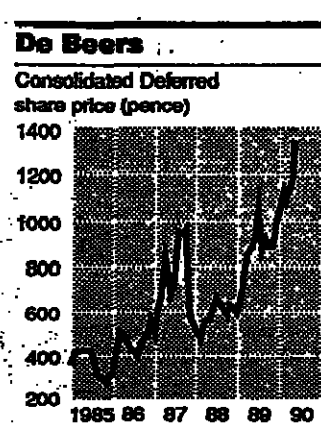
The reorganisation of De Beers seems like a judicious compromise. A complete separation of the South African and overseas interests might have smacked too heavily of deserting the sinking ship. After all, Anglo American still has plenty of South African interests and will doubtless remember the shock to the Hong Kong market when Jardine Matheson moved domicile. On the other hand, however much De Beers may protest that the move is nothing to do with African National Congress talk of nationalisation, it will make the task of avoiding the threat of state control that much easier. Old City hands were yesterday recalling that Nestlé devised a similar scheme for its US interests during the Second World War.

Despite the recent disappointing UK trade figures and increased inflationary concerns, the equity market is less worried about the UK economy than it is about domestic politics and international events. The big privatisation stocks have been leading the market lower and although the markets are as fickle as politicians' fortunes, the FT-SE 100 index was a good 130 points lower in the immediate aftermath of Mr Nigel Lawson's resignation last October.

The market over-reacted to the political events then, and may be overestimating the long-term damage of the Government's current problems. However, the equity market had the cushion of UK government bond yields which were 140 basis points lower than they are now. Indeed, none of the world's equity markets have fully reflected yet the sharp setback in the bond markets since the start of the year.

The Tokyo market has begun to be affected, but Wall Street and the US dollar still seem to be benefiting from the "safe-haven" syndrome. If this were to change then the FT-SE 100 could test the 3000 level before it found real long-term support.

There is a more bearish smell about the UK equity market than there was a fortnight ago. True, the market has already fallen by 10 per cent from its early January peak, or nearly twice as far as Wall Street. And a historic low of 43 per cent on the FT-A All Share index is beginning to look attractive when companies as disparate as Fisons and Baine Industries continue to show such handsome dividend increases, and bellwether stocks like ICI are seeking powers to buy back their shares. However, sentiment has begun to change in that investors are now think-



ing up reasons for not selling, rather than for not buying. Despite the recent disappointing UK trade figures and increased inflationary concerns, the equity market is less worried about the UK economy than it is about domestic politics and international events. The big privatisation stocks have been leading the market lower and although the markets are as fickle as politicians' fortunes, the FT-SE 100 index was a good 130 points lower in the immediate aftermath of Mr Nigel Lawson's resignation last October.

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more than should be expected from a company that has taken \$470m out of its shareholders' pockets in rights issues in the last five years. As for Fisons' Tladi asthma drug, at only \$10m-£15m last year sales are significantly less vigorous than the stock market was hoping for in the heady days of 1986.

It is striking, too, that even after the growth in its high-margin ethical drug business, and with pre-tax profits up 26 per cent at £168m last year, Fisons only now achieves what it regards as adequate returns on capital. But in spite of all this, it is difficult to see why Fisons' shares should not go on outperforming the FT-A Allshare for some time to come, especially since Tladi could still be making £100m plus profits by 1996 or so. It is hard to be bearish for very long about a company which can presumably manage its way out of most things, given its record of avoiding blunders and pulling off sensible acquisitions.

The \$60m Pennwalt drug acquisition in 1988 seems to have been a case in point; not only did the additional sales coverage help boost US sales of Fisons' Intal drug, but Fisons apparently found plenty of surplus overhead ready for cutting. On this showing, it is hard not to be optimistic about its recent purchase of VG Instruments, especially since VG's order-book is already running ahead of Fisons' budget.

City property

Property shares have been behaving as if they were in the midst of a bear market for several months, so the sight of Wates City of London Properties reporting a 13 per cent rise in its net asset value over the last year is a reasonably optimistic sign. According to Wates there are two property markets in the City. The one it is in - big, high quality properties - is still enjoying healthy demand from international investors. By contrast, demand for the domestic and fringe properties is sagging.

This view has a certain attraction. If Japanese investors can get yields of 6 per cent in prime London properties when they can only get 1 per cent in Tokyo, then money may continue to flow into the City. However, the record of Japanese investment in US real estate suggests that they cannot be relied upon to continue paying silly prices especially when their own equity and real estate markets are falling.

## Kohl drops demand on border issue

Continued from Page 1

Implicitly taking issue with the Chancellor's unification policies, Mr von Weizsäcker said: "We are experiencing a very escalated debate over the constitutional way to unity."

The president termed as "somewhat premature" discussions among the dominant conservative coalition parties over implementing unity through Article 23 in the Bonn constitution.

This allows East German regions to join West Germany without a referendum to the latter's constitution.

Mr Kohl on Monday evening pointedly came out in favour of

development of a market oriented economy.

There is some feeling within the Administration that unless this point is satisfied US resources would be better used bilaterally or through the World Bank and the International Finance Corporation, (the latter with a specific brief of promoting the private sector).

However, the State Department and others are stressing the importance for the US to be involved in the European plan.

This approach, which allows East Germany to "accede" to the Federal Republic under an automatic mechanism.

"Why do they get excited here in Bonn over whether Article 23 is the only way to unity when this is a question which first and foremost has to be decided in East Germany?" Mr von Weizsäcker asked.

Mr Kohl's move yesterday is likely only partly to have cleared the air over the turbulent question of the validity of Poland's western border, which was established in 1945, not through international law but through annexation.

The US is also concerned over the position of the Soviet Union which will be a member of the bank's board.

But there is "a lot of concern whether the Soviet Union should from day one be a full borrower. This could distort the lending of the bank."

Denominating the base of the bank in Euros rather than dollars could also create budgetary problems for the US which cannot project its contributions on uncertain exchange rate calculations.

## US seeks emphasis on private sector

Continued from Page 1

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## Nissan chief attacks import barriers

Continued from Page 1

Japanese car maker but the leading Japanese marque in the West European car market, was the first Japanese group to begin car assembly in Europe in 1986 with its plant at Sunderland in north-east England, which will be producing 200,000 cars a year by 1992-93.

Mr Kawana said that Nissan would have invested about \$2bn in Europe by 1992. It has a workforce of about 6,000 in its Spanish commercial vehicle operations and 2,500, which

will rise to 3,500 by 1992, at its UK car plant.

The US car operation would increase its purchase of European components to \$450m-£500m (\$742m-£825m) a year by 1993 from the present level of around £150m a year.

Nissan was aiming to become "a truly multinational company," he said, with increased local production, raised local content, stronger local research and development, local management and local decision-making. "We look at examples such as General Motors and Ford and will

achieve this goal very soon."

Nissan was aiming to reduce exports from Japan, increase local production overseas and increase imports to Japan.

Nissan's vehicle exports had fallen from a peak of 1.41m in 1985 to a planned 1.07m in 1990, when it would produce about 680,000 vehicles abroad, said Mr Kawana. Its target was that locally-produced vehicles should account for two-thirds of all overseas sales by the end of the 1990s compared with one-third at present, with overseas output more than doubling.

## WORLD WEATHER

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Algeria	18	10	10	Algeria	18	10	10	Algeria	18	10	10
Amman	18	10	10	Amman	18	10	10	Amman	18	10	10
Antananarivo	18	10	10	Antananarivo	18	10	10	Antananarivo	18	10	10
Asmara	18	10	10	Asmara	18	10	10	Asmara	18	10	10
Bahia	18	10	10	Bahia	18	10	10	Bahia	18	10	10
Bangkok	18	10	10	Bangkok	18	10	10	Bangkok	18	10	10
Batavia	18	10	10	Batavia	18	10	10	Batavia	18	10	10
Bombay	18	10	10	Bombay	18	10	10	Bombay	18	10	10
Buenos Aires	18	10	10	Buenos Aires	18	10	10	Buenos Aires	18	10	10
Calcutta	18	10	10	Calcutta	18	10	10	Calcutta	18	10	10
Cairo	18	10	10	Cairo	18	10	10	Cairo	18	10	10
Canton	18	10	10	Canton	18	10	10	Canton	18	10	10
Cebu	18	10	10	Cebu	18	10	10	Cebu	18	10	10
Colon	18	10	10	Colon	18	10	10	Colon	18	10	10
Dacca	18	10	10	Dacca	18	10	10	Dacca	18	10	10
Dahomey	18	10	10	Dahomey	18	10	10	Dahomey	18	10	10
Dar es Salaam	18	10	10	Dar es Salaam	18	10	10	Dar es Salaam	18	10	10
Delhi	18	10	10	Delhi	18	10	10	Delhi	18	10	10
Dhaka	18	10	10	Dhaka	18	10	10	Dhaka	18	10	10
Durban	18	10	10	Durban	18	10	10	Durban	18	10	10
Harare	18	10	10	Harare	18	10	10	Harare	18	10	10
Hong Kong	18	10	10	Hong Kong	18	10	10	Hong Kong	18	10	10
Indraprastha	18	10	10	Indraprastha	18	10	10	Indraprastha	18	10	10
Jakarta	18	10	10	Jakarta	18	10	10	Jakarta	18	10	10
Khartoum	18	10	10	Khartoum	18	10	10	Khartoum	18	10	10
Kuala Lumpur	18	10	10	Kuala Lumpur	18	10	10	Kuala Lumpur	18	10	10
Lagos	18	10	10	Lagos	18	10	10	Lagos	18	10	10
London	18	10	10	London	18	10	10	London	18	10	10
Luanda	18	10	10	Luanda	18	10	10	Luanda	18	10	10
Manila	18	10	10	Manila	18	10	10	Manila	18	10	10
Mumbai	18	10	10	Mumbai	18	10	10	Mumbai	18	10	10
Nairobi	18	10	10	Nairobi	18	10	10	Nairobi	18	10	10
Port of Spain	18	10	10	Port of Spain	18	10	10	Port of Spain	18	10	10
Rangoon	18	10	10	Rangoon	18	10	10	Rangoon	18	10	10
Reykjavik	18	10	10	Reykjavik	18	10	10	Reykjavik	18	10	10
Riyadh	18	10	10	Riyadh	18	10	10	Riyadh	18	10	10
Singapore	18	10	10	Singapore	18	10	10	Singapore	18	10	10
Sofia	18	10	10	Sofia	18	10	10	Sofia	18	10	10
Taipei	18	10	10	Taipei	18	10	10	Taipei	18	10	10
Tbilisi	18	10	10	Tbilisi	18	10	10	Tbilisi	18	10	10
Tokyo	18	10	10	Tokyo	18	10	10	Tokyo	18	10	10
Tripoli	18	10	10	Tripoli	18	10	10	Tripoli	18	10	10
Ulaanbaatar	18	10	10	Ulaanbaatar	18	10	10	Ulaanbaatar	18	10	10







## INTERNATIONAL COMPANIES AND FINANCE

## Escalating costs hold back Volvo

By Robert Taylor in Stockholm

VOLVO, the Swedish automotive group and the largest private sector company in Scandinavia, suffered a worse than expected fall of 31 per cent in its operating profit for 1989, to SKr4.82bn (\$785m) from SKr7.03bn.

The company experienced a particularly bad fourth quarter, when its operating profit was more than halved to SKr602m from SKr1.98bn.

The sharp decline in Volvo's overall performance was blamed on rising costs and weak productivity growth in Sweden, the weaker dollar which cut operating income by an estimated SKr800m, and growing sales difficulties, especially in the US market.

Volvo also said that total product development costs for new products climbed by SKr11bn to SKr6.2bn, most of which was spent in the car and truck operating sectors.

Group sales fell by 5.3 per cent to SKr90.97bn from SKr96.64bn. Mr Gunnar Johansson, president, said that although sales had held up well in the second half of 1989 there were signs of a "leveling-off" in a number of the group's most important markets for cars and trucks.

The board is to propose a dividend of SKr15.50 a share, compared with SKr14 last year. It also proposes to offer employees convertible debenture loans to a value of SKr1.68m.

In the fourth quarter, two large cost items totalling SKr794m were excluded from operating income of SKr602m.

These were a SKr444m write-off in connection with the acquisition of Volvo Concessionaires, the Spanish general agency, and SKr350m due to a change in the group's accounting methods related to the val-

uation of supplies and spare parts for fixed assets.

If these charges are included in the figures the operating income in the fourth quarter falls to only SKr8m against SKr1.98bn in 1988.

But the picture is not as bleak as such a figure would suggest as Volvo includes all its charges for research and development costs in income for the year in which the development activities take place.

Mr Johansson acknowledged that the last quarter was "considerably lower" than for the same period of 1988 and added "more than half the decrease was attributable to the cars operating sector."

For the whole of 1989 operating income in the car sector fell by 46 per cent to SKr1.94bn from SKr3.6bn, by 14 per cent to SKr2.28bn from SKr2.65bn for trucks, and by 18 per cent to SKr240m from SKr293m for

buses. Volvo also suffered a 30 per cent decline in operating income from marine and industrial engines to SKr150m from SKr215m.

The group saw an improvement on its 1988 results in only two product areas, food and aerospace, where profits rose 144 and 11 per cent respectively. But operating income was boosted by a SKr785m gain from the sale of the Scandinavian Trading Company and Hillesberg. If those divestments are excluded, operating income totalled SKr4.82bn, a 43 per cent decline on the 1988 figure.

Mr Johansson warned that "in the face of stiffening international competition, we can no longer compensate for the high level of costs in Sweden by raising prices."

He said Volvo was reviewing its costs and "taking strong measures to boost productivity in plants and offices."

## Fisons' pre-tax profit up by 28%

By Peter Marsh in London

MR JOHN KERRIDGE, chairman of Fisons, yesterday unveiled a 28 per cent rise in pre-tax profit for 1989 and promised further growth over the next few years from his company's "well-balanced portfolio" of businesses.

The drugs, scientific equipment and horticulture company had a taxable profit of £169m (\$277m) for the year to December 31, against £133.1m in 1988.

Sales increased 24 per cent, from £323.7m to £402.0m, while earnings per share rose 14 per cent from 19.5p to 22.3p.

The company announced a final dividend of 3.85p per ordinary share which, together with an interim dividend already paid of 2.35p, makes a total for the year of 6.2p, up from 5p in 1988.

Mr Kerridge said that all three divisions of the company performed well in 1989. Each was in "attractive growth markets" and, as a result, Fisons was well placed to meet the opportunities of the 1990s. The company's pharmaceuticals unit, its biggest division, had a trading profit of £127.7m last year, up from £91.5m.

Mr Kerridge said there was further strong growth in Fisons of Intal, the company's asthma drug which is Fisons' biggest selling product, with estimated annual revenues of £140m.

Fisons' scientific instruments division showed a trading profit of £31.2m, compared with £27m in 1988. The company was boosted by the £270m acquisition of VG Instruments, the UK's biggest analytical instrument maker, which put Fisons into the number four position worldwide.

Fisons' third and smallest business unit, which makes specialist horticulture products, had a trading profit of £8.1m, compared with £5.2m last year.

Sales for the pharmaceuticals, instruments and horticulture divisions in 1989 were £473m, £467.7m and £79.1m, up from £327.6m, £419.5m and £76.6m the year before. Total trading profit was £167m (£123.7m).

KEVIN DONE AT THE GENEVA MOTOR SHOW

## Ford studies market for car smaller than Fiesta

FORD OF Europe is at an advanced stage in a marketing study into a new small-car segment in the European market, below the supermini segment where it currently sells the Fiesta, its smallest product.

Encouraged by developments in eastern Europe, Ford believes an important new market could develop in Europe below the supermini segment, where principal rivals are Fiat's Uno, the Renault 5, the Peugeot 205, VW's Polo and Opel's Corsa/Vauxhall Nova.

Mr Lindsay Halstead, chairman of Ford of Europe, said: "The requirements of southern Europe and the potential of eastern Europe are beginning to call for a car smaller than Fiesta size."

He said Ford was planning to invest more than £100m in its European operations in the five years from 1990 to 1994, an increase of about 40 per cent on the \$7bn spent in the last five years.

Ford expects the development in the next 10 years of a "closely contested market segment for a smaller, more compact, vehicle and technically less sophisticated."

The development of this new segment could be encouraged, Ford said, by advances in engine technology and the development of a new two-stroke direct injection petrol engine in conjunction with Orbital Engine of Australia.

Such engines could reduce emission levels and improve fuel economy, offering more

power for a given engine size. A 1.2-litre engine could produce what is currently available only from a 1.6-litre engine, Mr Halstead said.

Ford is expected to enter the new small-car segment in the mid-1990s.

Yesterday it unveiled at the Geneva motor show two small modular concept cars, which it said were part of its investigation of a completely new range of small cars for the 21st century.

The flexibility of the design could permit the range to include hatch-backs, saloons, sports cars, pick-up trucks and light delivery vehicles. Provision was being made for the adoption of electric and other alternative power sources.

## SGS to raise payout after strong year

By William Duffice in Geneva

SOCIÉTÉ GENERALE DE Surveillance (SGS), the world's leading inspection services group, posted a 24.6 per cent advance to SFr155.3m (\$104m) in 1989 net profit. Consolidated revenues rose 15.8 per cent to SFr1.95bn.

Net earnings per share improved from SFr276 in 1988 to SFr343 last year. The board proposes to raise the shareholders' dividend by SFr25 to SFr370.

SGS went through a boardroom and management shake-up last summer when the latest generation of the founding families resumed control. Mrs Elisabeth Salina Amorini, the 34-year-old granddaughter of one of the founders, became chairwoman and Mr Claude Goldberg, a long-serving insider, took over as managing director from Mr Patrick Rich.

Mrs Salina Amorini promised a policy of growth, including big acquisitions within SGS's traditional fields of customs inspection, quality controls and insurance services.

SGS held a SFr1bn cash kitty at the time but so far no big deals have been announced.

## Wärtsilä plunges into the red

By Enrique Tessieri in Helsinki

WARTSILÄ, the Finnish diesel, securities and sanitary equipment group which will be merged into Lohja, a building and electronics group, said losses after appropriations and taxes reached FM462m (\$115.8m) in 1989, against a profit of FM13.5m in 1988.

The result, however, is heavily distorted by the financial after-effects of October's bankruptcy of Wärtsilä Marine,

one of Europe's largest shipbuilders. Write-offs and provisions totalled FM85m.

Wärtsilä said that after release of parent company reserves it would show a consolidated profit of FM241m. The corresponding profit figure under international accounting standards is FM464m.

Profit after net financial items advanced to FM453m from a loss of FM432.8m in

1988. Group turnover plunged to FM4.1bn in 1989 from FM5.96bn.

A new financing package was put together last November for the former shipbuilding subsidiary, which pushed Wärtsilä's maximum liability in the now-defunct division to FM705m.

But Wärtsilä said its FM400m provision was considered adequate.

## DFDS bolsters profits

By Hilary Barnes in Copenhagen

DFDS, the Danish shipping and land transport group, increased pre-tax profits to DKr203.2m (\$31.3m) from DKr17.9m and proposed an unchanged 6 per cent dividend.

Operating profits slipped to DKr161.8m from DKr190.2m, a result of costs associated with refurbishing of passenger vessels and higher fuel prices. However, there was an extraordinary income of DKr131.4m from ship sales.

After an increase to DKr104m from DKr35.7m in taxes, the net profit advanced to DKr189.2m from DKr182.2m.

Sales by the group, which is a leading operator of freight

and passenger vessels on North Sea routes to Scandinavia, increased to DKr4.49bn from DKr4.06bn.

The board said the 1990 budget showed a small increase in operating profits, but the effective revaluation of the Danish krone in recent weeks had reduced the likelihood of achieving this increase.

Aselius Oliefabrik, the edible oils refiner and supplier of special fats for the chocolate industry, reported a decline in pre-tax profits to DKr67m from DKr147m on sales up at DKr2.22bn from DKr1.61bn.

An unchanged 12 per cent dividend was proposed.

## Generali buys US insurer

ASSICURAZIONI Generali, Italy's largest insurer, is buying 95 per cent control of Business Men's Assurance of America, BMA Corp's insurance unit, for \$225m. BMA said last October it had retained the investment banking firm Alex. Brown to assist in evaluating alternatives for the insurer, including its sale.

Generali did not give additional financial details in a statement issued yesterday.

The Italian company said the agreement was reached yesterday and the operation must be approved by two-thirds of the US company's shareholders. Generali aims to complete the acquisition by July.

## Europe launch for Toyota Lexus

TOYOTA, the leading Japanese car maker, began its assault on the west European luxury car market with the launch in Switzerland yesterday of its Lexus luxury saloon car, the most expensive Japanese car to be marketed in Europe.

The Lexus flagship, the LS400, will be introduced successively in most European markets in coming months, including the UK in late May or early June. Toyota is planning to sell about 2,500 Lexus cars in Europe in 1991, its first full year in the market.

The UK is expected to be the largest single market for the V8, four-litre, 32-valve saloon, which is expected to be priced in the UK at about £35,000 (\$57,400). UK sales are expected

to total between 800 and 1,000 vehicles this year, rising to between 1,000 and 1,200 in 1991.

The car will be sold as a competitor to the Jaguar Sovereign, the BMW 735i and the Mercedes-Benz 420SE. It will carry a higher price than in the US, where it was launched last September with a base price of \$35,000.

The US is Toyota's main target market for the Lexus range. The company is aiming to sell 60,000 cars there this year under the Lexus marque, including close to 40,000 of the flagship LS400 model. The same car was launched in November in Japan.

Unlike in the US, where Toyota has established an entirely separate Lexus luxury

car franchise with its own dealer network, Toyota plans to use a selected group of existing Toyota dealers in west Europe. It will only sell the Lexus flagship LS400 model in Europe.

In the UK Toyota (GB), the Japanese group's British importer, is planning to have a network of 41 Toyota dealers handling the Lexus range at the time of its launch. This will rise to about 50 within a year.

Nissan said yesterday it had no plans at present to launch in Europe its Infiniti Q45 luxury saloon, the rival to Toyota's Lexus LS400. Nissan introduced this model in the US and Japan late last year, as part of the Japanese offensive on the world luxury car market.

## Fermenta surges 128% to SKr251m

By Robert Taylor

FERMENTA, the Swedish antibiotics, chemicals and finance group, announced yesterday a 128 per cent growth in profits (after financial items) for 1989, to SKr251m (\$40.8m) from SKr110m. The board proposed a dividend of SKr10.10 per share.

The main cause for the advance was an improved performance in Fermenta's chemi-

cal and pharmaceuticals operation, which enjoyed an 84 per cent increase in post-tax profits to SKr223m from SKr121m.

The group also revealed that independent, its financial company, increased profits to SKr211m from SKr202m. Last November Fermenta announced its intention to expand its financial services by

merging independent with Infina, another Swedish finance company, for SKr1.8m.

The company appears to have made a solid recovery after its period at the centre of scandal under Mr Refaat El-Sayed, the group's chief executive until December 1988. It returned to profit in 1988 after losses of SKr78m in 1987 and SKr46m in 1986.

This announcement appears as a matter of record only.

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February 1990

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## INTERNATIONAL COMPANIES AND FINANCE

## Canada banks 'to enter insurance'

By Bernard Simon in Toronto

CANADA'S big six banks are poised for a concerted thrust into the insurance business and stand to gain a sizeable share in life and selected health insurance products within the next five years, a study by two Toronto financial service consultancies predicts.

The unpublished study, compiled by Madden Fast & Associates and Arthur Andersen & Co., coincides with moves by banks and insurance companies to enter new territory as the distinction between the traditional "four pillars" of the Canadian financial services industry becomes more blurred.

The study notes that as international and institutional markets grow more competitive and less profitable for the banks, they are shifting their emphasis towards personal financial services and trying to squeeze the highest possible returns from their extensive retail networks.

A principal way to enhance profitability is to push additional products through the system and most banks believe that insurance products have excellent potential in this regard, the study says.

## CANADIAN BANKS AND LIFE INSURANCE COMPANIES (1988)

	Banks	Life companies
Total Canadian assets	C\$340bn	C\$101bn
Total Canadian employees	168,000	65,000
Distribution network	7,100 branches	21,800 agents

Source: Madden, Fast &amp; Associates, Toronto

Canada's banks are the dominant force in the domestic financial services industry. They account for almost a third of the assets of 10 leading financial service industries, compared with less than 10 per cent for the country's 170 life insurance companies. In the past three decades, the banks have become leading players in residential mortgages, consumer finance and recently, the securities industry.

Madden Fast predicts the banks will enter the insurance field gradually, building up their expertise and in time, forming alliances with insurance companies in the form of acquisitions, joint ventures or less formal links.

However, it doubts that in the foreseeable future they will consider buying one of the larger insurance companies. Although Ottawa has yet to finalise regulatory reforms on

the functions and ownership of financial institutions, several banks are already dipping their toes into insurance. Toronto Dominion has an arrangement to refer applications for home-owner's insurance to Simcoe & Edie, a general insurer.

In Quebec, trust companies and credit unions are allowed to sell insurance policies through licensed agents. The banks have provided creditor life insurance for many years.

On the other side of the coin, a total of 18 life insurers now have stakes in trust companies, which can carry out almost all the activities of a bank. Manufacturers Life, one of Canada's two biggest life insurers, earlier this week broadened its base with the purchase of two small Ontario trusts.

The life companies have also become more active in merchant banking and mutual

funds. Sun Life Assurance recently bought a 30 per cent interest in one of the country's leading residential real estate brokerages.

Forecasts of the likely growth of the Canadian insurance market vary. Many experts see it as mature and saturated, with Canadians having the highest per capita investment after the Japanese in life insurance relative to income. However, Madden Fast concludes: "There is substantial room for domestic growth."

A 2,900 people interviewed, 39 per cent did not own any life insurance, and more than half had not been approached by a broker for more than 18 months.

The study predicts that banks' drive into insurance will lead to intensified price competition, greater emphasis on advertising and market research, higher commissions for career agents and more aggressive selling practices.

Among the banks' advantages are their consumer penetration, their vast networks of branches and automated teller machines, and a more trustworthy image than the insurance industry.

## Royal Bank first quarter net earnings unchanged

By Bernard Simon in Toronto

A 6 per cent drop in net interest income and a 15 per cent jump in operating expenses almost entirely offset higher fee income and lower loan loss provisions to leave Royal Bank of Canada's net earnings almost unchanged in the first quarter of fiscal 1990.

RBC, Canada's biggest bank and the last of the big six to report first-quarter earnings, lifted net income slightly to C\$274m (US\$230m) in the three months to January 31, from C\$269.5m a year earlier.

Fully diluted per share earnings fell to 86 cents from 89 cents because of a 4 per cent increase in shares outstanding. A plunge in interest receipts from Third World borrowers and a 38 per cent jump in interest expenses pushed net interest income down to C\$880.5m from C\$939m.

International interest income more than halved to C\$101m. With only Mexico of the large LDC borrowers paying interest, the bank collected C\$28m in LDC interest in the latest quarter, against C\$169m a year earlier. Fees and other income grew by 19 per cent to C\$433.5m, thanks to a larger contribution from RBC Dominion Securities, the bank's securities subsidiary, and greater use of deposit accounts, credit cards and investment management services.

The bottom line was also helped by an 11 per cent drop in income tax provisions. Higher consumer and business lending lifted the bank's assets to C\$118.3bn on January 31, from C\$109.8bn a year earlier.

First-quarter loan loss provisions were cut to C\$90m from C\$155m, while the level of non-accrual loans has fallen to C\$676m from C\$782m.

## PacifiCorp utility deal rejected

By Roderick Oram in New York

PINNACLE West Capital, the deeply distressed Arizona power utility, rejected as inadequate a sharply improved takeover offer worth about \$1.5bn from PacifiCorp, a leading western US utility.

PacifiCorp, which serves parts of seven western states, offered to swap 0.88 of its common shares for each Pinnacle West share. PacifiCorp's shares fell 5 1/2 to \$21 1/2 yesterday morning and Pinnacle West's rose 1 1/2 to \$13 1/2.

PacifiCorp said all elements of the bid were negotiable, including making an offer for only Pinnacle West's Arizona Public Service utility subsidiary.

Pinnacle West said the latest offer, adjusted for PacifiCorp's various conditions, was worth less than its book value of \$16 a share. Without the conditions, which analysts believe may not apply, the offer is worth nearly \$19 a share at yesterday's share price.

Arizona Public Service earned an operating profit for 1989 of \$180m, down 24 per cent from \$238m a year earlier. Regulators have refused to include several of its plants in its asset base on which electricity rates are calculated.

Pinnacle West reported a loss of \$551.4m, or \$8.86 a share, against net profit of \$4.2m, or 5 cents, a year earlier. Revenues rose 3 per cent to \$1.51bn from \$1.46bn.

## Matra plans takeover of Intecom

By William Dawkins in Paris

MATRA, the French defence, telecommunications and transport group, plans to take over Intecom, a \$100m annual turnover US producer of voice and data telecommunications systems.

Matra Communication, a subsidiary of the French group, expects to reach a final agreement by April on the takeover of Intecom, an offshoot of Wang Laboratories electronics group. The price will not be disclosed until an audit on Intecom is completed.

Intecom makes 75 per cent of its turnover in the sale, servicing and maintenance of telecommunications networks between companies.

## Kidder, Peabody blames \$23m loss on transition expenses

By Janet Bush in New York

KIDDER, Peabody, the securities subsidiary of General Electric, reported a loss of about \$23m last year, compared with a profit of \$46m in 1988 and became the latest brokerage house to provide evidence of the depression on Wall Street.

Kidder disclosed its results after the publication of General Electric's annual report. Its operating loss was \$38m last year, including some General Electric accounting adjustments such as acquisition expenses.

GE bought an 80 per cent stake in Kidder for more than

\$700m in 1988 and has been increasingly concerned about the performance of its subsidiary.

Relations between the parent company have been strained ever since Mr Richard Wigton, a Kidder arbitrator was led away in handcuffs on insider trading charges, later dropped.

General Electric has also seen many of Kidder's top producers leave over the past year.

Commenting on the 1989 results, Mr Michael Carpenter, Kidder's chief executive, said the loss reflected significant transition expenses related to

the cut of 10 per cent of its staff last year in an effort to streamline operations.

Mr Carpenter said: "During the course of the year, we made some very substantial investments both in upgrading and adding in certain areas and, also in scaling down areas."

There are few securities houses whose 1989 results have not been depressed either because of difficult business conditions or long-delayed scaling down and restructuring programmes in response to the rapid expansion of the 1980s.

## GM to combine US engine divisions

By Anatole Kalatsky in New York

GENERAL Motors is to combine its two US engine design and manufacturing divisions into a single operation. The move was described by the company as a "continuing evolution" of the wide-ranging corporate reorganisation begun in 1984.

It was expected to achieve economies of scale in the engine operations which employ a total of 27,000 people in 19 manufacturing and design facilities in North America.

The combined GM engine business would be the largest such operation in the world, producing almost 20 distinct families of automotive engines. The consolidation was seen by analysts as a further step towards the total integration of the once-distinct car divisions whose fierce independence had been the hallmark of the GM corporate structure.

This process has been going on since 1984 when GM merged its five separate car divisions into two broad groupings: Chevrolet-Pontiac-Cadillac (CPC), which concentrated on smaller vehicles targeted at younger consumers, and Buick-Oldsmobile-Cadillac (BOC), which focused on the more traditional luxury end of

the market. After the 1984 restructuring, CPC and BOC each had their own engine operations and these formed the core of the engineering side of their businesses.

Analysis said the combination of the two engine groups was bound to reduce the technical autonomy enjoyed by CPC and BOC, leading to a narrower alignment of GM's product offerings in the US market.

However, because engine designs are not visible to the technically unsophisticated consumers, GM could continue offering a wide range of apparently differentiated models through its five different US marques.

Apart from possible cost savings, the greatest advantage of the restructuring would be to allow GM to concentrate even more resources in the development of more advanced engines, which might allow the company to turn technical sophistication into a selling point for its cars.

At present GM, along with other US manufacturers, is seen as lagging behind the Japanese in particular in its ability to incorporate technical advances rapidly into its engine designs.

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The principal business of The Morgan Stanley Japanese Warrant Fund N.V. is to invest in warrants to subscribe for equity shares of Japanese companies.

Application has been made to the Council of The Stock Exchange for admission of the Shares and Warrants of the Fund separately to The Official List.

Listing Particulars relating to the Fund are available in the *Eurol* Statistical Service and may be obtained during usual business hours (Saturdays and public holidays excepted) until March 21, 1990 from The Company Announcements Office, The Stock Exchange, London EC2N 1HP and until March 9, 1990 from

Casnoave & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

March 7, 1990

## Notice to the Holders of

American General Corporation  
6% Convertible Subordinated Debentures Due 2000

NOTICE IS HEREBY GIVEN, pursuant to the Indenture, dated as of May 30, 1985, as supplemented (the "Indenture"), between American General Corporation (the "Company") and Citibank, N.A., as Trustee, relating to the Company's 6% Convertible Subordinated Debentures Due 2000 (the "Debentures"), that holders of the Debentures may, at their option and in accordance with the terms of the Indenture, elect to have the Company redeem their Debentures, as a whole or in part, as described below under the heading "Exercise of Option to Elect Redemption," on May 30, 1990 (the "Redemption Date"), at a Redemption Price of 119 1/4% of the principal amount to be redeemed.

Notwithstanding the redemption of any Debentures, interest payable on May 30, 1990 will be paid in the normal manner.

**Exercise of Option to Elect Redemption.** For Debentures to be redeemed at the election of a holder, the Company must receive, at an appropriate office of one of the paying and conversion agents listed below, the Debentures to be redeemed (together with all appurtenant coupons maturing after the Redemption Date in the case of Bearer Debentures), accompanied by a written notice to the Company substantially in the form of the NOTICE OF REDEMPTION AT HOLDER'S OPTION on the reverse of the Debentures, on or after March 30, 1990 and until including, but not after, the close of business on April 30, 1990.

Registered Debentures may be redeemed in increments of U.S. \$5,000. Bearer Debentures may be redeemed as a whole but not in part. If any Bearer Debenture surrendered for redemption is not accompanied by all appurtenant coupons maturing after the Redemption Date, the amount of any such missing coupons will be deducted from the Redemption Price otherwise payable. No payment with respect to any Bearer Debenture will be made at the corporate trust office of the Trustee or any other paying agency maintained by the Company in the United States or by check mailed to an address in the United States or by transfer to an account in the United States. Exercise of the option to elect redemption is irrevocable, except as described below under the heading "Right of Conversion."

**Right of Conversion.** Holders of Debentures who give such notice of election of redemption will retain the right to convert such Debentures into American General Corporation Common Stock ("Common Stock"), provided that written notice substantially in the form of the CONVERSION NOTICE on the reverse of the Debentures and the holder's nontransferable receipt of deposit representing such Debentures are delivered to the paying and conversion agent holding such Debentures at or prior to the close of business on May 30, 1990, and the requirements of the Indenture relating to conversion are met. In the event such Debentures are converted on (but not prior to) May 30, 1990, the holder will be entitled to receive the interest payable on such Debentures on such date.

The Debentures may be converted into shares of Common Stock at the Conversion Price of U.S. \$40 1/4 aggregate principal amount of Debentures for each share of Common Stock. The closing price of the Common Stock on the New York Stock Exchange on February 26, 1990 was U.S. \$29 1/4 per share.

**Paying and Conversion Agents.** The paying and conversion agents to which Bearer Debentures and Registered Debentures may be surrendered for redemption or conversion are listed below. Any questions with respect to the procedures for redemption or conversion should be directed to an appropriate agent.

## Bearer Debentures:

Citibank, N.A.  
Neue Mainzer Strasse 40/42  
D-6000 Frankfurt/Main 1  
Federal Republic of Germany

Citibank, N.A.  
Avenue de Tervuren, 249  
B-1150 Brussels  
Belgium

Citicorp Investment Bank (Switzerland)  
Bahnhofstrasse 63  
P.O. Box 244  
CH-8021 Zurich  
Switzerland

Citibank, N.A.  
Citibank House  
336 Strand  
London WC2R 1HB  
England

Citicorp Investment Bank  
(Luxembourg) S.A.  
16, Avenue Marie-Thérèse  
Luxembourg  
Grand Duchy of Luxembourg

## Registered Debentures:

Citibank, N.A.  
Corporate Trust Services  
111 Wall Street, 5th Floor  
New York, NY 10045  
United States ("Trustee")

Citicorp Investment Bank  
(Luxembourg) S.A.  
16, Avenue Marie-Thérèse  
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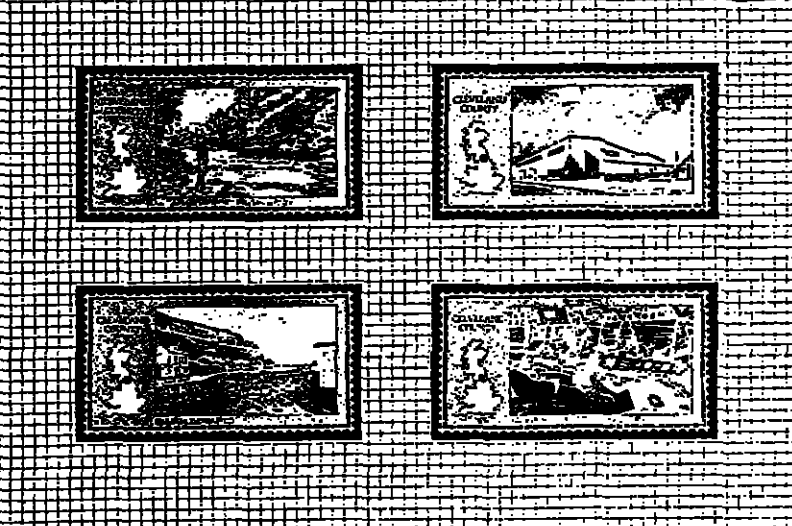
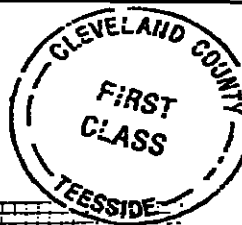
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March 7, 1990

American General Corporation

Withholding of 20% of gross redemption proceeds of any redemption payment made on Registered Debentures may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agent has the correct taxpayer identification number (social security or employer identification number) or an exemption certificate from the payee. If you surrender Registered Debentures for payment, please furnish a properly completed Form W-9 or exemption certificate or equivalent.

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The Financial Times proposes to publish this survey on:

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THE STAMFORD COMPANY, INC.

Pennant  
share of  
coal mine  
on marketBy Chris Sherwell  
in Sydney

PENNANT HOLDINGS, the Perth-based entrepreneurial group headed by Mr Brian Johnson, has put its half-share of one of Australia's export coal mines on the market as part of a restructuring.

The planned sale of 50 per cent of the South Blackwater mine in Queensland, revealed yesterday, follows last week's announcement that it is selling its controlling stake in John Holland Holdings, the construction group.

Both moves and its separate confirmation yesterday of the disposal of its significant stake in the resources and engineering group Minproc, are a result of the cash squeeze which is affecting the whole of Australia's corporate sector.

In the UK, Pennant is known to have lost money in Country and New Town Properties, a property company it became involved with in 1987 and is extricating itself from this, too. The introduction of new partners into South Blackwater will relieve it of some of the A\$75m (US\$56.57m) costs of developing a new underground mine designed to double annual production to 4m tonnes.

Rothschild Australia, which is handling the sale, said it was looking for one or two international partners "who would ideally be long-term consumers" and was expecting a price which would value the mine at around A\$175m.

Coates Brothers  
sales rise 29%By Jim Jones  
in Johannesburg

COATES BROTHERS, the South African affiliate of the Coates printing inks company of the UK, lifted sales by 29 per cent in 1989 but suffered lower margins as competition for sales to the packaging industry intensified.

Turnover rose to R122m (\$47.19m) in the past year from R94m in 1988, while the operating profit before interest and tax was lifted to R12.1m from R10.0m and the pre-tax profit increased to R11.2m from R10.0m. Earnings were 170.9 cents a share against 147.9 cents and the year's dividend is 49 cents against 42 cents.

## INTERNATIONAL COMPANIES AND FINANCE

## Computers back on mainframe

Alan Cane, Louise Kehoe and Roderick Oram on a US about-turn

Demand for powerful mainframe computers is still growing strongly in the US, according to leading computer manufacturers, challenging the conventional view that the large systems market has slowed to the point of stagnation.

International Business Machines (IBM), the world's largest computer manufacturer, and competitors selling IBM-compatible equipment, say they are seeing growth of more than 10 per cent a year for their largest systems. This contrasts sharply with industry analyses which conclude that mainframe revenue growth has slipped to 5 per cent a year or less.

Stagnation in the US mainframe market over the past five years, leading to intense price competition, has been held at least partly to blame for declining profits from all the leading computer makers.

IBM, for example, showed a decline in pre-tax profits of 26 per cent from \$9m to \$6.65m on revenues only 5 per cent up at \$62.7m. Until this year, IBM has derived the greater part of its revenues and profits from mainframes. Personal computers and workstations are becoming the group's largest revenue earner, although mainframes - where gross margins are between 40 and 60 per cent - are still the largest source of profits.

Its annual report shows that revenues from processors of all sizes, the hardware at the heart of data processing systems, rose only 6 per cent, from \$15.1bn to \$16.1bn. Unisys, the second largest mainframe manufacturer, had a poor 1989, losing \$640m on revenues of \$10.1bn through a combination of factors, while NCR showed a 6 per cent decline in net earnings to \$412m on revenues of \$5.96.

Consultants have argued that growth remaining in the market is coming chiefly from personal computers and workstations, as computer users take advantage of the economies inherent in small, powerful computers, a phenomenon known as "downsizing."

Mr Bill Rosser of the Gartner Group, a leading US-based technical consultancy, for example, estimates that IBM's 1989 mainframe sales were up by less than 5 per cent.

But while overall the US computer market is virtually flat and there is no sign of an early upturn, IBM and others are reporting strong growth in the most powerful varieties of each category of hardware - top-end mainframes and "super" minicomputers.

Mr Carl J. Conti, head of IBM's mainframe division, said that dollar growth in high-end processor sales was 15 per cent both in the US and worldwide. "That number is calculated in constant currency so it is not the number the IBM company ends up reporting because there were currency shifts," he said.

"A second correction is necessary because of accounting rules for operational leases [many customers lease rather than buy IBM mainframes]."

Take out currency and leasing adjustments and the growth rate is still about 12 per cent. It is still above the long-term average growth of between 10 and 11 per cent between 1968 and 1988.

"I get tired of hearing that sluggish mainframe growth is dragging IBM down. It simply is not true."

Mr Jack Kuehler, IBM president, agreed. "We grew in double digits in personal computers, in mainframes and the mid-range AS/400 computers," he said. He rejected the suggestion that IBM was achieving sales by deep discounting at its competitors' expense. "Some people report that IBM is making enormous discounts and that perhaps that has something to do with the profitability of their company."

"The facts are, our gross profit on mainframes was higher than the year before and right on the plan that we had set for it," he said.

IBM's claim is broadly supported by Amdahl and Hitachi



Jack Kuehler: Mainframe profit 'right on plan set for it'

Data Systems, the leading plug-compatible manufacturer. Plug-compatible manufacturers build computers which are functionally identical to IBM machines and are able to use the same software.

Hitachi Data Systems (formerly National Advanced Systems, the mainframe arm of National Semiconductor) said its own calculations put average market growth in mainframes at between 8 and 9 per cent with IBM and Amdahl running somewhere above the average.

Mr H.L. Caswell, president of Unisys, a computer systems group said recently: "Contrary to the views of a few industry commentators, Unisys is convinced that the demand for powerful mainframe systems will accelerate over the next decade. The mainframe market overall will grow at an annual compound growth rate of 15 per cent."

An explanation for the flatness of the US market is that it is becoming increasingly polarised towards top machines and workstations. Weak demand for conventional minicomputers, mid-range machines and small mainframes are offsetting strong growth in mainframes and workstations.

Demand for new processing power from large users, such as banks and airlines, for example, has been growing at up to 40 per cent a year. Increasing use of personal computers and workstations, moreover, has the effect of promoting mainframe sales as companies establish enterprise-wide networks with mainframes as network controllers and information servers.

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U.S.\$100,000,000  
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In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months interest period from 6th March 1990 the Notes will carry a rate of interest of 8 7/8% per annum. The relevant Interest Payment Date will be 6th September 1990. The Coupon Amount per US\$10,000 will be US\$437.64 payable against surrender of Coupon No. 13.

Hambros Bank Limited  
6th March 1990MIRACO INTERNATIONAL  
(NETHERLANDS) B.V.U.S.\$10,000,000 Dual Basis Bonds Due 2000  
("Series A Bonds")U.S.\$5,000,000 Dual Basis Bonds Due 2000  
("Series B Bonds")U.S.\$15,000,000 9.75 per cent, Bonds Due 2000  
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Notice is hereby given that for the six month Interest Period from, and including 6th March, 1990 to, but excluding, 6th September, 1990 the following Rates of Interest will apply:

SERIES A BONDS The Rate of Interest is 8.325% per annum. The Interest Amount payable on 6th September, 1990 will amount to US\$451.06 per US\$10,000 in principal amount.

SERIES B BONDS The Rate of Interest is 9.10% per annum. The Interest Amount payable on 6th September, 1990 will amount to US\$465.11 per US\$10,000 in principal amount.

By: The Mitsubishi Bank, Limited  
London Branch  
As Agent Bank

Dated: 7th March, 1990

## Aoki/Westin in Swissair hotels deal

By William Dullforce in Geneva

SWISSAIR announced yesterday that it was selling its interests in the 17 hotels and management company of Swissair to Japan's Aoki/Westin group for an undisclosed sum.

The agreed price offered an attractive return on Swissair Associated Companies' investment in the hotel sector, Mr Rolf Aikens, Swissair's chief executive, said. Swissair reported a turnover of SF260m (\$173m) in 1988.

Nestlé, the big Swiss foods group, announced last July that it was withdrawing from

its 49 per cent participation in Swissotel, the hotel management company it set up in 1980 in partnership with Swissair. At the time Swissair said it was looking for a new partner.

Under a letter of intent signed in Zurich between Mr Krähnenbühl and Mr Hiroshi Aoki, chairman of Aoki Corporation and Westin Hotels and Resorts, the Japanese group will acquire Swissair's interests, including the former Nestlé holdings, in 12 hotels.

They include the Drake in New York, the Lafayette in Boston, three Swiss Grand

hotels in Chicago, Atlanta and Seoul, the Bosphorus Swissotel in Istanbul, two hotels in The Netherlands and four in Switzerland. Swissair also manages five other hotels, including the Swiss Grand Hotel in Peking.

Westin, owned by the Tokyo-based Aoki group, a large international construction company, operates 67 hotels in 11 countries, mainly in North and Central America and in the Far East. Aoki operates a separate nine-hotel chain under the name Caesar Park.

Net profits  
at Magnum  
drop 36%By Terry Hall  
in Wellington

MAGNUM CORPORATION, the liquor and food group, yesterday reported a 36 per cent fall in net profits from NZ\$48.95m (US\$28.64m) to NZ\$31.32m, although directors emphasised that the two periods were not comparable.

This was because of the inclusion of non-recurring income of NZ\$26.5m in the previous half from investment of surplus cash. In June this was paid to shareholders in the form of a special dividend of NZ\$38m, or NZ\$1.95 a share.

The latest period saw pre-tax profit rise 25 per cent to NZ\$48.8m compared with NZ\$39m, while sales also rose 25 per cent to NZ\$745m.

Directors said they were confident of achieving the forecast NZ\$70m profit for the full year, in spite of depressed trading conditions. While the first half represented some 70 per cent of the full-year forecast they pointed out that Magnum's earnings were traditionally biased towards the first half because of Christmas spending.

The purchase of Wilson Neil Wines and Spirits, the New Zealand liquor chain, and expansion of liquor interests in Australia and grocery operations in the North Island, saw short-term borrowings rise from NZ\$22.5m to NZ\$74m. Net tangible asset backing was NZ\$2.34 (NZ\$2.25). An interim 5 cents-a-share dividend is proposed.

## COCKERILL SAMBRE

has acquired 55.6% of the  
combined common and preferred capital stock  
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## YMOS AG

The undersigned acted as sole  
financial advisor to Cockerill Sambre  
in this transaction.

## MORGAN STANLEY GMBH

February 1990

## YMOS AG

The controlling interest of this  
company was sold to

## Groupe Cockerill Sambre

We have initiated the transaction and  
assisted the sellers as well as YMOS AG  
in the negotiations.FRANKFURT  
CONSULTGesellschaft für Beteiligungsvermittlung  
und Fusionsberatung mbH

A member of the BHF-BANK-Group

February 1990

JOHANNESBURG CONSOLIDATED INVESTMENT  
COMPANY, LIMITED

(Incorporated in the Republic of South Africa)

Registration No. 01/00429/05

## NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

DIVIDEND NO. 128

Pursuant to the notice published on 1st February 1990 members are informed that the rate of dividend on the above dividend is to be despatched by the United Kingdom Paying Agents on 18th March, 1990 in 100 parts of 23.620559p United Kingdom currency. The gross dividend payable by the United Kingdom Paying Agents is therefore equivalent to 9.9206p per share. Holders of share warrants to bearer are requested to present their share warrants to the United Kingdom Paying Agents on or after 19th March, 1990 upon surrender of Coupon 128 at the Office of Hill Samuel &amp; Co. Ltd., 45 Beach Street, London EC2P 2LX.

Amount payable per share (U.K. Currency) P

Less: South African Non-Resident Shareholders' Tax of 12.05% 1.1954

AMOUNT PAYABLE WHERE A U.K. INLAND REVENUE DECLARATION IS LODGED WITH COUPONS 3.7252

Less: United Kingdom Income Tax @ 12.95% on the gross dividend (See Notes 1 &amp; 2 below) 1.2847

AMOUNT PAYABLE WHERE COUPONS ARE LODGED WITHOUT UNITED KINGDOM INLAND REVENUE DECLARATIONS 7.4405

Coupons must be based on forms obtainable from Hill Samuel &amp; Co. Ltd and deposited for examination on any week-day (Sundays excepted) at least seven clear days before the payment is required.

99, Rialtopago LONDON EC2M 2XE 7th March 1990

BARNATO BROTHERS LIMITED London Secretaries A.F. Smith (Mg) Secretary

NOTES:

(1) The gross amount of the dividend for use for United Kingdom Income and South African Income Tax purposes is 9.9206p per share.

(2) Under the Double Taxation Agreement between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders' Tax applicable to the dividend is allowable as a credit against the United Kingdom tax payable in respect of the dividend. The deduction of tax at the standard rate of 12.95% issued in respect of South African Non-Resident Shareholders' Tax.



## INTERNATIONAL CAPITAL MARKETS

## Costa Rica aims at fair shares for everybody

A country with a stock market having a turnover of US\$2.5bn in one year, or almost \$1,000 per head of population, could reasonably claim to have built a respectable-sized capital market.

Costa Rica claims just that. One could be excused for never having heard of it though. For Costa Rica's own Government is the principal buyer and seller on the market.

Frequently dubbed the "Switzerland of Central America", for its comparatively high standard of living and stable political system, this small country of 2.2m people has had an active stock market (bolsa) since 1977.

It began operations as a means of financing a series of government-run investment projects and has since expanded rapidly, primarily as a source of finance for the Government's burgeoning fiscal deficit. Trading of common stock is still in its infancy with only \$3m-worth of ordinary shares changing hands last year.

The bolsa's directors however hope that this year it will gradually mature into the genuine market for long-term investment capital which Costa Rica still sorely lacks.

Mr. Mario Lora, director of the bolsa, explained that many businesses and industries in Costa Rica are still family-run. Their owners are reluctant to surrender control to unknown shareholders and to open their accounts to public scrutiny. Only 70 companies are presently active on the exchange, but the number is growing steadily.

Dr Carlos Hernandez, the central bank executive director said: "The present system of tax and company share issues. For fiscal reasons companies prefer to finance themselves with debt. The banks assume all the risk."

He said debt-to-equity ratios are limited to ten-to-one by the banks to force greater equity participation by companies in their investments and expansion.

Nonetheless, the principal activity of the 70 private companies quoted on the stock exchange continues to be the issue of short-term bonds and certificates of deposit to raise working capital, rather than investment capital.

Last year 83 per cent of the market's turnover (\$2.5bn) was of securities of less than 30 days' maturity, and 80 per cent of the market turnover had maturities less than 90 days.

The Government has meanwhile been the leading market player, sucking in cash from the banks in preference to seeking other forms of finance such as raising taxes. The Finance Ministry issues high-yielding bonds and certificates while the central bank issues its own bonds to mop up market liquidity.

Other ministries and state enterprises are the principal buyers of the government securities. Government bonds, presently offering interest rates in excess of 21 per cent (the inflation rate was 10 per cent last year) set the floor to Costa Rica's capital market and create credit expensive to the private sector.

A new Government takes office in May this year. The president-elect Mr Rafael Calderon has the backing of powerful private sector interests and is expected to support the bolsa and legislative initiatives to promote common stock issues.

Legislative proposals to do this have been circulating for more than five years but according to Dr Hernandez: "They have until now remained low on the Assembly's list of priorities."

Mr Calderon's party has just won control of the legislative assembly, which in principle should smooth the way for creating the legal framework for a more efficient stock market.

## US credit ratings group expands in Australia

By Chris Sherwell in Sydney

AUSTRALIAN Ratings, the credit rating agency for borrowers in antipodean markets, is being acquired by Standard & Poor's of the US, part of the McGraw-Hill group, for an unspecified sum.

An announcement said the acquisition, to be finalised by next week, was part of S&P's plan to serve significant cross-border capital markets and emerging domestic markets. It already has a presence outside the US in London, Tokyo, Paris and Stockholm.

According to S&P, Australia is one of the world's fastest growing local capital markets and its fourth most important source of ratings business after

Canada, Japan and the UK.

Australian Ratings' executives, who until now have owned the business, said the move was a "natural evolution" but had been made with "a measure of personal reluctance".

They insisted the business would remain broadly unchanged but would draw on S&P's human and technical resources. Ratings of corporate and government entities would be maintained, but there would be minor changes to a small number of bank ratings.

Within the expanded S&P, the business will become part of the US group's international department and Dr William

Chambers, a senior vice president of S&P, will move to Melbourne to work with Australian Ratings.

S&P said Australian Ratings would continue to rate borrowers active in the Australian and New Zealand domestic markets, while it would remain focused on borrowers issuing debt in international centres.

Like its counterparts, Australian Ratings has enjoyed criticism as well as praise for bringing detailed financial information to the attention of investors. Most criticism has come from Australia's "entrepreneurial" companies, on which it has done some of its most influential work.

## Norway awards traded options concessions

By Karen Fosell in Oslo

THE Norwegian Ministry of Finance has awarded concessions for the establishment of two clearing houses for the traded options market to Det norske Veritas (DnV), the ship classification society and investment company, and Norsk Options Market (NOM), an offshoot of Sweden's Option's Market (OM).

It has taken nearly three years for Norway to establish a system for options trading and the two companies vying for the clearing function have been embroiled in a bitter battle to win an independent role in this area.

To prevent a monopoly, Norwegian authorities opted for a cross-clearing operation between DnV's new business operation within a weak. The ministry expects to complete the rules for operating routines this month.

However, in an ironic twist,

DnV has declared publicly its intention not to activate its new concession, leaving NOM with a monopoly options clearing function by default.

"We don't believe there should be competition at the clearing function level for it would create uncertainties and a lack of understanding about the risk exposure in the market", DnV said.

Ministry officials are currently in the final throes of establishing the rules for daily routines such as trading times, limits, ranking system and spreads under which options trading will operate.

Mr Dag Heller, an executive with NOM, said once the ministry has finalised these routines, NOM could commence operations within a week. The ministry expects to complete the rules for operating routines this month.

## Citicorp sets up \$80m Malaysia market fund

CITICORP has established an \$80m fund to invest in Malaysia's stock market, Reuters reports. The fund will be managed day-to-day by Dutch merchant bankers Pierson, Helderling & Pierson, although Citicorp will retain overall control.

The fund, Malaysia Capital Fund, will shortly seek listing on the London and Amsterdam stock exchanges. It was initially targeted at \$100m. Citicorp said some Japanese institutions, due to invest a total of \$12m, pulled out following the recent uncertainties on the Tokyo stock market.

Malaysia Capital will invest mainly in companies on the Kuala Lumpur Stock Exchange but some 30 per cent of the fund's assets would be targeted at unlisted securities. Estimates by bankers put foreign institutional funds in the Kuala Lumpur stock exchange in excess of \$600m.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

IS BELLAS						VEN STRANDED					
STRAIGHTS						STRAIGHTS					
Issued	Bid	Offer	Yield	Vol.	Issued	Bid	Offer	Yield	Vol.		
Algeria 5 1/2 %	750	96	96 1/2	9.41	Canada 5 1/2 %	80	99	99 1/2	8.07		
Algeria 6 1/2 %	600	100	100 1/2	9.24	Canada 5 1/2 %	80	95 1/2	96 1/2	6.98		
Austria 9 1/2 %	140	101	101 1/2	9.41	C. Local France 64, 94	300	96	96 1/2	6.81		
B.F.C.E. 8 1/2 %	175	96 1/2	97	9.24	France 6 1/2 %	300	95 1/2	96 1/2	6.99		
B.F.C.E. 9 1/2 %	150	99 1/2	100 1/2	9.24	E.E.C. 8 1/2 %	30	94 1/2	95 1/2	6.97		
B.F.C.E. 10 1/2 %	250	99 1/2	100	9.24	Norway 2 1/2 %	50	92 1/2	93 1/2	6.99		
Bril. Tel. Fin. 94, 96	1000	99 1/2	100	9.24	Portugal 6 1/2 %	30	93 1/2	94 1/2	6.97		
Canada 9 1/2 %	250	99 1/2	100	9.24	Spain 6 1/2 %	10	87 1/2	88 1/2	6.94		
Canada 10 1/2 %	250	99 1/2	100	9.24	World Bank 5 1/2 %	20	102 1/2	103 1/2	7.15		
C.C.F.C. 8 1/2 %	250	99 1/2	100	9.24							
C.C.F.C. 9 1/2 %	250	99 1/2	100	9.24							
C.C.F.C. 10 1/2 %	250	99 1/2	100	9.24							
Credit National 7 1/2 %	100	96 1/2	97	9.24							



## INTERNATIONAL CAPITAL MARKETS

## SEC to advise on eastern European stock markets

By Janet Bush in New York

THE Securities and Exchange Commission, which regulates US securities markets, is setting up a special committee to advise on how it can help the development of securities markets in the Soviet Union and eastern Europe.

Mr Richard Breeden, chairman of the SEC, said yesterday in announcing the new committee: "There is no more fitting manner for the US, which has been the world leader in the development of competitive and efficient securities markets, to aid the process of economic development in eastern Europe and the Soviet Union than by assisting in the creation of free capital markets in these countries."

Members of the committee, expected to hold its first meeting next month, will include representatives from stock exchanges and executives from other financial firms.

Mr Breeden said yesterday that President Bush was keen to involve regulators and the private sector in an effort to provide training, advice and technical assistance.

He said: "My impression from the meeting with the Soviet Union was this is not an abstract question for them. They are absolutely serious about developing private capital markets as an essential part of their wish to transform the economy."

The SEC received a delegation last month from the Soviet Union, which was reviewing the US banking and securities markets and there had been similar meetings with groups from Hungary and Poland.

Mr Melamed's decision to step down from his two posts at the Chicago Mercantile Exchange has shocked the US futures industry over which he has presided as the high priest of financial futures for more than two decades.

The ebullient Mr Melamed has led the CME from its roots as a timid agricultural exchange into the innovative leader of an aggressive industry, where billions of dollars-worth of contracts change hands daily.

Mr Melamed's surprise announcement comes after a year in which CME trading volume rose by more than a third, but which also saw the exchange become embroiled in a massive fraud inquiry by the FBI and an often acrimonious battle to renew the authority of

the industry regulator, the Commodity Futures Trading Commission.

His departure from the CME leaves a power vacuum at the top. While Mr Melamed held the relatively obscure posts of special counsel to the board and chairman of the executive committee, he has been the driving force behind the exchange for 23 years.

He admitted yesterday that it will be hard to reproduce his combination of trading knowledge and experience.

The force of Mr Melamed's energetic personality, coupled with his passionate commitment to the futures business, has made him a prominent figure in the industry's long-running public relations campaign.

He fought to defend futures after they received part of the blame for the 1987 stock market crash.

Mr Melamed says he has delayed his departure by three years to fight for futures in the controversy that has rocked the industry since the stock market crash. "I simply need to recapture my life," he said yesterday.

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## Italy \$1.5bn deal sinks to a discount

By Norma Cohen

THE Republic of Italy yesterday issued its \$1.5bn seven-year Eurobond, only to watch it almost immediately sink to a discount equal to its full fees. The issue has once again opened the debate about the merits of the fixed-price-reoffer mechanism and exactly

## INTERNATIONAL BONDS

what that method of syndication is expected to accomplish. Joint lead managers Salomon Brothers and Morgan Stanley fixed the coupon on the bonds at 9 1/2 per cent and priced them at 99.51, which yields 9 1/2 per cent over comparable US Treasuries.

The spread is one-half point above the 50 to 57 basis point price which had been announced on Monday.

Co-lead managers on the deal, who received allocations of \$450m each, were not asked their views on an appropriate spread for the securities. Salomon said that to do so would have alerted competitors

to the fact that it was about to receive a mandate. However, co-leads said that clients had been approached by other firms which knew of Italy's intentions and they had expressed interest in buying bonds with a spread of 80 to 100 basis points.

At the heart of the matter, dealers said, is that first-price make sales at a discount are only effective when the pricing is realistic. The system, which does not allow for bonds to be

sold outside issue price until the syndicate is sold out, is not effective when non-syndicate members are willing to bid for bonds at a discount. And no amount of tinkering with the syndication system will compensate for poor pricing.

While the co-leads have not actually lost money on the deal, there was widespread irritation at the fact that no profit will be made. The attraction of the fixed price mechanism is that it limits opportunity for market manipulation and that fees to underwriters are larger.

Co-leads receiving having sold \$300m to \$250m of their allotments, leaving them with about half their allocations yet to sell.

There was also irritation at what was seen as a tacit admission by Italy that the pricing was tight in the form of an extra half-basis point of yield. Dealers said the increase was too small to make the deal attractive, but large enough to underscore how the bonds had been mispriced in the first place.

Salomon, however, defended the richer pricing, pointing out that it increased Italy's borrowing costs by about \$500,000 and said it reflected the borrower's concession to tough trading conditions in the market.

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## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Italy (€)	1,500	9 1/2	99.51	1997	30/102 bp	Salomon Brothers
Italy (€)	200	9 1/2	101 1/2	1994	2 1/2 %	Morgan Int.
Nichimen Europe (€)	30	9 1/2	101 1/2	1993	1 1/2 %	LTCB Int.
SWISS FRANKS						
Calsonic (€)	100	7 1/2	101 1/2	1998	1 %	SBC
Yamaha Computer (€)	70	7 1/2	100	1994	1 1/2 %	Yamaha Bank (Swiss)
Yamaha Electric Works (€)	70	7 1/2	100	1994	1 1/2 %	Edelweiss Bank (Swiss)
AUSTRALIAN DOLLARS						
State Bk of South Australia (€)	50	10	101.55	1992	1 1/4 %	Hambros Bank
YEN						
Interfinance Cr. Natl. (€)	100m	7 1/2	101 1/2	1996	1 1/4 %	HSJ Int.
Okobank (€)	30m	9	101 1/2	1992	1 1/4 %	New Japan Secs.
BECS						
Bge Int. & Luxembourg (€)	20	11 1/2	101 1/2	1992	1 1/2 %	Benque Int. & L'bourg
AUSTRIAN SCHILLINGS						
Austrian (€)	5m	10	100.05	1993/2002	20bp	Glozenzente-Vienna

Private placement with equity warrants. SCORPION, floating rate notes. Final terms. a) Call after five years at 101. b) Yield to put 5.982%. c) Non-callable. d) Issue increased from \$240m. International tranche increased to \$240m from \$200m. Coupon pays 1/2 under 3-month Vitor. Call at par from March 1993 and on coupon dates thereafter. e) Nickel stock index linked redemption.

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## Melamed leaves power vacuum

By Deborah Hargreaves

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The ebullient Mr Melamed has led the CME from its roots as a timid agricultural exchange into the innovative leader of an aggressive industry, where billions of dollars-worth of contracts change hands daily.

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## Treasuries move ahead as dollar improves

By Janet Bush in New York and Andrew Freeman in London

THE continuing strength of the dollar underpinned US Treasury bonds which registered marginal gains in quiet trading at yesterday's midsession.

Short-dated maturities were quoted unchanged to a point higher while the Treasury's benchmark long bond was up 1/4

point to yield 8.64 per cent. The US Federal Reserve was reported to have been selling dollars against the Japanese yen following intervention by the Bank of Japan overnight.

The dollar, however, remained well bid and was quoted at the New York midsession near its daily high at \$149.80 and DM170.10.

The underlying firmness of the Treasury market was partly because the Bank of Japan did not raise its discount rate overnight. There has been speculation of higher Japanese interest rates for weeks and

low of 99% before recovering slightly to trade at 99 1/2 to yield 11.78 per cent.

The underlying tone remained nervous, with analysts suggesting that investors tempted to guess the turning point in UK interest rates by buying gilts would wait at least until the Budget on March 20. The confidence of an important by-election and trade figures on March 22 add to the general uncertainty.

THE timetable for monetary and political unification dominated the German government bond market, as prices remained generally steady during an average session.

After opening around 1/4 point lower in line with the overnight performance in the US, prices rallied with the futures market towards their previous levels. The 7% per cent bond maturing 2002 was fixed in the morning at 92.17 to yield 8.97 per cent, down 3 points from Monday's fixing.

On the futures market a technical squeeze drove the spread between the March and June contracts to a wide level of around 80 pennings as investors looked to roll over their positions, but lacklustre trading reflected a lack of direction.

Later in the day, bond prices were moved down again to close around 20 pennings below Monday's levels. The Bundesbank announced a variable-rate 35-day repurchase agreement and said it would be draining DM18.4bn from the market. However, no shortfall was expected.

The Dutch bond market traded broadly in line with Germany ahead of the debut counter auction yesterday evening, but then drifted, with prices going up around 50 cents by the close. There was some concern that bidding for the new 9 per cent state bonds was less active than expected while many banks were putting in bids at low prices in the hope of picking up cheap paper.

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## UK COMPANY NEWS

## Enlarged Thos Robinson advances 39% to £25m

By Jane Fuller

THOMAS ROBINSON, the acquisitive engineering group which now comprises more than 60 subsidiaries, increased pre-tax profit by 39 per cent to just over £25m in 1989.

The advance came on sales up 47 per cent to £307.75m. While operating profit showed the same percentage growth, a £2.5m increase in interest payments to £5.25m shaved pre-tax profit.

In a year which saw a £38m one-for-three rights issue and a three-for-one scrip issue, fully diluted earnings per share rose by 20.5 per cent to 14.1p. With the 1989 acquisitions, Mr Graham Rudd, chairman, said the subsidiaries' growth rate was 14 per cent.

The group's highest division in 1989 was process engineering, which includes the manufacture of machines that will, for example, mill animal feed or bake biscuits.

With the Simon milling machine companies making their first full-year contribution, sales rose to £78.7m (£48.9m) and operating profit to £5.5m (£4.2m).

The fastest growing division was electrical contracting, which more than doubled both turnover and profit to £45.9m and £7.3m (£3.1m) respectively. Mr Rudd declared it was heading for sales of between £70m and £80m this year.

This division makes various fixings, such as screws and chips, out of plastic and metal. The two biggest subsidiaries are Unifix, bought in 1988, and European Industrial Services (formerly Nettlefold), purchased last year.

One of the company's boasts is that it is the world's largest source of woodworking equipment. Last year's 14 per cent divisional sales growth, to £55.8m, and 4 per cent profit growth, to £5.4m, was fed by a 50 per cent increase in exports. This helped to offset a slow-down in UK demand.

Mr Rudd warned that this division would show the slowest level of growth this year because the expected replacing UK custom tended to be at lower margins. The house side was vulnerable to the downturn in house building and furniture making.

The one division to show a cut in profit was contracting, down from £3.4m to £2.8m on sales up to £56.5m (£41.6m). This reflected pressure on the UK electrical contracting business in which the group had also been assimilating acquisitions.

Of the rights issue proceeds, £17m was spent on acquisitions and £10m on capital investment, leaving £11m to draw on for further buys. With borrowings at £25m - 35 per cent

gearing - Mr Rudd said debt might be increased if "the right opportunity" came along. The final dividend of 2.5p makes a total of 4p (3p).

## COMMENT

There is no shortage of old-fashioned entrepreneurial spirit at Robinson. Phrases that trip off Mr Rudd's tongue include: "We buy up competitors and then rationalise the product range," or "Simons used to have a tremendous order book, but at low margins - that's nearly out of the system."

While the new video - with its catchphrase *The Look of Leadership* - seems a bit brash, the company cannot be faulted for its efforts to anticipate traditional activities, especially at a time of labour-cost pressure, and to cut overheads. But will it outstep itself on the plus side, 1990 may throw up enough hazards to keep it said - and it may not be averse to the odd disposal to raise funds. But if it goes for a big one, gearing may well look less comfortable. With the share price closing up 3p at 92p, a 1990 profit forecast of around £34m (following further rationalisation benefits) gives a cheap-looking prospective p/e of less than 6.5.

## Northern bias behind Raine's 10% rise to £11.25m

By Andrew Taylor, Construction Correspondent

THE BENEFITS of building houses in the north of England, rather than in the depressed south, was underlined for the second day in succession when Raine Industries yesterday announced that pre-tax profits had risen by 10 per cent to £11.25m in the six months to the end of December.

On Monday Persimmon, another housebuilder with a strong northern base, announced a similar percentage increase to £32.55m for the whole of 1989.

Housebuilding was expected to account for about 55 per cent of Raine's profits this year, according to Mr Peter

Parkin, chief executive.

About 90 per cent of the house sales were in the Midlands, north of England and Scotland, where the market had remained much stronger than in the south.

Mr Parkin said the company sold roughly as many houses in the first six months as it did in the corresponding period last year, despite a rocky period in October and November. The average selling price was about 8 per cent higher.

House sales for the year would not be materially different from the 1,500 sold in the 12 months to the end of June 1989, he added.

Hall & Tawse, the contracting business, had a record order book worth more than £200m and was continuing to pick up a steady stream of work in areas outside of central London, where the commercial property market had weakened considerably.

Raine's interior contracting business, expanded by the £28.2m acquisition last March of Plumb Holdings, offset a decline in shop fitting contracts by increased orders for particularly hotel and leisure work.

The half year profit compared with £6.53m and came from turnover ahead 19 per cent to £179.49m (£139.31m).

Earnings rose from 5.9p (5.5p) and the interim dividend goes up to 3p (1.5p).

## COMMENT

Raine must be a little weary of comparisons being made between it and Persimmon. The fact is that both companies have benefited from resilience of the housing market in the north of the country, particularly north of the River Trent. It will be interesting to see how larger national builders like Wimpey and Beazer have fared when they announce their results next week. For its part Raine is fairly confident that by the end of June it will have matched

the previous years sales volume while average prices may rise to about £85,000, compared with £78,000 at the end of last June. Housing profits, therefore, should be higher. The contracting business, which has a very solid order book, is capable of producing about £8m compared with under £7m last time. Interiors should make some £4m with the first full year from Plumb likely to be unexciting. A full year profit of £25m, producing earnings of 15p, puts the group on a prospective p/e of 6.4 which looks a little cheap given that its profits, unlike some housebuilders, may increase this year.

## Sullivan's assault on Bristol Post referred to MMC

By John Thornhill

MR NICHOLAS RIDLEY, the Secretary of State for Trade and Industry, has referred a proposal by Mr David Sullivan to buy a controlling interest in the Bristol Evening Post to the Monopolies and Mergers Commission.

Mr Sullivan, who is best known as the publisher of the Sunday Sport - the sensationalist tabloid that brought the world such headlines as "Second World War Bomber Found on Moon" - bought a 7.4 per cent shareholding in the Bristol Evening Post in January.

He said at the time that he intended to increase his holding as he believed that the Post's assets were undervalued.

The Post owns a string of regional newspapers as well as convenience stores and an investment property division.

Mr Sullivan had no comment to make yesterday on the referral and it is not known how far he intends to increase his stake. But under the Fair Trading Act of 1973, Mr Ridley is obliged to consider any proposal to buy

more than 25 per cent of the Post.

The Act states that the Secretary of State must first clear any proposal that would give a prospective newspaper proprietor control of publications with a paid-for circulation of over 500,000 a day. In such circumstances, it is normal to send details of the proposed transfer to the MMC for its consideration.

Three journalists have been appointed to consider the proposal. They are Sir Alastair Burnet, the television news

presenter, Mr Robert Kernohan, editor of Life and Work, and Mr Mark Kersen, managing director of the Wolverhampton Express and Star.

The commission will have to consider whether any transfer of control would be against the public interest. Among other issues, it will have to consider "the need for accurate presentation of news and free expression of opinion."

The commission is expected to make its report within two months.



David Sullivan: Intending to increase his stake

## Global spread helps Templeton to \$63.8m

By Vanessa Houlder

TEMPLETON, GALBRAITH & Hansberger, the Bahamas-based fund management group, yesterday announced a 31 per cent increase in pre-tax profits to \$63.8m (\$38.6m) from \$48.6m. Assets under management increased by 26 per cent to \$17.5bn.

Turnover increased by 44 per cent to \$156.6m after a 29 per cent increase in asset-based income and a 58 per cent increase in commission income which was viewed by the group as the first sign of positive sentiment by the investing public since the 1987 crash.

Distribution costs increased by 69 per cent with the largest component being commission expenses. Administrative expenses increased by 30 per cent after a \$3m investment in new management systems.

Templeton said it intended to strengthen the global infrastructure and expand its services in new markets around the world.

In November it completed a \$180m launch of the Luxembourg-based Templeton Worldwide Investment Trust. It moved further into the Far East market after raising an additional \$450m in Japan through the launch of the Templeton Emerging Growth Stock Portfolio and the Templeton Asia Fund. It also completed its listing on the Singapore stock exchange.

In West Germany investors bought \$90m of the Templeton Growth Fund. It plans to expand its Continental European product range this year with the Templeton Global Fund, a smaller companies fund, and the Templeton

Income Fund being registered for sale in West Germany.

In Canada it expanded its product range with the introduction of the Templeton Heritage Fund, a global growth fund, the Templeton Heritage Retirement Fund and the Developing Growth Stock Fund. In the US three new mutual funds were introduced. Earnings per share rose from 26.7 cents to 34.5 cents. A final dividend of 9 cents makes a total of 13 cents for the year.

## COMMENT

The success of Templeton's globe-trotting, number-crunching school of investment management under the impressive increase in its funds under management, but the glory has not reflected on its own share price. On a prospective p/e of 8.5, it is well below the sector's average even though it far outstrips the average growth. Put another way, the share price, up 7p to 210p, is lower than when it joined the market four years ago even though its funds under management have increased two-and-a-half times. In addition to the general unpopularity of the financial services sector, investors are deterred by the dollar risk, its tax-haven domicile, its restricted voting structure and the limited marketability of the shares. Nonetheless, the company's growth - and pre-tax profits of \$77m are on the cards this year - offers a good reason to hold the shares. But in keeping with the long-term approach favoured by Templeton, expectations of a speedy re-rating should be muted.

## Ferranti expects further £100m from asset sales

By Hugo Dixon

FERRANTI International expects to receive over £100m from completing further asset sales by the end of this month, Mr Eugene Anderson, the electronics group's new chairman, said yesterday.

The money, which is needed to plug a hole in the company's balance sheet after the discovery of an alleged £215m fraud, will come in when Ferranti completes the sale of its Italian businesses to the UK's General Electric company and Italy's Finmeccanica, and when it finishes the sale of half its sonar business to Thomson-CSF, of France. Ferranti last week

received £270m from GEC for its radar business.

Mr Anderson's comments were made following the company's egm, which approved the issue to shareholders of one special bonus share for every 10 shares held. The special shares will receive whatever damages Ferranti recoups as a result of litigation it has started in connection with the alleged fraud.

Yesterday's meeting also called off a £197m rights issue which Ferranti had originally planned in case it had been unable to raise sufficient cash from asset sales.

## Saltire Insurance bid gets only 8.2% acceptances

By James Buxton, Scottish Correspondent

THE BID by East of Scotland Industrial Investments to take over Saltire Insurance Investments, a Scottish investment trust specialising in insurance shares, has failed.

The offer, which valued Saltire at £11.8m, obtained acceptances for only 8.2 per cent of the ordinary shares and 10 per cent of the preference shares.

ESII, an unquoted investment company, launched the bid in January with the aim of absorbing Saltire and then relaunching the new vehicle as an investment trust. Its offer of 78.75p per share placed a premium to formula asset value of 5 per cent on Saltire and included a 93 per cent cash option.

The bulk of Saltire's shares are held by institutions and Mr Gordon Simpson, chairman of ESII, said two of them in particular had refused to accept. They were British Empire Investment Trust and Lombard Odier, an investment company, which together account for 51 per cent of the shares.

Mr Simpson said that the recent fall in insurance shares had contributed to their decision - "they are clearly hoping for some recovery," he said. ESII said it had not acquired, or agreed to acquire, any shares in Saltire during the offer period, nor did it own any before the offer was launched. The offer has lapsed.

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## INTERIM FINANCIAL HIGHLIGHTS

Half Year to 31st December 1989 (Unaudited)

	88	89
OPERATING PROFIT	£24.5m	£29.2m +19%
PROFIT AFTER TAX		
ATTRIBUTABLE TO HAYS SHAREHOLDERS	£15.2m*	£17.6m* +16%
NET DIVIDEND PER SHARE	1.0p†	1.15p +15%

\* Pro forma based on the assumption that the capital structure following the flotation has existed since 1st July 1988.  
† Indicative rate of dividend announced at flotation and based on the assumption that the capital structure following the flotation has existed since 1st July 1988.

If you would be interested in a copy of our 1990 Interim Report please write to David Beckley, Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5HL. Or telephone 0483 302203. This advertisement has been approved by Touche Ross & Co. who is authorized to carry on investment business by The Institute of Chartered Accountants in England and Wales.

# Hays

THE BUSINESS SERVICES GROUP

## On Course.



## UK COMPANY NEWS

Acquisition pending in commercial division  
Hays meets City forecasts

By Clare Pearson

HAYS, the business services group which joined the main market at a value of £39m last October, expects to announce soon an acquisition to build up the commercial, or office support, division of the business.

"I should be disappointed if we didn't announce an acquisition within the next couple of months," said Mr Ronnie Frost, chairman, yesterday.

But he emphasised that he was thinking only of a modest, stand-alone purchase to bring the commercial division, which currently accounts for less than 20 per cent of operating profits, into line with the other two divisions, distribution and personnel.

Hays unveiled pre-tax profits broadly in line with market expectations at £27.3m, up from £24.1m in the half-year to end-December.

They are stated as if the capital structure following the flotation had been in place since July 1988.

The advance was scored on turnover of £343m (£289.2m). Earnings per share moved up to 4.7p, compared with 4.1p. A net dividend of 1.15p, against a nominal 1p, is declared.

On the impact of deteriorat-

ing UK economic conditions on Hays' activities, Mr Frost said he believed its broad base of service-orientated businesses would enable it to perform "creditably in these more difficult times".

Depressed prices for small companies were also making acquisition opportunities more interesting.

By activity, the distribution division lifted operating profits to £18.5m (£11.2m). A number of new contracts were won, including home delivery of furniture for Marks & Spencer's customers.

Personnel lifted operating profits to £10.3m (£8.8m), but Hays warned it was experiencing pressure on margins as customers were taking on fewer permanent staff. Accountancy Personnel was less affected than Montrose, the construction and building industry staff specialist.

The commercial division made £5.4m (£4.5m). Britdoc, the business mail service, was experiencing slower growth ascribed to less conveyancing work being carried on by solicitors. Data Express, the overnight parcels business, was also suffering from difficult market conditions. A three-

year contract to store data for Shell was renewed after being put out to contract.

## COMMENT

With BET having recently made the big acquisition of Hestair, and Godfrey Davis having only last week abandoned plans virtually to double its size with the purchase of Sketchley, Hays' attractions as a safe, steady-looking member of the services sector are now more than ever in evidence. These figures show it delivering all that was expected of it at flotation. Mr Frost's claims at that time that Hays had defensive attractions in times of economic downturn certainly do not now look fanciful given, for instance, the distribution contracts that have emerged in the last six months. The company floated, with highly unfortunate timing, in the midst of the mini-crash last October. Investors who participated in its exceedingly under-subscribed sale have since seen the shares, floated at 105p, a good 15p higher than yesterday's close of 108p. On a prospective p/e - assuming Hays makes about £58m pre-tax profits this year - of just under 11 they look a safe hold.

## Greggs improves to £6.89m in spite of hot weather

By Clay Harris, Consumer Industries Editor

GREGGS, the Newcastle-based retail baker, increased pre-tax profits by 11 per cent to £6.89m in 1989, in spite of the depressing effect of the hot summer on the British appetite for cream cakes and savoury pies.

Midsummer conditions were so uncomfortable that Greggs yesterday thanked employees who might not have been able to stand the heat, but stayed in bakeries and shops anyway. Staff share 10 per cent of the company's profits.

Cream cakes are still on Greggs' mind for a different reason. Mr Mike Darrington, managing director, estimated that Greggs would have to spend from £500,000 to £3m over 18 months if proposed food safety regulations reducing the storage temperatures of cream-filled products were implemented.

Greggs argues that proposals for storage at 5 to 5 degrees centigrade would ruin the taste of cream products and are unnecessary in its case since all cakes not sold at the end of the day are discarded. If new regulations came into force, Greggs would have to replace or modify refrigeration equipment in all of its shops and change its distribution system.

Pre-tax profits in the latest 52 weeks, up from £6.21m in a 52-week 1988, included £710,000 in interest income and £172,000 in property profits. Turnover rose by 8.3 per cent to £76.7m

(£70.8m). Earnings per share of 39.8p were 11 per cent above the previous year's reported 35.9p, which included an exceptional credit. A final dividend of 8p will raise the total to 12p (10.125p).

Greggs plans to invest more than £25m this year, up from £8.95m in 1988, financing the entire programme from cash flow. It does not intend to deliver another major bakery until 1991. The last acquisition, in north London, halved its losses in 1989 and is expected to break even this year.

The group expects to add up to 40 new shops to raise the total to nearly 450. It has paid £310,000 for 10 shops in Birmingham, and opened six others. Mr Malcolm Simpson, finance director, said net cash was likely to decline to £4m (£6.48m) by end-1990 because two years' tax bills would fall due.

## COMMENT

Greggs always talks about the weather because its results are otherwise so boringly good. Gales have not helped so far this year: customers do not buy double their purchases of cream buns tomorrow if high winds keep them inside today. In any case, improvement is likely to be more dramatic in the second half than in the first. Assuming pre-tax profits of £7.5m, the prospective p/e is 10.

## Smurfit expands in Italy

By Maggie Urry

JEFFERSON SMURFIT, the Dublin-based international paper and packaging group, has acquired Euronida, an Italian corrugated box and sheet maker.

Euronida's operating assets are £55.5m (£5.22m) and turnover in 1989 amounted to £121m.

Cost of the acquisition was not disclosed.

The purchase will add 22,000 tonnes a year to Smurfit's Italian corrugated production, taking it to 130,000 annually, and giving it a 6 per cent share of the market and yearly turnover of £80m.

The move is part of Smurfit's strategy to build in Italy, where it first bought a business in 1986, and in the rest of Europe.

## Pacer Systems back in the black

Pacer Systems, the US electronics group based on the US3A, returned to profitability in 1989 with net tax earnings from continuing operations of \$708,000 (\$430,000).

In 1988 there was a profit of \$659,000, but that was offset by a net loss from discontinued operations of \$138m.

Mr Jack Rennie, chairman, said the company again proved

its ability to succeed in the market place by winning all the major competitive contracts for which it bid over the past year.

Revenue shaded from \$26m to \$25.1m; net earnings were 14 cents per share (14 cents loss). There is a second half-yearly dividend of 3 cents making a total of 6 cents, an increase of 9 per cent over 1988.

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange and is published on 7 March 1990.

Listing Particulars relating to The Malaysia Select Fund Limited (the "Fund") have been delivered to the Registrar of Companies in England and Wales. Application has been made to the Council of The Stock Exchange for the Participating Shares and the Warrants (and for the Participating Shares to be allotted pursuant to any exercise of the subscription rights attaching to the Warrants) of the Fund to be issued pursuant to the placing described below to be admitted to the Official List. It is expected that listing for the Participating Shares and Warrants will become effective on 9 March 1990 and that dealings will commence in each, separately, on 12 March 1990.

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\*\* A Division of RBC Dominion Securities International Limited 7 March 1990

## Blagden ahead to £11.5m but sounds caution on current year

By Clare Pearson

BLAGDEN Industries, the packaging, chemicals and industrial equipment group, achieved an 11 per cent rise from £10.36m to £11.46m in pre-tax profits for the year to end-December. Turnover was £193.67m, against £161.52m.

However, earnings per share declined from 15p to 17.9p. This was attributed to the time lag between capital investment and revenue generated from it, together with deteriorating economic conditions in the UK.

Additionally, there were more shares in issue during the period, owing to a rights issue in August 1988.

Mr John Gillum, who is to step down as chairman at the annual meeting in April, to make way for Mr Tec Wilkinson, currently chief executive, described the fall in earnings as "disappointing".

He also sounded a cautious note on the outlook for the current year. "Any slackness in demand for the products of our drum customers in the chemical and oil industries is bound to affect us", he said.

Nevertheless, better demand

in Continental Europe and a first time contribution from a new resin plant in Scotland were cited as reasons to hope for a resumption in earnings growth in 1990.

The final dividend is lifted to 4.9p, making 9.1p (8.4p). The commissioning of the new 28m formaldehyde resin plant at Cove, Scotland, which is to be used by a neighbouring factory to manufacture fibreboard and chipboard, was also announced by Blagden yesterday.

Net gearing stood at 33 per cent at the year-end, against virtually nil at the beginning of the year, reflecting expenditure particularly on the new plant and the acquisition of five small businesses to enhance Blagden's packaging interests.

These were made at an aggregate cost of \$4.4m and should contribute annualised turnover of \$27m, of which \$23m was included in these figures.

## COMMENT

One can understand why Mr

Gillum should be cautious. But he could probably have afforded to be slightly less downbeat than he was, since Blagden's case is no worse than that of many other companies - better, in so far as some 75 per cent of its packaging operating profits are earned overseas. Best known for its steel drums and burdened with a dreary-sounding name, the company is hardly glamorous; but there are some people who are persuaded the actuality of Blagden is a good deal better than its image. Its record is strong and it has two good things going for it at the moment: first, the environmentally-friendly qualities of the reconditionable steel drum, and, secondly, the big scope for import substitution in the UK chipboard market, at which the new Scottish plant is addressed. Assuming it makes \$18m pre-tax this year, the prospective p/e is just under 9 - perfectly reasonable, especially as the shares yield appreciably more than the market as a whole.

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Seacon Holdings plc owns and operates cargo handling terminals in the Port of London and a fleet of specialised cargo vessels. In addition, it has interests in shipbroking, road haulage, storage, distribution and hotels.

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Guidehouse Securities Limited, Durrant House, 8-13 Chiswell Street, London EC1Y 4UP and during normal business hours on 7th and 8th March, 1990 (for collection only) from the Company Announcements Office, The Stock Exchange, 46 Finsbury Square, London EC2A 1DD.

7th March, 1990

## WARTSILA

Oy Wartsila Ab's shareholders are notified that an Extraordinary General Meeting will be held at 9.00 a.m. on Wednesday, 21 March 1990, in Helsinki, at Hotel Strand Inter-Continental's Ballroom; address: John Steinberg Strand 4.

The Extraordinary General Meeting will consider the Board of Directors' proposal for the merger of Oy Wartsila Ab with Lohja Corporation in accordance with the Merger Agreement.

Under the terms of the proposal the shareholders of Oy Wartsila Ab will be offered merger consideration as follows:

- For each two (2) Wartsila Series I restricted shares, two (2) Lohja Series A restricted shares, one (1) Lohja Series B non-restricted share and 460 FIM.
- For each two (2) Wartsila Series I non-restricted shares, two (2) Lohja Series A non-restricted shares, one (1) Lohja Series B non-restricted share and 460 FIM.
- For each two (2) Wartsila Series II restricted shares, two (2) Lohja Series B restricted shares, one (1) Lohja Series B non-restricted share and 220 FIM.
- For each two (2) Wartsila Series II non-restricted shares, three (3) Lohja Series B non-restricted shares and 640 FIM.

Merger consideration will not be given to Lohja Corporation for the shares in Oy Wartsila Ab held by Lohja Corporation at the time of the issue of such consideration.

In the event of a shareholder opposing the merger and claiming redemption of his shares pursuant to the Finnish Companies Act (Section 14, 35), the appropriate action under the Finnish Companies Act shall be taken.

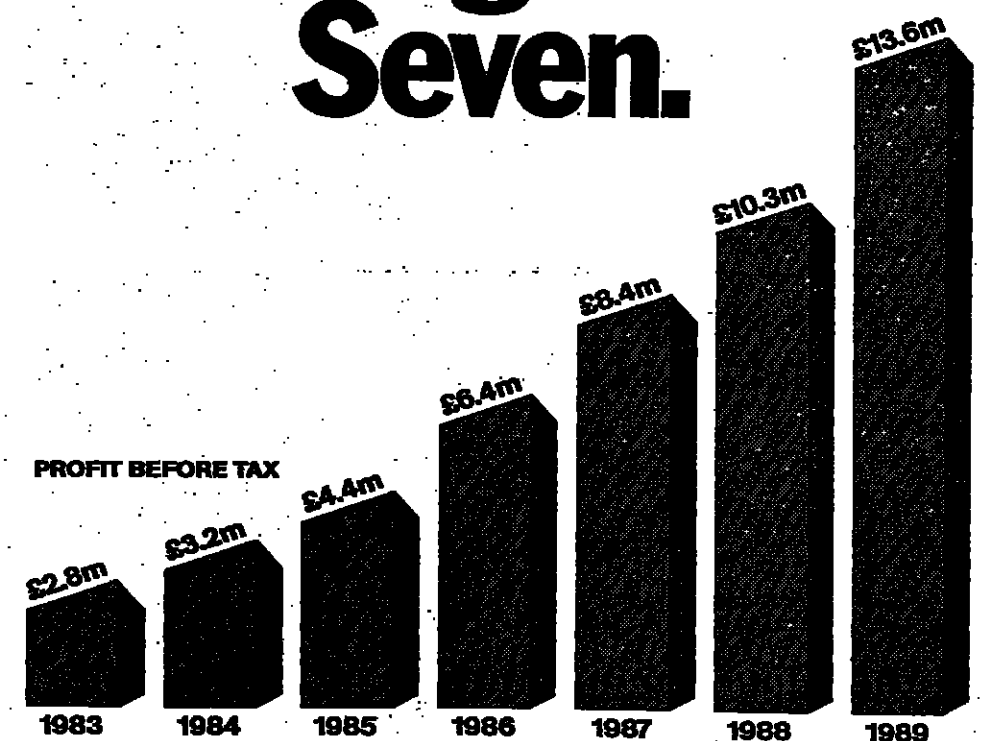
The proposed Merger Agreement and other merger documents required under the Finnish Companies Act (Section 14, 15) are available for inspection as of 13 March 1990 at Oy Wartsila Ab, Corporate Management, John Steinberg Strand 2, Helsinki. The relevant Information Memorandum will be available as of the same date at the same address. It will also be available at Union Bank of Finland Ltd, London Branch address: 46 Cannon Street, London EC4N 6J. At request, copies of the aforesaid documents will be sent to shareholders by mail.

Shareholders who wish to participate in the Extraordinary General Meeting must register no later than Friday, 16 March 1990 at 4.00 p.m., either in person at Oy Wartsila Ab, Corporate Management, Helsinki, or in writing to Oy Wartsila Ab, P.O. Box 230, SF-00101 Helsinki 10, Finland, or by telephone Helsinki 7095 338. In order to be entitled to use the shareholder's right to vote at the General Meeting by proxy, a power of attorney shall be delivered to the Company before the end of the aforesaid registration period.

Helsinki, 28 February 1990

Oy Wartsila Ab  
Board of Directors

## The Magnificent Seven.



For the seventh successive year, we have achieved our objective of consistent growth in profits, earnings per share and dividend. The acquisition and successful integration of US based Radionics makes us a major supplier to the Security market.

Over 40% of our profits were generated outside the UK. Thanks to our geographic and product spread we are well placed to withstand any downturn in the UK economy.

Given our strong market share in all three sectors, our clearly defined objectives and our highly qualified management team, we are confident our growth will continue.

Turnover up 30% at £150.6 million.

Pre-tax profit up 32% at £13.6 million.

Earnings per share up 25% at 21.31 pence.

Copies of the 1989 Annual Report & Accounts will be available from the Secretary on 30 March. Expamet International PLC, Clifton House, 83-89 Uxbridge Road, Ealing W5 5TA.

The contents of this statement, for which the Directors of Expamet International PLC are solely responsible, have been approved for the purposes of the Financial Services Act 1986 by Price Waterhouse as authorised persons.

## EXPAMET INTERNATIONAL PLC



## UK COMPANY NEWS

## Wates City shows 13% increase in asset value

By Paul Cheeseright, Property Correspondent

WATES CITY of London Properties, the only British property group to hold all its assets in the City, last year produced a 13 per cent increase in its net asset value. This came against the background of deepening uncertainty about the immediate future of the City office market.

Net assets per share were 36p, compared with 31.8p at the end of 1988. This outcome was at the higher end of City predictions but did not prevent a 3p fall in the share price to 172p, as Wates went down with the rest of the property sector.

Pre-tax profits for 1989 were £10.22m, against £9.22m in total, or £10.02m once a single property sale was stripped out. Earnings per share were 7.16p (16.61p).

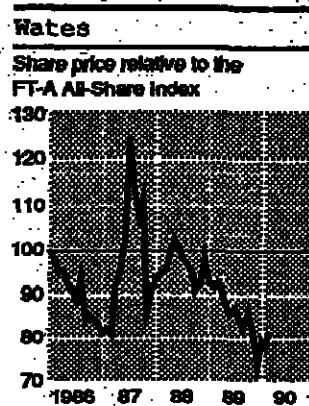
The final dividend is 2.62p, bringing the total to 3.59p (8.03p).

Wates is the most specialist of the UK property development and investment companies and over recent months has been operating in a market where the supply of space has been increasing. However, it is not new but secondhand space which has been tending to overhang the market. Gloom about the state of the City market has held down the Wates share price.

The company itself has continued plugging away with its development programme on the basis that it is not properties in the centre of the City which will be affected by a downturn but those on the fringes.

Indeed, recent acquisitions, as well as increased revenue following rent reviews, boosted the net rental income of Wates during 1989 to £15.11m against £11.67m in 1988.

In the current year Wates will continue with its redevelopment of Vintry House on the north side of the Thames and, subject to revision of planning permission, should start another redevelopment on Cheapside. But it also has plans



Wates  
Share price relative to the FT-A All-Share index



J Dundas Hamilton, chairman of Wates City of London

ning permission for a major project at Winchester House and has reduced its own development risk by entering a joint venture with Kowa Real Investment of Japan for a further redevelopment on Basinghall Street.

Wates is modestly geared. It said yesterday that net indebtedness of £78.7m amounted to 21.5 per cent of equity. Nearly £60m of the debt is on fixed rates, averaging 8.4 per cent, and the rest is at variable rates.

See Lex

## Watmoughs up 49% and cements Christies link

WATMOUGHS (Holdings), the printing group, announced record profits for 1989 with a 49 per cent advance at the pre-tax level.

It also announced it was cementing its long trading association with Christies International by acquiring a one third interest in the latter's printing subsidiary, White Bros (Printers), for £2.97m in shares.

Group turnover rose to £36.34m (£39.86m) and the profit to £10.16m (£6.6m), after interest charges of £1.08m (£364,000).

Mr Patrick Walker, chairman, said excellent growth was achieved from the specialist markets, particularly colour supplements, high quality periodicals, security and fine art printing.

The acquisition of Varnicoat added £12.5m to sales and £1.15m to profit over nine months.

In the current year the group had gained a number of important and prestigious contracts,

including Cosmopolitan magazine from National Magazines, which had been printed in West Germany since its launch 17 years ago.

"Despite current pressures on the economy and aggressive competition in the industry we believe that 1990 will be another year of opportunity and growth", Mr Walker said. Earnings surged to 36.65p (26.72p), the dividend is raised to 10.25p (8.5p) with a final of 7.75p, and there is a one-for-five scrip issue.

Referring to White, he said its principal market was the printing of high quality catalogues for Christies' worldwide auction sale rooms. "We shall enjoy the benefits of this growing market which will be secured by a five-year commercial contract between White and Christies."

For some time Watmoughs had held 1.5 per cent of Christies equity. Estimated profits of White and its subsidiary for 1989 were £1.4m and combined net assets totalled £4.5m.

## Competition checks Intereurope

The market place remained very competitive for Intereurope Technology Services, said Mr David Immanuel, chairman.

Pre-tax profit for the six months to December 31 rose 5.6 per cent, from £604,000 to £638,000. Turnover showed lit-

tle change at £6.23m, and trading profit fell to £492,000 (£532,000). However, with investment income doubled to £146,000 and the tax charge again 85 per cent, earnings moved up to 7.95p (7.58p) and the interim is held at 2p.

## Water industry demand helps Victaulic improve to £8.8m

By John Thornhill

VICTAULIC, the pipe and fittings manufacturer, raised pre-tax profits for 1989 by 16 per cent to £8.8m as it benefited from the growth of infrastructure projects in the water industry.

Turnover was 25 per cent up at £78.33m (£62.88m) although almost a third of this advance resulted from the acquisition of Helden Couplings, the Dutch business it acquired in December 1988.

Mr David Stewart, managing director, said the Viking Johnson business had experienced strong demand for its products from the water industry and was the major contributor to profits.

Growth at Stewarts & Lloyds Plastics was less strong and the company reported reduced demand in the gas, pipe and fittings market during the second half of the year.

Helden Couplings traded strongly in the West German gas market and its contribution helped Victaulic increase group sales outside the UK to £12m.

Capital expenditure during the year rose from £3.5m to £5.7m, although gearing at the year end was restrained to 10 per cent.

Mr Stewart said he saw scope for further expansion in the water industry in the UK

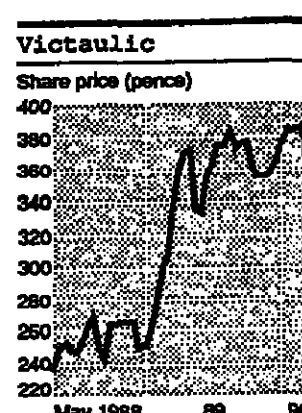
as a result of the large projected infrastructure spending. He added, however, that it was too early to evaluate the full extent of these plans and the increase was likely to be gradual.

Victaulic is actively looking for acquisitions to strengthen its manufacturing and marketing presence in Europe.

A final dividend of 8.5p is proposed, making a total of 9.75p (8.5p), an increase of 15 per cent. Earnings per share expanded 14 per cent to 28.8p (25.2p).

## COMMENT

Victaulic's business in the gas industry has come under pressure as British Gas has wised up to the fat margins that were being made on its business and has encouraged greater competition. Victaulic has another three year contract with British Gas but the easy days are now over and this business is at reduced margin levels. Never mind, says the company, and points to its increasing market presence in the fast-expanding water industry. Mind-boggling numbers for the amount of money to be spent on infrastructure projects have been floating about and Victaulic does indeed seem to be as well-placed as anyone to benefit from this spending spree.



Victaulic  
Share price (pence)

fit from this spending spree. Margins will probably not be as high as the gas industry traditionally offered but increased volumes will be there. The company's virtually clean balance sheet and a market appetite for its shares will also enable it to fund further acquisitive growth; an acquisition of up to £20m could be in prospect. Pre-tax profits may advance to over £10m putting Victaulic on a prospective multiple of 11.5. The company's long-term growth prospects are no secret as its rating reveals but its shares are still worth tucking away when the opportunities arise.

## Interest charges hold Invergordon to £14.7m

By James Buxton, Scottish Correspondent

INVERGORDON Distillers, the whisky company which intends soon to seek a Stock Exchange listing, last year recorded a 45 per cent increase in turnover. But although pre-tax profits increased sharply to £14.7m, they were held back by an elevenfold increase in interest payments.

The Edinburgh-based company, formerly a quoted partially-owned subsidiary of Hawker Siddeley, was the subject of a £88.6m management buy-out late in 1988.

Invergordon's turnover rose from £52.3m in the year to December 31 1988 to £76.2m last year. Operating profit more than doubled from £11.2m to

£25.3m. But a jump in interest charges from £970,000 in 1988 to £10.6m in 1989 meant that pre-tax profits rose by only 44 per cent from £10.2m to £14.7m.

Dr Chris Greig, managing director, said that because of what he called record figures the company would seek a listing for Invergordon's shares "in the next few months".

The current year had started well and this year's results were expected to show an improvement on 1989. He expected demand for both grain and malt fillings to remain strong during 1990.

## Interlink makes modest advance to £3.58m

INTERLINK EXPRESS, the USM-quoted parcel delivery and collection group, lifted pre-tax profits from £3.42m to £3.58m in the six months to end-December.

During the period, the group handled an average of 16,100 consignments per night in the UK, against 15,900 in the corresponding six months of the previous year which included two weeks of large volumes due to the Post Office workers' strike.

The Irish operation is expected to make a small contribution to full year trading profits.

Turnover amounted to £23.45m (£19.24m). Earnings per 5p share were 14.28p (13.67p) and the interim dividend is raised 0.375p to 4.125p. Costs of Interlink's withdrawal from West Germany were taken below the line as an extraordinary charge of £4.2m.

## SHARE STAKES

The following changes in share stakes have recently been announced.

Apicot Computers: Singer & Friedlander and its subsidiaries hold 17.28m ordinary (15.59 per cent). Portfolios of investment customers of Singer & Friedlander hold 18,700 (0.03 per cent).

BAT Industries has bought for cancellation 10m ordinary at 80p each and 5m at 80p per share.

RFP Holdings: Sun Alliance Investment Management has raised holding to 1.1m ordinary (5.6 per cent).

Bridport-Gundry: New Throgmorton Trust (1983) has acquired 700,000 ordinary (7 per cent).

BSC International: IEP Securities is the beneficial holder of 34.71m (17.1 per cent).

Burmah Oil: Danac Investment Trust now has 40,000 6 per cent cumulative second preference shares (5.35 per cent).

Cosalt: Royal Life Insurance Group has taken total holding to 1.98m (17.94 per cent) with purchase of 160,000 ordinary.

Crossroads Oil Group: Cardinal Holding has reduced its holding to 2.52m shares.

Crown Communications Group: Paul Ellis, director, has sold 10,000 ordinary at 250p each and 60,000 at 247.5p cutting holding to 1.41m (5.4 per cent).

Delta: Prudential Corporation has acquired 703,000 shares and now holds 12.16m (8.27 per cent).

Dencora: Mills Reeve Jersey Trustees is now the beneficial owner of 2.72m ordinary (16.14 per cent).

Diakie Heel: MJ Stowey has acquired 50,000 shares at 24 1/4p and 25p bringing total holding to 1.15m (9.79 per cent).

Egerton Trust: Schroder Investment Management now holds total of 2.96m ordinary (7.17 per cent).

Epicure: On February 21 Mr Hakan Hammargvist, the chairman, disposed of 600,000 shares at a price equivalent to 30p per share reducing his beneficial holding to 5.76m (7.15 per cent). The shares were acquired by an existing Swed-

ish institutional shareholder. European Project Investment Trust: Funds and accounts managed by companies within the Royal Bank of Canada Group own 1.5m shares (5 per cent).

Five Oaks Investments: The company has bought for cancellation 145,000 shares at 50p each, to leave 46.97m ordinary in issue.

Gartmore Emerging Pacific: Gartmore Investment Management has an aggregate interest in 5.27m ordinary (8.31 per cent).

GPG: Bishopsgate Investment Trust has taken holding of voting shares to 57.18m (17.6 per cent) following acquisition of 706,000 ordinary. The beneficial owner of the shares is Pergamon Holdings.

Great Universal Stores: Company has bought in 50,000 non-voting ordinary at 100p each.

Himantree: Parent company of Baltica Group, Baltica Holding A/S owns 14.8m Hambros shares (9.11 per cent). Baltica Insurance Group owns 8m shares (4.92 per cent). Baltica's total holding is thus 14.09 per cent.

Hartons: Suter has increased its interest to 8.1m ordinary (11.1 per cent).

Invicta Sound: Southern Radio Holdings has bought 70,000 ordinary to take total holding to 2.35m (27.1 per cent).

Lawtex: United Overseas has bought 25,000 shares bringing the total holding to 770,000 (19.03 per cent).

Leigh: Interests: Maag Finanz AG, Zurich has increased its holding to 2.42m ordinary (6.72 per cent).

Life Sciences International: Midland Bank has acquired a further 3,484 shares bringing total holding to 9.1m shares (8.34 per cent).

NSM: Robert Fleming Holdings has acquired 9.09m (5.25 per cent).

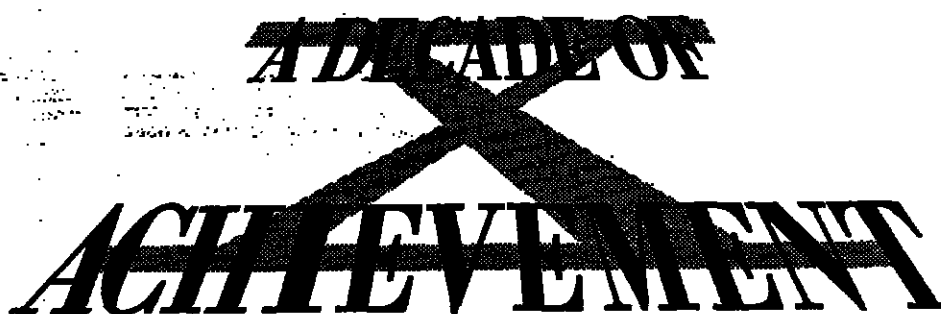
Pentragon: Barclays Bank has reduced its holding to 1.98m ordinary (9.95 per cent).

Phoenix Timber: Mercurius SA has acquired 100,000 ordinary bringing its total holding of voting shares to 2.24m (15.5 per cent).

## FISONS

PROFITS IN 1980 £3.8m  
PROFITS IN 1989 £169m

An increase of almost 45 times.



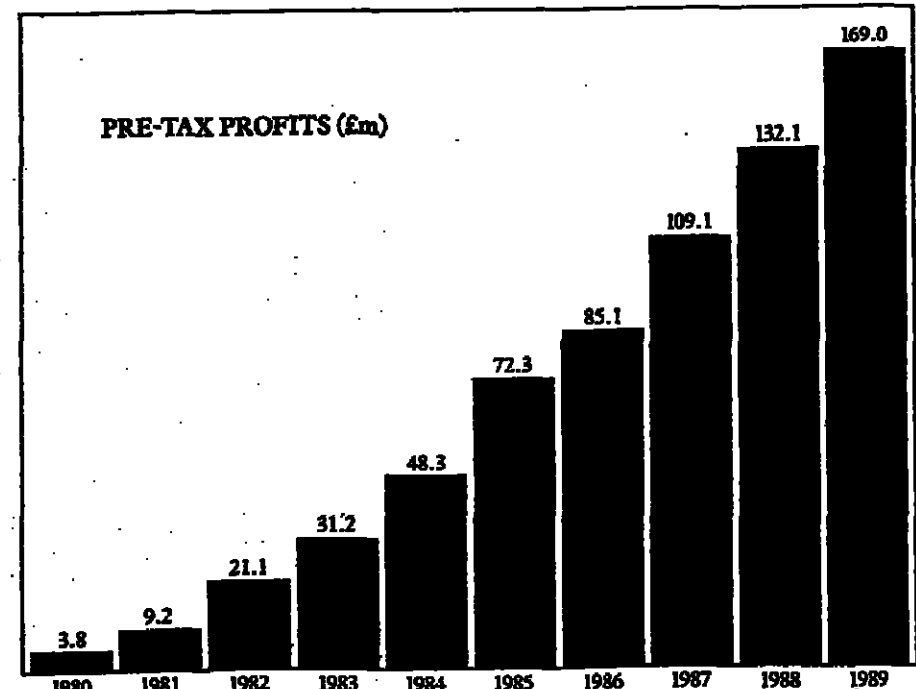
To round off an outstanding decade, Fisons announces increased pre-tax profits for 1989 up 28% on 1988, showing an outstanding increase of almost 45 times since 1980.

Other major financial improvements since the start of the decade include Earnings per Share up from nil in 1980 to 22.3p and market capitalisation which has soared from a low of £41 million in February 1981 to £2.3 billion at the end of 1989.

And if you had invested £1,000 in Fisons shares in February 1981, at the end of last year it would have been worth £28,000 with a net dividend income of more than £500 p.a.

Fisons is confident about its prospects in the 1990s and in light of its progress the dividend for 1989 is increased by 24% to 6.2p per share.

For further information, please write to: Corporate Affairs Department, Fisons plc, Fison House, Princes Street, Ipswich, Suffolk IP1 1QH.



The financial information set out above has been extracted from the preliminary statement of the results of Fisons plc for the year ended 31st December, 1989 issued on 6th March, 1990. The statement regarding the increase in value of a shareholding in Fisons plc is based upon the share price movement over the period stated, as adjusted for a share split, a scrip issue and the bonus element of the rights issues during that period. Past performance is not necessarily indicative of future performance. This advertisement is issued by Fisons plc and directors of Fisons plc are the persons responsible for the information contained in this advertisement. This advertisement has been approved by County NatWest Wood MacKenzie & Co. Limited, a member of The Securities Association, for the purposes of Section 57 of the Financial Services Act 1986. County NatWest Wood MacKenzie & Co. Limited, its clerks and officers may have a position or engage in transactions in the shares of Fisons plc.







**FINANCIAL TIMES STOCK INDICES**[illegible]

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[illegible]

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vent the "A" shares falling to 28 3/8p. County NatWest was tardy out its profit forecast for the company from £406m for the current year to £386m, and from £440m to £400m for 1981.

Hays, the personnel agency, floated on the 100p market in October 1980 at 106p shared a penny to 108p after posting a 13 per cent rise in interim profits to £27.5m. Dealers said the figure was marginally better than expected, but was offset by a 3p share disappointing 1.15p dividend.

Ladbroke slipped 10 to 279p on talk that a rights issue to company profits. Among the stocks worst affected were Chilterns Radio, 27 lower at 230p, Midlands Radio, 13 off at 164p, and TVS, which closed at 107 1/2p, down 4%.

A healthy rise of some 30 pence to 883.10p in privatised Templeton Galbraith & Hansberger, the Bermuda-based fund management group, whose shares have suffered recently from the uncertainty affecting world stock markets, was followed by a 10p rise to 210p. Mr Phillip Gibbs of Laing & Cruckshank said the figures were good but in line

buy Geffen Records, a US record company, which they believe the UK group plans to acquire. The shares thus reacted further before steadying with the rest of the equity market to close 3 off on the day after the news.

Tesco was supported by a recommendation from Kitcat & Aitkenhead investors switch out of Sainsbury. According to Mr Frank Davidson of Kitcats, Sainsbury would not show the same earnings growth, a relatively disappointing sales trend and poorer prospects for margin

**LONDON SHARE SERVICE**

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<p><b>BRITISH FUNDS—Contd</b></p>	<p><b>AMERICANS—Contd</b></p>
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[illegible][illegible]

## APPOINTMENTS

[illegible]

12/28	12/22	10/30	12/10	Worth Inc.	42.00		5.3
12/28	12/22	31/9	12/10	US West	31.00	\$3.74	5.3
12/28	12/22	22/1	12/10	Waste Management SL	78.00	5.00	5.3
12/28	12/22	22/1	12/10	Wharfedale	81.00	\$1.10	5.3
12/28	12/22	46/9	12/10	Woolworth S3	54.00	\$1.88	5.3

[illegible][illegible]

1989/90		Price	+/-	Div	YTD	1988/89	1987/88	1986/87
High	22 1/2	Stark				22 1/2	22 1/2	22 1/2
24 1/2	22 1/2	Abbott Laboratories	39 1/4	51.40	2.2	18 1/2	18 1/2	18 1/2
26 1/2	22 1/2	Abbott Laboratories & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
28 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
30 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
32 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
34 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
36 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
38 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
40 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
42 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
44 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
46 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
48 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
50 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
52 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
54 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
56 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
58 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
60 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
62 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
64 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
66 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
68 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
70 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
72 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
74 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
76 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
78 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
80 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
82 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
84 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
86 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
88 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
90 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
92 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/2	18 1/2
94 1/2	22 1/2	Johnson & W. L.	58 1/2	50	2.2	18 1/2	18 1/	

[illegible]

20%	13%	Bowater Ind.	15%	+½	\$1.20	-4.7	944	Dowdy Trans. Co. Pipe	834%	-1	68%	-4.0
12%	7%	Brunswick 75	8-1/2%	+½	.44c	-3.0	197%	127 Polyway Corp.	194%	+1	8-	-
46%	28%	CPC Int'l. 25C	37 1/2%	-¼	\$1.80	-2.8						

Continued on next page

## LONDON SHARE SERVICE

# BRITISH FUNDS - Contd

# AMERICANS - Contd

	Yield	Share	Stock	Yield	Share	Yield	Share	Yield	Share		Price	Yield	Share	Yield	Share	Yield	Share	Yield	Share
	%	100	100	%	100	%	100	%	100			%	100	%	100	%	100	%	100
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04	704977.71	108.1	9.1	7.46	1.08			2590.9	Low	9.1	7.46	1.08					
112.5	10.3	7.26	726297.20	111.1	10.1	7.73	1.08			2590.9	High	10.1	7.73	1.08					
104.2	9.4	7.04																	

10.61	11.97	<b>LOANS</b>
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10.74	11.26	1996	114%	Hydro Quebec	15pc 2011
		138	108%	Ontario	14 1/2pc 1st 2016

12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31	1/1	1/2	1/3	1/4	1/5	1/6	1/7	1/8	1/9	1/10	1/11	1/12	1/13	1/14	1/15	1/16	1/17	1/18	1/19	1/20	1/21	1/22	1/23	1/24	1/25	1/26	1/27	1/28	1/29	1/30	1/31	2/1	2/2	2/3	2/4	2/5	2/6	2/7	2/8	2/9	2/10	2/11	2/12	2/13	2/14	2/15	2/16	2/17	2/18	2/19	2/20	2/21	2/22	2/23	2/24	2/25	2/26	2/27	2/28	2/29	2/30	3/1	3/2	3/3	3/4	3/5	3/6	3/7	3/8	3/9	3/10	3/11	3/12	3/13	3/14	3/15	3/16	3/17	3/18	3/19	3/20	3/21	3/22	3/23	3/24	3/25	3/26	3/27	3/28	3/29	3/30	3/31	4/1	4/2	4/3	4/4	4/5	4/6	4/7	4/8	4/9	4/10	4/11	4/12	4/13	4/14	4/15	4/16	4/17	4/18	4/19	4/20	4/21	4/22	4/23	4/24	4/25	4/26	4/27	4/28	4/29	4/30	5/1	5/2	5/3	5/4	5/5	5/6	5/7	5/8	5/9	5/10	5/11	5/12	5/13	5/14	5/15	5/16	5/17	5/18	5/19	5/20	5/21	5/22	5/23	5/24	5/25	5/26	5/27	5/28	5/29	5/30	5/31	6/1	6/2	6/3	6/4	6/5	6/6	6/7	6/8	6/9	6/10	6/11	6/12	6/13	6/14	6/15	6/16	6/17	6/18	6/19	6/20	6/21	6/22	6/23	6/24	6/25	6/26	6/27	6/28	6/29	6/30	7/1	7/2	7/3	7/4	7/5	7/6	7/7	7/8	7/9	7/10	7/11	7/12	7/13	7/14	7/15	7/16	7/17	7/18	7/19	7/20	7/21	7/22	7/23	7/24	7/25	7/26	7/27	7/28	7/29	7/30	7/31	8/1	8/2	8/3	8/4	8/5	8/6	8/7	8/8	8/9	8/10	8/11	8/12	8/13	8/14	8/15	8/16	8/17	8/18	8/19	8/20	8/21	8/22	8/23	8/24	8/25	8/26	8/27	8/28	8/29	8/30	8/31	9/1	9/2	9/3	9/4	9/5	9/6	9/7	9/8	9/9	9/10	9/11	9/12	9/13	9/14	9/15	9/16	9/17	9/18	9/19	9/20	9/21	9/22	9/23	9/24	9/25	9/26	9/27	9/28	9/29	9/30	10/1	10/2	10/3	10/4	10/5	10/6	10/7	10/8	10/9	10/10	10/11	10/12	10/13	10/14	10/15	10/16	10/17	10/18	10/19	10/20	10/21	10/22	10/23	10/24	10/25	10/26	10/27	10/28	10/29	10/30	10/31	11/1	11/2	11/3	11/4	11/5	11/6	11/7	11/8	11/9	11/10	11/11	11/12	11/13	11/14	11/15	11/16	11/17	11/18	11/19	11/20	11/21	11/22	11/23	11/24	11/25	11/26	11/27	11/28	11/29	11/30	12/1	12/2	12/3	12/4	12/5	12/6	12/7	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22	12/23	12/24	12/25	12/26	12/27	12/28	12/29	12/30	12/31
79 1/4	80 1/4	81 1/4	82 1/4	83 1/4	84 1/4	85 1/4	86 1/4	87 1/4	88 1/4	89 1/4	90 1/4	91 1/4	92 1/4	93 1/4	94 1/4	95 1/4	96 1/4	97 1/4	98 1/4	99 1/4	100 1/4	101 1/4	102																																																																																																																																																																																																																																																																																																																																																																				

44 p	28 p	39 p
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LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Commercial Vehicles

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Composites

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Garages and Distributors

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

NEWSPAPERS, PUBLISHERS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

PAPER, PRINTING, ADVERTISING

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

SHOES AND LEATHER

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

SOUTH AFRICANS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TEXTILES

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TOBACCO

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

PROPERTY

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TRANSPORT

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

PROPERTY - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TRUSTS, FINANCE, LAND

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TRUSTS, FINANCE, LAND - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OIL AND GAS - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

MINES - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OVERSEAS TRADERS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

PLANTATIONS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

MINES

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Central Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Eastern Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Far West Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

O.F.S.

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Diamond and Platinum

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Central African

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Finance

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

WATER

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OIL AND GAS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Australian

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Traditional Options

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Regional & Irish Stocks

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Traditional Options

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Regional & Irish Stocks

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TRUSTS, FINANCE, LAND

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

TRUSTS, FINANCE, LAND - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OIL AND GAS - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

MINES - Contd

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OVERSEAS TRADERS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

PLANTATIONS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

MINES

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Central Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Eastern Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Far West Rand

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

O.F.S.

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Diamond and Platinum

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Central African

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Finance

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

WATER

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

OIL AND GAS

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Australian

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Traditional Options

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Regional & Irish Stocks

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Traditional Options

1999/90	Stock	Price	%	1999/90	Stock	Price	%
1200	1200	1200	1200	1200	1200	1200	1200

Regional & Irish Stocks

1999/90	Stock	Price	%	1999/90	Stock	Price
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Estt Name	Comm. Price	Old Price	Offer + or - Price	Yield Rate
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## Money Market Bank Accounts







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# CANADA

Stock	High	Low	Close	Change	Stock	High	Low	Close	Change	Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
<b>TORONTO</b>																			
<b>2pm prices March 6</b>																			
<i>Outstanding shares unless marked S</i>																			
9500 AMERICA Inc	390	380	385	+5	7021 Chapter	57 1/2	57 1/2	57 1/2		30 Impact	316	316	316		10800 Performance	527 1/2	527 1/2	527 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		30100 Bell Canada	102 1/2	102 1/2	102 1/2		30100 Bell Canada	102 1/2	102 1/2	102 1/2		30100 Bell Canada	102 1/2	102 1/2	102 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
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10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
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10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
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10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
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10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2	+4
10200 Bank of Montreal	91 1/2	91 1/2	91 1/2		10110 Canadian	30 1/2	30 1/2	30 1/2		10110 Canadian	30 1/2	30 1/2</							

### CANADA TORONTO

	Mar 5	Mar 2	Mar 1	Feb 28	1989/90	LOW
Alcan	51.5	51.5	51.5	51.5	51.5	51.5
Bell Canada	37.1	37.1	37.1	37.1	37.1	37.1
Imperial Oil	37.1	37.1	37.1	37.1	37.1	37.1
Bank of Montreal	19.8	19.8	19.8	19.8	19.8	19.8

(Base values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Nikkei - 1,000. Toronto indices based 1979 and Montreal Portfolio 4/1/85. † Excluding bonds, industrial, plus Utilities, Financial and Transportation. (c) Closed, (u) Unavailable.)

### TOKYO - Most Active Stocks

Tuesday March 5 1990

Stocks	Closing Price	Change on day	Stocks	Closing Price	Change on day
Daewoo	10.4	+1.0	Kawasaki Steel	7.5	+0.1
DAEWOO	10.4	+1.0	Sato Kogyo	7.4	+0.1
Hyundai Steel	8.2	+0.1	Tokai Steel	6.1	+0.1
Yokohama Steel	8.2	+0.1	Shimizu	5.8	+0.1
Kobe Steel	7.8	+0.1	Nippon Paper	5.4	+0.1

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**3pm prices March 6**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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**Continued on Page 43**

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**FINANCIAL TIMES**  
ECONOMICS & BUSINESS NEWSPAPER



## AMERICA

## Dow edges up despite programme trades

## Wall Street

AFTER AN early bout of programme selling, US equities moved higher to register modest gains at midsession, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 11.36 higher at 2,660.81 on slow trading of 80m shares at midsession. On Monday, the Dow had dipped 10.81 to 2,649.55.

Bucking the moderately firm trend was the over-the-counter market, where the Nasdaq Composite was quoted 0.88 points lower at 429.17.

To an extent, the stock market moved in tandem with Treasury bonds during the morning session. Stocks recovered from a fall of about five points in morning trading as bonds moved higher, supported by a rebound in the dollar close to its session highs in spite of intervention by both the Bank of Japan and the US

Federal Reserve. However, bonds slipped again and which for a while stemmed the Dow's cautious advance.

The only domestic economic news of importance was a report that US factory orders fell 5.4 per cent in January.

BRAZIL responded to a sharp drop in overnight interest rates with an advance of about 8.5 per cent yesterday. This followed a gain by the Sao Paulo Bovespa Index of 10.8 per cent in local currency terms (8 per cent in dollar-adjusted terms) on Monday. The market also welcomed a prediction by the new finance minister of a much lower inflation rate after Mr Fernando Collor de Mello takes up his presidency on March 15.

This was in line with analysts' expectations. Far more important for both markets will be Friday's February employment figures, although there are few who believe that any change in Fed monetary policy is imminent in either direction.

There were reports yesterday from the meeting in Kanagawa, Japan, of the Organisation for Economic Co-operation and Development that the conference

had seen the need for "less case" in world monetary policies, because the risks of world inflation were greater than the threat of a global recession.

Among featured issues was Pinnacle West Capital, which jumped 1% to \$13.50 on news

first quarter charge of \$23m. May Department Stores gained 1% to \$47.40 after the company said that it could earn as much as 36 cents a share in the second quarter compared with 9 cents a share in the same quarter a year ago.

Canada QUIET TRADING saw Toronto stocks slip by midday yesterday, with the composite index down 4.2 at 3,707.8 on volume of 11.3m shares.

Royal Bank slipped 1% to C\$22.40 after releasing lower first quarter earnings. Noranda lost 1% to C\$21.40, the company said it was still negotiating with workers at the Horne copper division in Quebec, but no talks had been scheduled for next week.

Among active stocks, Bank of Nova Scotia was flat at C\$13.40, MacMillan lost 1% to C\$18.40 and Toronto-Dominion and National Bank were unchanged at C\$18.40 and C\$10 respectively.

Penwest, the manufacturer of paper-making chemicals, added 1% to \$5.50 after the company said that it could earn as much as 36 cents a share in the second quarter compared with 9 cents a share in the same quarter a year ago.

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## ASIA PACIFIC

## Worries about company profits wipe out gains

## Tokyo

A LATE, nervous reaction to negative news wiped out early gains yesterday and left the market with a moderate loss at the close, writes Michiko Nakamoto in Tokyo.

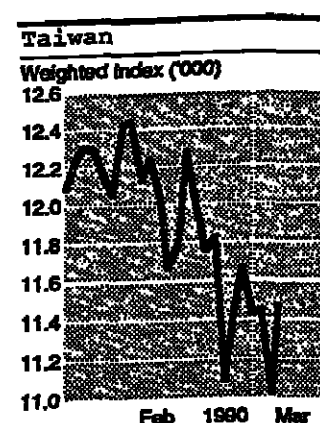
The Nikkei average turned higher in early trading, buoyed by a stronger yen and firmer bond prices. But after reaching a high of 33,989.39, the index retreated to finish down 54.12 at 33,791.08. The day's low was at 33,729.89. Advancing issues led declining ones by 497 to 449, and a further 179 issues were unchanged.

Volume improved to 569m shares from 422m traded on Monday. The Topix index of all

times, would have been taken as positive, said an analyst at Nomura Securities. The double-digit increase in Japan's money supply for January, for example, became a source of inflation worries. In the past, when the market was more buoyant, investors saw a strong increase in money supply as good news on the grounds that this would mean a greater inflow of funds.

Mitsubishi, a leading department store, lost Y10 to Y2,110; the recent market weakness led the company to cancel its planned public offering of new shares one day before the scheduled payment date.

Among construction, Okumura, first on the volumes list with 10.4m shares, lost Y10 to



rumours that a dissident slate of candidates from the ruling Nationalist Party would withdraw from the presidential elections scheduled for later this month. Pre-election political uncertainty had cast a pall over the market recently.

The weighted index, which fell 281.37 on Monday, bounced back by 442.78, or 4 per cent, to 11,482.14. Industrials registered steep gains, particularly textiles and plastics, which dropped sharply last week. Formosa Plastics added NT\$5 to NT\$550 and Nan Ya Plastics rose NT\$5.50 to NT\$550.

AUSTRALIA closed mixed, consolidating Monday's gains. Trading remained thin before the March 24 election. The All Ordinaries index fell 0.9 to 1,580.4 in volume of 66m shares.

The market is waiting for interest rate uncertainties to be resolved. Mr Paul Keating, Australia's Treasurer, said that further falls in rates could occur soon, but not until after the election.

News Corp, which has fallen sharply this year, rose 15 cents to A\$10.15 on turnover of 1.4m shares. Its fellow conglomerate, Elders IXL, slumped 9 cents to A\$2.19 on turnover of 1.8m shares. The company is expected to announce a corporate restructuring soon.

NEW ZEALAND closed little changed in quiet trading, with the Barclays index off 0.97 at 1,812.87. Turnover rose to 8.5m shares from 4.2m shares on Monday. Elders Resources topped market volume on the reports of a possible restructuring, it closed steady at NZ\$1.89 on turnover of 2.2m shares.

SINGAPORE rose modestly in light trading as persistent softness in Tokyo continued to weigh on the market. The Straits Times index crept up 0.10 to 1,562.55 in low volume.

Singapore Steamship Land fell 18 cents to S\$3.50 following the annual results below market expectations.

TAIWAN rallied sharply on

## EUROPE

## Steel stocks return to international favour

A RETURN to favour for steel stocks vied with Nordic activity as a focus for the investment community yesterday, writes Our Markets Staff.

BRUSSELS opened the new account with a surge in steel issues, and the cash index rose 31.09 to 5,807.88. Volume was low overall, but steel shares came back into favour on forecasts of an imminent end to de-stocking, and restructuring prospects in eastern Europe.

Among the steelmakers, Arbed rose BFR245 to BFR4,700 in extremely active trade and Claubeq gained BFR210 to BFR3,600. Cockerill Sambre, which had fallen on Monday, belatedly joined the rush on stories that it was about to report better profits. It rose BFR5 to BFR155.

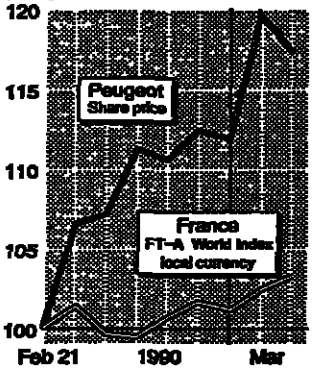
COPENHAGEN was tugged higher by the continued strength of AP Moller, the shipping group, amid speculative buying before the corporate results season. The bourse index rose 2.82 to 369.98.

AP Moller's twin holding companies, D/S Svendborg and D/S 1912, both closed at record levels. Svendborg rose DKK5,000 to DKK161,000 and 1912 climbed DKK2,500 to DKK108,000. One analyst said the two issues had attracted buyers from Sweden and Norway, who believed that the stocks were trading below asset value and that this would be revealed when EC regula-

tions forced Moller to publish fuller accounts.

OSLO shrugged off a rise in domestic interest rates as it climbed to a further record, led by a surge in industrial and shipping issues. The all-share index added 7.91 to 632.14 in heavy volume worth SKR782.7m.

HELSINKI forest stocks rose on news that United Paper



Mills and Rauma-Repola planned to merge, but the rest of the market was little moved and the unitas index edged up 1.1 to 654.4. UPM and Rauma were suspended all day.

FRANKFURT continued its crabwise approach to the East German elections on March 18. Share prices showed a late improvement instead of Mon-

day's late decline, but they still ended lower on the day. The DAX index fell 12.14 to 1,822.22 after a drop of 8.61 to 1,830.83 in the EAX at midsession.

Chemicals were harder hit than most, with Bayer leading the way down at DM313, off DM6.80; but the sector was in line for profit-taking after a period of recent strength.

Volume fell from DM18m to DM5.6m. However, some West German steel shares enjoyed what traders called large Japanese buy orders. Hoescht firm DM4.50 to DM320 and Thyssen ended only DM1.60 lower at DM308.90 after giving up earlier gains.

In engineering, MAN tumbled DM21 to DM44, but KHD edged up 50 pps to DM258.50 following news of a farm machinery joint venture with an East German company.

MILAN was untroubled by speculation sparked by funding arrangements for the acquisition by Gaic, the holding company of Mr Camillo de Benedetti, of 51 per cent of La Fondiaria Assicurazioni from Ferruzzi Finanziaria.

Roma Commerciale Italiana (OCI) is underwriting part of Gaic's L3,400bn capital increase, and Fondiaria rose L1,500 to L56,000 on thoughts that BCI might take a stake in the Florence-based insurance company. BCI rose L85 to L4,775.

Elsewhere, Fiat closed L60

higher at L10,210 in late trading, after the Comit index closed 1.61 higher at 687.55.

AMSTERDAM was again discouraged by a market weakness as a result of a change in quiet trading. The CBS tendency index edged up 0.1 to 107.4.

There were a few exceptions to the lower trend, with Hoo-govens, the steelmaker, gaining 1% to F122.90 on rumours that a higher 1989 dividend than some analysts had expected. Alko, the chemical company, added F1.90 to F112.60 following its profit rise announced last week.

PARIS was barely changed in light turnover as bond prices weakened, with the CAC 40 index slipping 2.13 to 1,872.30.

Peugeot again came high up the list of most active stocks, with 248,300 shares changing hands. The stock gained FFR15 during the day, but closed unchanged at FFR225. The day's biggest volume was in Suez, the financial stock, which advanced FFR5.40 to FFR41.00 with 491,100 shares traded.

The second most active stock was Eurotunnel, which slipped 65 centimes to FFR54.75 following Monday's statement by Mr Andre Benard, the chairman, that the Channel tunnel project would need at least another FFR15bn of extra funding.

Carrefour, the retailer, lost FFR45 to FFR3,190 before announcing its 1989 profits, which increased by 30 per cent.

Technique International picked up FFR1.2 to FFR15.4, on volume of 125,000 shares after buy recommendations from some analysts recently.

STOCKHOLM closed with the Affarsvarden index up 2.2 at 1,162.5 in thin trade, as interest focused on Volvo, which saw its free B share SKR7 to SKR98 before a disappointing set of results came out after hours.

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